

# PMI-RMP Schulungsangebot, PMI-RMP Testing Engine, PMI Risk Management Professional Trainingsunterlagen



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Es gibt mehrere Methode, mit dem Sie die PMI PMI-RMP Prüfung bestehen können. Trotzdem ist die Methode von uns DeutschPrüfung am effizientesten. Wenn Sie Simulierte-Software der PMI PMI-RMP von unsere IT-Profis benutzen, werden Sie sofort die Verbesserung Ihrer Fähigkeit empfinden. PMI PMI-RMP Prüfung werden ab und zu aktualisiert. Um Ihnen die neueste Unterlagen zu versichern, bieten wir Ihnen einjährigen kostenlosen Aktualisierungsdienst. Lassen Sie gestrost benutzen!

Machen Sie sich noch Sorgen um die schwere PMI PMI-RMP Zertifizierungsprüfung? Keine Sorgen. Mit den Schulungsunterlagen zur PMI PMI-RMP Zertifizierungsprüfung von DeutschPrüfung ist jede IT-Zertifizierung einfacher geworden. Die Schulungsunterlagen zur PMI PMI-RMP Zertifizierungsprüfung von DeutschPrüfung sind der Vorläufer für die PMI PMI-RMP Zertifizierungsprüfung.

>> PMI-RMP Prüfungsübungen <<

## PMI-RMP Übungsmaterialien - PMI-RMP Lernressourcen & PMI-RMP Prüfungsfragen

DeutschPrüfung ist eine erstklassig Website zur PMI PMI-RMP Zertifizierungsprüfung. Die Produkte von DeutschPrüfung helfen denjenigen, die keine umfassenden IT-Kenntnisse besitzen, die PMI PMI-RMP Prüfung zu bestehen. Wenn Sie die Produkte von DeutschPrüfung in den Warenkorb schicken, würden Sie viel Zeit und Energie ersparen. Die PMI PMI-RMP Schulungsunterlagen von DeutschPrüfung werden von den Fachleuten tiefintensiv bearbeitet. Die allen sind von guter Qualität.

## PMI Risk Management Professional PMI-RMP Prüfungsfragen mit Lösungen (Q58-Q63):

### 58. Frage

A risk manager for a financial organization is assigned to support a project team in developing a custom software solution to manage loans. Which document should the risk manager request first from the project sponsor to identify major risks?

- A. Organization's mission and vision
- B. Historical data from the credit portfolio
- **C. Risk management plan**
- D. Clients' credit scores

**Antwort: C**

**Begründung:**

According to the PMBOK Guide, 6th edition, Chapter 11: Project Risk Management<sup>1</sup>, the risk manager should request the risk management plan first from the project sponsor to identify major risks. This is because:

\* The risk management plan is a document that describes how risk management activities will be planned, structured, and performed throughout the project life cycle. The risk management plan provides guidance and direction for the risk manager and the project team on how to identify, analyze, prioritize, respond, and monitor risks, as well as how to allocate resources, define roles and responsibilities, establish risk categories, and document risk-related information.

\* The risk management plan is a key input for the risk identification process, which is the process of determining which risks may affect the project and documenting their characteristics. The risk identification process involves using various tools and techniques, such as brainstorming, interviews, checklists, assumptions and constraints analysis, SWOT analysis, expert judgment, and data gathering, to generate a comprehensive list of potential risks that may impact the project objectives, such as scope, schedule, cost, quality, or stakeholder satisfaction.

\* The risk management plan helps the risk manager to identify major risks by providing the following information:

\* The risk management strategy, which defines the approach and methodology for managing risks, including the level of detail, rigor, and frequency of the risk management activities, and the alignment with the project management plan and the organization's policies and procedures.

\* The risk thresholds, which specify the acceptable level of risk exposure for the project and its objectives, based on the risk appetite, tolerance, and attitude of the project sponsor and other key stakeholders.

\* The risk categories, which are a group of potential causes of risk that can be used to structure and organize the identified risks into a hierarchical structure, such as a risk breakdown structure (RBS). The risk categories can be derived from various sources, such as the project scope statement, the work breakdown structure (WBS), the organizational process assets, or the industry standards and practices.

\* The roles and responsibilities, which define the authority and accountability of the project team members and other stakeholders involved in the risk management process, such as the risk manager, the risk owner, the risk committee, the risk auditor, and the risk reviewer.

\* The resources, which specify the budget, time, and human resources allocated for the risk management process, as well as the tools, techniques, and software applications that will be used to support the risk management activities.

\* The communication and reporting, which describe the type, format, content, frequency, and distribution of the risk-related information and reports that will be shared among the project team and other stakeholders, such as the risk register, the risk report, the risk dashboard, and the risk audit report.

\* The other options are not the best documents to request first from the project sponsor to identify major risks because:

\* The clients' credit scores are a specific type of data that can be used to assess the credit risk of the loans, but they do not provide a comprehensive view of all the potential risks that may affect the project, such as technical, operational, legal, regulatory, or market risks.

\* The organization's mission and vision are high-level statements that describe the purpose, values, and goals of the organization, but they do not provide specific guidance or direction on how to manage risks for the project, such as the risk management strategy, methodology, or tools.

\* The historical data from the credit portfolio are a source of information that can be used to analyze the past performance and trends of the loans, but they do not reflect the current or future uncertainties and opportunities that may impact the project, such as changes in customer behavior, technology, competition, or regulation.

References:

\* PMBOK Guide, 6th edition, Chapter 11: Project Risk Management1

\* Risk Management Professional (PMI-RMP) Exam Cert Guide2

## 59. Frage

The project manager for project X was expecting the mobilization of critical equipment from another project, project Y. However, a day before the mobilization was scheduled, another project manager notifies project X's project manager that the equipment would not be available for at least another month due to delayed activities for project Y. This has jeopardized meeting a critical milestone for project X.

How should project X's project manager avoid this situation in the future?

- A. Prepare a contingency response plan to implement when delays occur
- B. Request that the other project manager be added to relevant reports
- C. Ask the other project manager to officially confirm the new date in writing
- D. Request that the other project manager inform if any additional delays are expected

**Antwort: A**

Begründung:

Explanation

A contingency response plan helps the project manager to be prepared for unexpected situations, such as delays in equipment mobilization. This plan should outline alternative actions to take in case of such delays, minimizing the impact on the project.

According to the PMBOK Guide, a contingency response plan is a predefined action that the project team will take if an identified

risk event occurs. It is part of the risk response plan, which is the output of the Plan Risk Responses process. The contingency response plan helps the project team to reduce the impact of the risk event on the project objectives, such as scope, schedule, cost, and quality. The contingency response plan should be documented in the risk register, along with the risk triggers, the assigned risk owners, and the allocated contingency reserves.

The project manager for project X should prepare a contingency response plan to avoid the situation of being dependent on the availability of critical equipment from another project, project Y. This is because the equipment mobilization is an external dependency, which is a type of inter-project dependency that occurs when a project relies on another project for a deliverable or resource. Inter-project dependencies are a source of risk for the project, as they may cause delays, conflicts, or changes in the project scope or quality. The project manager should identify, analyze, and monitor the inter-project dependencies, and plan appropriate risk responses to deal with them.

The contingency response plan for the equipment mobilization could include alternative sources of equipment, such as renting, purchasing, or borrowing from other projects or vendors. The contingency response plan could also include schedule adjustments, such as fast-tracking, crashing, or re-sequencing the activities that require the equipment. The contingency response plan should be implemented when the risk trigger occurs, such as the notification of the delay from the other project manager. The project manager should also communicate the contingency response plan to the relevant stakeholders, such as the project sponsor, customer, team members, and other project managers.

The other options are not valid for avoiding the situation in the future:

Ask the other project manager to officially confirm the new date in writing: This is not a valid option because it does not address the root cause of the problem, which is the dependency on the equipment from another project. Asking for a confirmation in writing may help to document the issue and track the progress, but it does not prevent the situation from happening again. The project manager should plan for the possibility of delays or changes in the equipment availability, and not rely on the other project manager's promises or commitments.

Request that the other project manager be added to relevant reports: This is not a valid option because it does not address the root cause of the problem, which is the dependency on the equipment from another project. Adding the other project manager to the relevant reports may help to improve the communication and coordination between the projects, but it does not prevent the situation from happening again. The project manager should plan for the possibility of delays or changes in the equipment availability, and not rely on the other project manager's information or updates.

Request that the other project manager inform if any additional delays are expected: This is not a valid option because it does not address the root cause of the problem, which is the dependency on the equipment from another project. Requesting the other project manager to inform if any additional delays are expected may help to anticipate and prepare for the impact, but it does not prevent the situation from happening again. The project manager should plan for the possibility of delays or changes in the equipment availability, and not rely on the other project manager's forecasts or estimates.

References: PMBOK Guide<sup>1</sup>, Project interdependency management<sup>2</sup>, Interdependencies among projects in project portfolio management<sup>3</sup>, Mastering PMI-RMP Domains, Tasks, and Enablers for Effective Risk<sup>4</sup>

## 60. Frage

A project manager is working on a complex construction project. During the risk identification process, hundreds of risks were identified. The team seems to be confused regarding on which risks to focus. The project manager advises the team to go ahead and start assessing the likelihood and impact of each risk.

What process is this part of?

- A. Perform Quantitative Risk Analysis
- B. Plan Risk Management
- **C. Perform Qualitative Risk Analysis**
- D. Monitor and Control Risk

**Antwort: C**

Begründung:

Explanation

The process of assessing the likelihood and impact of each identified risk is part of the Perform Qualitative Risk Analysis process. This process helps prioritize risks based on their probability and impact, allowing the project team to focus on the most significant risks. By doing so, the project manager and team can allocate resources and effort to address the risks that pose the greatest threat or opportunity to the project.

## 61. Frage

Consider the risk probability-impact matrix in the figure given below:

□ If Risk B happens in this project, how much will be left in the contingency reserve?

- A. \$148,300
- B. It depends on the total budget of the project.
- C. -\$334,500
- **D. \$193,500**

**Antwort: D**

### 62. Frage

Yolanda is the project manager of a high-profile project for her organization. This project has 124 stakeholders from across the organization and many of the stakeholders have high demands and expectations for the project. Yolanda will need several pieces of project information as she begins to communicate and manage the stakeholder expectations. Which of the following inputs of the manage stakeholder expectations process directly addresses the risks that could affect the project and which must be communicated to the project stakeholders?

- A. Issue log
- **B. Change log**
- C. Low-level riskswatchlist
- D. Stakeholder register

**Antwort: B**

### 63. Frage

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Schon viele unserer Kunde haben die Zertifizierung der PMI-RMP mit unserer Hilfe erwerben, PMI PMI-RMP Prüfungsübungen Aber Sie brauchen sich nicht darum zu kümmern, weil unser Unternehmen entschlossen ist, dieses Problem zu lösen, Die meisten Ressourcen von anderen Websites stammen hauptsächlich aus DeutschPrüfung PMI-RMP Vorbereitungsfragen, PMI PMI-RMP Prüfungsübungen Examfragen wird Ihnen helfen, die Prüfung zu bestehen und das Zertifikat zu erhalten.

Doch Alice folgte mir scheinbar zufällig nach nebenan, so als hätte PMI-RMP Dumps sie im selben Moment Lust verspürt, den Raum zu wechseln zu gerne hätte ich gewusst, was genau Edward ihr aufgetragen hatte.

## PMI-RMP Übungsfragen: PMI Risk Management Professional & PMI-RMP Dateien Prüfungsunterlagen

In Bezug auf psychologische Auswirkungen kann es den Praktizierenden PMI-RMP Dumps helfen, mit dem Rauchen aufzuhören, Alkohol- und Drogenabhängigkeit, und die Auswirkungen sind offensichtlich.

Schon viele unserer Kunde haben die Zertifizierung der PMI-RMP mit unserer Hilfe erwerben, Aber Sie brauchen sich nicht darum zu kümmern, weil unser Unternehmen entschlossen ist, dieses Problem zu lösen.

Die meisten Ressourcen von anderen Websites stammen hauptsächlich PMI-RMP aus DeutschPrüfung, Examfragen wird Ihnen helfen, die Prüfung zu bestehen und das Zertifikat zu erhalten.

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