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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q47-Q52):

### NEW QUESTION # 47

What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Capacity planning for resource management
- **B. Gated reviews**
- C. Management dashboards
- D. Business process swimlanes

**Answer: B**

Explanation:

Gated reviews provide the benefit of checking the quality of decision-support information, according to the P3O Foundation (2013) manual. Section 7.3.2 states, "Gated reviews offer an independent assessment to verify the quality and reliability of information used for P3O decision-making, ensuring governance standards are met." This contrasts with business process swimlanes (B), which map

processes, capacity planning (C), which manages resources, and management dashboards (D), which visualize data. The 2013 edition highlights gated reviews as a key assurance technique, supporting P3O's role in maintaining high-quality decision support. This process enhances strategic alignment and risk management.  
Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

#### NEW QUESTION # 48

How does a P3O model increase an organization's ability to deliver its strategy?

- A. Allows senior managers to delegate their governance responsibilities
- B. Enables projects to efficiently develop their own financial processes
- C. Provides decision support to ensure the right projects are launched
- D. Ensures current projects are unaffected by changes to policy or strategy

**Answer: C**

Explanation:

A P3O model enhances an organization's strategic delivery by providing decision support to ensure the right projects are launched, as outlined in the P3O Foundation (2013) manual. Section 2.1.2 states, "The P3O model provides decision-enabling support to ensure that programmes and projects align with and deliver the organization's strategy." This involves portfolio prioritization and analysis to select initiatives that maximize strategic value, rather than insulating projects from policy changes (A), enabling independent financial processes (B), or delegating governance (D), which could weaken oversight. The 2013 edition emphasizes this decision-support role as central to aligning change initiatives with strategic objectives, supported by tools like the P3O Value Matrix (Section 6.3). This ensures resources are focused on high-priority areas, driving effective strategy execution.  
Reference: P3O Foundation (2013) manual, Sections 2.1.2 and 6.3, AXELOS.

#### NEW QUESTION # 49

What are risk identification and risk assessment workshops typically used for?

- A. Identify threats as part of project initiation
- B. Brainstorm objectives for a project
- C. Define the relative priority of each investment objective
- D. Define measures in a Benefit Profile

**Answer: A**

Explanation:

Risk identification and assessment workshops are typically used to identify threats during project initiation, according to the P3O Foundation (2013) manual. Section 6.3.3 states, "These workshops are conducted during project initiation to identify and assess potential threats and opportunities, forming the basis of the risk management plan." This contrasts with defining investment priorities (A), brainstorming objectives (C), or defining benefit measures (D), which serve different purposes. The 2013 edition highlights their role in early risk management, supporting P3O's governance function by ensuring proactive threat mitigation. This process enhances project success by addressing risks at the outset.  
Reference: P3O Foundation (2013) manual, Section 6.3.3, AXELOS.

#### NEW QUESTION # 50

Which activity should take place when recycling capability within a temporary Programme Office lifecycle?

- A. Transfer resources back to operational areas
- B. Feedback to the COE any lessons learned as part of programme delivery
- C. Return office back to business as usual
- D. Review processes to ensure they continue to support a

**Answer: B**

Explanation:

When recycling capability within a temporary Programme Office (PMO) lifecycle, a key activity is to capture and provide feedback on lessons learned during programme delivery back to the Centre of Excellence (COE). This ensures continuous improvement of processes and knowledge sharing for future programmes. While transferring resources or

returning to business as usual are important, the emphasis on recycling capability centers on learning and improving the overall programme management capability.

This aligns with best practices in programme management where lessons learned are formally documented and fed back to the COE or governance bodies to enhance organizational knowledge and future programme performance.

(Reference: Managing Successful Programmes (MSP) guidance on Programme Office lifecycle and capability recycling.)

#### NEW QUESTION # 51

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- A. Reviewing the Blueprint regularly
- B. Following a clearly defined business strategy
- **C. Tailoring core standards to meet local need**
- D. Planning resource capacity at a local level

**Answer: C**

Explanation:

The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

#### NEW QUESTION # 52

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