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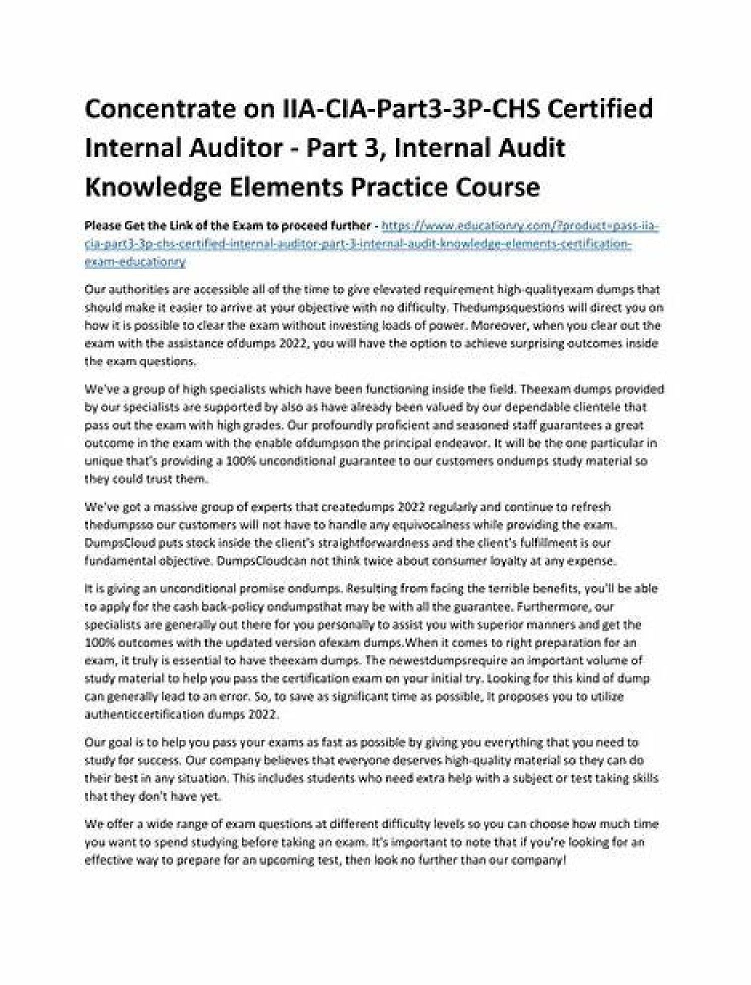

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IIA IIA-CIA-Part3 Exam Syllabus Topics:

Section	Weight	Objectives

Common Business Processes	45%	- Examine financial management concepts and their risk and control implications • 1. Financial analysis and decision-making • 2. Managerial accounting • 3. Financial accounting and reporting • 4. Capital budgeting and investment • 5. Working capital management • 6. Cost accounting - Describe business processes and their risk and control implications • 1. Sales and marketing • 2. Management of outsourced processes • 3. Product development • 4. Human resources • 5. Logistics • 6. Procurement - Describe the risk and control implications of supply chain management • 1. Quality control • 2. Vendor management • 3. Inventory management - Identify risk and control implications of project management • 1. Change management in projects • 2. Project plan and scope • 3. Time/team/resources/cost management • 4. Project risk management - Recognize various forms and elements of contracts • 1. Unilateral and bilateral contracts • 2. Fixed-price and cost-reimbursable contracts • 3. Consideration • 4. Formality

Information Technology	20%	- Recognize existing and emerging cybersecurity threats and vulnerabilities • 1. Malware • 2. Ransomware • 3. Social engineering • 4. Phishing - Recognize data governance and data management concepts - Explain the purpose and use of common information security and technology controls • 1. Encryption • 2. Antivirus • 3. IT general controls • 4. Passwords • 5. Multi-factor authentication • 6. Digital signatures • 7. Firewalls • 8. Biometrics - Identify risk and control implications related to IT infrastructure and systems • 1. Databases • 2. Business continuity and disaster recovery • 3. Networking • 4. Operating systems • 5. Cloud computing - Examine the role of data analytics in the audit process • 1. Data analysis techniques • 2. Continuous auditing • 3. Data extraction - Recognize principles of data privacy and their potential impact on data security policies and practices
Financial Management	10%	- Identify risk and control implications of financial management • 1. Working capital management • 2. Capital structure and financing • 3. Foreign currency • 4. Financial instruments - Examine the risk and control implications of financial statement analysis • 1. Common-size analysis • 2. Ratio analysis • 3. Trend analysis

Organizational Strategic Planning and Management	25%	- Examine how performance measures and controls are used to assess achievement of organizational objectives • 1. Key performance indicators (KPIs) • 2. Balanced scorecard • 3. Benchmarking - Identify the risk and control implications of different organizational structures • 1. Matrix structures • 2. Flat versus traditional • 3. Centralized versus decentralized - Analyze the organization's strategic planning process and its integration with the risk management strategy • 1. Risk appetite definition • 2. Business context analysis • 3. Control environment • 4. Alignment to the organization's mission and values • 5. Alternative strategies evaluation • 6. Objective setting - Examine organizational behavior and management principles • 1. Team dynamics • 2. Leadership styles • 3. Conflict resolution • 4. Motivation theories • 5. Change management - Identify risk and control implications related to leadership and mentoring • 1. Guiding people • 2. Building organizational commitment • 3. Coaching • 4. Demonstrating entrepreneurial ability • 5. Providing constructive feedback • 6. Mentoring

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IIA Internal Audit Function Sample Questions (Q526-Q531):

NEW QUESTION # 526
An entity started in Year 1 with 200 scent. 1 3ndles on hand at a cost of US $3.50 each.
These candles sell Lich. The following schedule represents the purchases and sales of candles during Year 1:

Transaction Number	Quantity Purchased	Unit Cost	Quantity Sold
1	---		150
2	250	US $3.30	---
3	---	---	100
4	200	3.10	---
5	---	---	200
6	350	3.00	
7	---	---	300

If the entity uses periodic FIFO inventory pricing, the gross profit for Year 1 would be:

- A. US $2,805
- B. US $2,920
- C. US $2,854
- D. US $2,755

Answer: A

Explanation:
The FIFO method assumes that the first goods purchased are the first goods sold and that ending inventory consists of the latest purchases. Moreover, whether the inventory system is periodic or perpetual does not affect FIFO valuation. The cost of goods sold is US $2.445 {beginning inventory200 units x $3.50) - purchases [(250 units x $3.30)200 units x $3.10) 350 units x $3.00)] - ending inventory250 units x $3.00)}_ Thus, the gross profit for Year 1 using FIFO is US $2.805 [sales750 units x $7.00) - cost of goods sold of $2 445].

NEW QUESTION # 527
Which of the following dimensions relates to the quality of big data?

- A. Veracity.
- B. Validity.
- C. Variety.
- D. Value.

Answer: A

Explanation:
Veracity refers to the reliability, accuracy, trustworthiness, and quality of big data. Big data may be large, fast- moving, and varied, but it is not useful unless the organization can trust its accuracy and consistency. Variety refers to different forms and sources of data, such as structured, semi-structured, and unstructured data. Value refers to the usefulness or business benefit derived from data. Validity is a general data quality concept but is not one of the most common "V" dimensions used to describe big data in this context. Internal auditors should consider veracity when relying on analytics, because poor-quality data can lead to incorrect conclusions, false exceptions, and weak assurance. Therefore, Option A is correct.

NEW QUESTION # 528
The company uses a planning system that focuses first on the amount and timing of finished goods demanded and then determines the derived demand for raw material, components, and subassemblies at each of the prior stages of production. This system is referred to as:

- A. Economic order quantity.
- B. Just-in-time purchasing.
- C. Linear programming.
- D. Materials requirements planning.

Answer: D

Explanation:
Materials requirements planning (MRP) is usually a computer-based information system designed to plan and control raw materials used in a production setting. It assumes that estimated demand for materials is reasonably accurate and that suppliers can deliver based upon this accurate schedule. It is crucial that delivery delays be avoided because, under MRP, production delays are almost unavoidable if the materials are not on hand. An MRP system uses a parts list, often called a bill of materials, and lead times for each type of material to obtain materials just as they are needed for planned production.

NEW QUESTION # 529
Which of the following statements is true regarding the term "flexible budgets" as it is used in accounting?

- A. The term is a red flag for weak budgetary control activities.
- B. Flexible budgets project data for different levels of activity.
- C. The term describes budgets that exclude fixed costs.
- D. Flexible budgets exclude outcome projections, which are hard to determine, and instead rely on the most recent actual outcomes.

Answer: B

Explanation:
* Definition of Flexible Budgets:
* Flexible budgeting allows organizations to adjust budgeted expenses based on actual performance levels.
* Unlike static budgets, flexible budgets provide different financial projections for varying levels of activity.
* Why Flexible Budgets are Useful:
* They adjust for actual business conditions, making them useful in planning and cost control.
* Organizations can compare actual results against the appropriate budget level rather than a single static budget.
* Why Other Options Are Incorrect:
* A. Exclude fixed costs: Fixed costs are included; only variable costs change with activity levels.
* B. Exclude outcome projections: Flexible budgets still use projected outcomes but adjust them based on actual performance.
* C. Red flag for weak control: Flexible budgets enhance control by allowing real-time adjustments, making them a best practice rather than a red flag.
* IIA GTAG on Financial Management: Covers budgeting methods, including flexible budgeting.
* IIA Standard 2120 - Risk Management: Encourages adaptive financial planning for effective risk management.
* COSO ERM Framework: Recommends dynamic financial planning, including flexible budgeting.
Relevant IIA References:# Final Answer: Flexible budgets project data for different levels of activity (Option D).

NEW QUESTION # 530
Activity scheduling information for the installation of a new computer system is given below.

Activity	Immediate Predecessor	Duration (Days)
A	-	4
B	-	3
C	A	9
D	A	6
E	B D	5

For this project, the critical path is:

- A. A-D-E.
- B. B-D-C.
- C. A-C.
- D. B-E.

Answer: A

Explanation:
The critical path is the longest path because it defines the minimum duration of the project. A-D-E (A + 6 + 5 = 15 days) is the critical path.

NEW QUESTION # 531
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