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## Scrum Professional Agile Leadership (PAL I) Sample Questions (Q13-Q18):

### NEW QUESTION # 13

Which of the following will most help an Agile Team to focus more?

- A. Working on many things at the same time to maximize utilization.
- B. Defining their tasks.
- **C. Understanding their tasks.**
- D. Getting the good answers.
- E. Measuring their performance.

**Answer: C**

### NEW QUESTION # 14

Which statement best describes a Product Owner's responsibilities? (choose the best answer)

- A. Keeping stakeholders informed and happy.

- B. Managing the project and ensuring that the work meets the commitments to the stakeholders.
- C. Directing the Developers.
- **D. Maximizing the value of the work the Scrum Team delivers.**
- E. Helping the Scrum Team to improve their ability to deliver.

**Answer: D**

Explanation:

The Product Owner's primary responsibility is to maximize the value of the product by prioritizing the most valuable features and ensuring that the Scrum Team is focused on delivering work that meets customer needs.

The Product Owner acts as the bridge between the Scrum Team and stakeholders.

#### **NEW QUESTION # 15**

A Scrum Team is finding it difficult to get work done since team members are distracted by being pulled away to take care of work requested by other teams. The team has been regularly failing to deliver on their Sprint Goals. As a Manager, if the Scrum Team asks you for help, what should you do to solve this problem?

(choose the best two answers)

- A. Make their Sprints longer to account for the interruptions.
- **B. Coach the Scrum Team to be more conservative in defining their Sprint Goal, to account for the time team members will need to spend doing other work.**
- C. Extend the length of a Sprint if they need more time to complete the Sprint Goal.
- **D. Work with the Scrum Team and other teams to find ways to re-assign the interrupting work to people outside of the Scrum Team.**
- E. Ask for more people on the team to compensate for the interruptions.

**Answer: B,D**

Explanation:

To help the Scrum Team focus on their work, it's essential to remove distractions and interruptions. By re-assigning the unrelated work to other teams and ensuring the Sprint Goals are realistic, the Scrum Team can better focus on delivering value. Making Sprints longer or extending them compromises the Agile framework.

#### **NEW QUESTION # 16**

Today is the last day of the Sprint and a Sprint Backlog item has not been started. Who is responsible for completing all the items that were estimated for the Sprint?

- A. The Developer assigned to the incomplete Sprint Backlog item is responsible.
- B. Developers.
- C. The Product Owner.
- D. The Scrum Team.
- **E. No one is responsible. The Sprint Backlog is just a forecast.**

**Answer: E**

#### **NEW QUESTION # 17**

Your organization has 5 Scrum Teams with 10 members each. Three teams are doing very well developing an average velocity of 45-50 user story points per Sprint. The other two teams are achieving just 15 and 25 points on average per Sprint respectively. Management is concerned and asks you to help them improve, what would be your response?

- A. We should look at the performance of individual Developers and work to improve the skills of the ones that are delaying the team.
- B. Some of these teams may be new, after some Sprint they should also do 45-50 points per Sprint.
- **C. Story sizing can vary from one team to another. Velocity depends upon the way stories are sized. Velocity should not be compared between teams.**
- D. Assign Developers from high-performing teams to low-performing teams to compensate and stabilize the average velocity of the company.
- E. If a Team is working on more complex tasks, we should expect a lower velocity.



