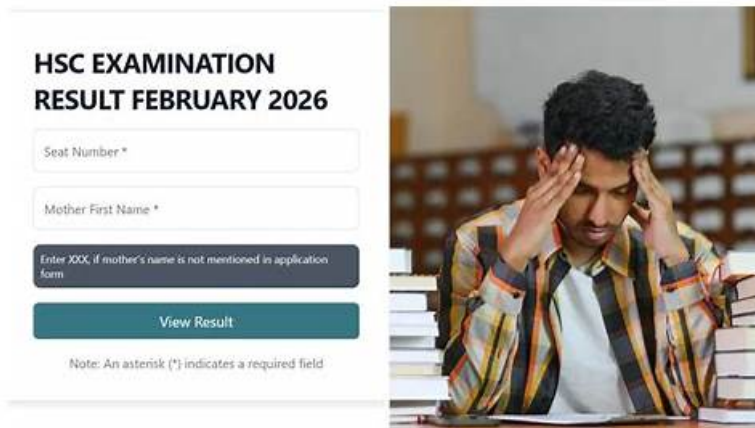


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IIBA Agile Analysis Certification Sample Questions (Q161-Q166):

NEW QUESTION # 161

After much discussion, the team decides to represent the goal and scope of an initiative with images and words using the following technique:

- A. Personas
- B. Kano Analysis
- C. Visioning
- D. Job Stories

Answer: C

Explanation:

Visioning is a technique used to create a shared understanding of the desired future state of a product or initiative. By using a combination of images and words, the team can communicate the goal and scope in a way that is easily understood by all stakeholders. This visual and descriptive representation helps to align the delivery team with the organizational strategy and ensures everyone is working toward the same objective. In an agile environment, a strong vision acts as a "North Star" for decision-making, helping the team evaluate whether new requests or features contribute to the intended outcome. Effective visioning sessions encourage collaboration and creativity, allowing the team to move beyond technical details to focus on the human-centric value the

solution is intended to provide.

NEW QUESTION # 162

The delivery team is discussing how to achieve the strategic goals for their work. They determine the following analysis technique is important to help the team maintain its focus:

- A. Relative estimation
- B. Visioning
- C. Spikes
- D. Story elaboration

Answer: B

NEW QUESTION # 163

The delivery team is discussing the amount of analysis that needs to be completed for a complex feature. In addition to user stories, they decide to include other agile analysis outputs such as:

- A. Process flows and real options
- B. Low fidelity models and stage gate process flow
- C. Scenarios and technical specs
- D. Scenarios and low fidelity models

Answer: D

Explanation:

===== While user stories are the primary vehicle for capturing requirements in agile, complex features often require additional analysis artifacts to ensure a shared understanding. The team may choose to include scenarios and low-fidelity models to provide necessary context and detail. Scenarios (such as those used in BDD) help define the specific behaviors and edge cases of a feature, making it more testable and understandable. Low-fidelity models, such as wireframes or simple process diagrams, provide a visual representation of the solution that helps stakeholders and developers align on the user experience and technical logic without the overhead of high-fidelity documentation. These supplemental outputs are created "just-in-time" to support build activities, ensuring that the team has the precision required for complex work while still adhering to the agile value of lean documentation.

NEW QUESTION # 164

The team is very busy working on a top priority initiative. They have delivered many user stories and have many left to complete. However the components they are delivering are not yet delivering end-to-end business value. How can the team maintain understanding of the big picture without getting lost in the details?

- A. Create a story map
- B. Create a gantt chart
- C. Refine their backlog
- D. Fully elaborate user stories

Answer: A

Explanation:

Reference:

<http://www.agilebuddha.com/agile/story-mapping-andvs-process-maps/>

NEW QUESTION # 165

At the Initiative Horizon, the solution owner using iterative planning principles decides to plan for a period of:

- A. 6-12 months because competitive analysis requires thorough analysis
- B. 1-2 weeks because it aligns with the increments delivered by the team
- C. 3-6 months because stability is required for long term planning
- D. 1-3 months because it can be determined if needs are being met

Answer: D

Explanation:

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf(46)

NEW QUESTION # 166

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