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CIPS Operations Management Sample Questions (Q67-Q72):

NEW QUESTION # 67

Bilal is an Operations Manager at an apple pie manufacturer and is currently undertaking an Aggregate Capacity Analysis. What is the purpose of this?

- A. It will give Bilal an overall evaluation of the company's ability to meet demand fluctuations
- B. It will tell Bilal if he has the correct number of apples he needs to produce the desired number of apple pies
- C. It will help Bilal assess if he is working within the allocated budget
- D. It will help Bilal decide if he needs to hire more workers in the short term to ensure the factory produces enough apple pies to meet demand

Answer: A

Explanation:

4 is the correct answer. Aggregate Capacity Analysis looks at medium-term capacity to see whether supply can match demand. This is from p.23. Aggregate means 'from a group or cluster' and therefore requires quite a few bits of data. For this reason option 1 is incorrect as this describes a very short term look at capacity analysis.

NEW QUESTION # 68

According to the Taguchi Loss Function there are two types of costs incurred when there is an issue with quality. What are these?

- A. social costs and environmental costs
- B. financial costs and reputational costs
- C. private costs and social costs
- D. private costs and public costs

Answer: C

Explanation:

The correct answer is private costs and social costs. Private costs include internal costs to the business (such as downtime, loss of staff/ money etc) and social costs affect the community and environment. P.133

NEW QUESTION # 69

Which of the following are considered 'transformed resources' and an input into the Operations Process (input- processoutput)? Select THREE

- A. money
- B. raw materials
- C. employees
- D. information
- E. customers

Answer: B,D,E

Explanation:

Customers, Raw Materials and Information are inputs. This is from p.44-45. Raw materials is the obvious one- it's the input in manufacturing and is transformed into a finished good. Information is an input in the service industry- for example a lawyer or an accountant requires information in order to prepare their case. Customers is the other correct answer and is an input in things like hairdressing (you can't cut hair without a customer's head!). Employees are considered transforming inputs not transformed resources (p.45). Money is also not an input as it isn't converted into an output.

NEW QUESTION # 70

There are four manufacturing companies located on Seashell Industrial Estate. Each company creates a different product and employs a different maintenance approach to its operations. For each company, select the corresponding maintenance approach and the key operating process characteristic.

Company 1: This company creates craft beer and offers customers a tour of the brewery for a small charge. The brewing equipment is serviced monthly and the brewery is kept extremely clean. All equipment is labelled with the last service date.

Company 2: This company produces seasonal items such as Easter Eggs and Christmas Cake. The equipment has a control panel where lights will flash red advising staff to check oil levels and components. Staff can then report issues to the maintenance team if remedial work is required. Product demand fluctuates throughout the year.

Company 3: This equipment does not often break down and is only fixed when it is reported by staff as no longer working.

Company 3 creates toys, providing a large range of product sizes and colours based on different customer requirements.

Company 4: Parts of the machine are serviced quarterly but in general, the machine is left to run its course and is then replaced when it is no longer financially viable to fix. The company produces cereal and the operating process is focused on the quantity produced and therefore uses standardised processes.

Complete the table below by listing the maintenance approach and operating process characteristic for each company. Each response should only be used once: preventative maintenance, run to breakdown maintenance, condition-based maintenance, mixed maintenance, volume, visibility, variation, variety

Which of the following will you put into box 6?

- A. visibility
- B. volume
- **C. variation**
- D. variety

Answer: C

Explanation:

The correct answers are as follows:

NEW QUESTION # 71

The DMAIC Methodology includes five phases, what are these?

- A. define, manufacture, apply, increase, conclude
- **B. define, measure, analyse, improve, control**
- C. design, measure, apply, improve, consult
- D. design, manufacture, analyse, implement, control

Answer: B

Explanation:

1 is the correct answer. DMAIC stands for define, measure, analyse, improve, control. It's a common methodology applied in Six-Sigma. P.137

NEW QUESTION # 72

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