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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q36-Q41):

NEW QUESTION # 36

What role, ideally, should be independent of the outcome to be achieved in a Facilitated Wordshop?

- A. Business Analyst
- B. Business Visionary
- **C. Workshop Facilitator**
- D. Business Ambassador

Answer: C

NEW QUESTION # 37

Which project role is responsible for mitigating the risk if there is a lack of commitment in the business opportunity?

- A. Business Visionary
- B. Business Advisor
- **C. Business Sponsor**
- D. Business Consortium

Answer: C

Explanation:

Comprehensive and Detailed 150-300 words Explanation (paraphrased from AgilePM/DSDM guidance):

In AgilePM, the Business Sponsor is the project's ultimate decision-maker and the role accountable for ensuring continued business justification. This includes owning the investment decision, securing and sustaining funding, and maintaining senior-level commitment to the business opportunity. A lack of commitment represents a threat to the viability of the Business Case; managing and mitigating that risk sits squarely with the Sponsor. The Sponsor establishes clear objectives, champions the initiative across the organization, removes high-level impediments, and ensures that governance supports timely decisions. While the Business Visionary articulates and safeguards the solution vision and value outcomes, that role does not control organizational commitment or funding at the enterprise level. Similarly, Business Advisors provide specialist input but do not own commitment or investment risk. Therefore, where commitment to the business opportunity is wavering or unclear, the Business Sponsor is responsible for intervening-reconfirming the Business Case, rallying stakeholder support, and aligning investment, scope and timescales-so the project remains justified and deliverable.

NEW QUESTION # 38

In what phase is it first established whether further investigation of the project is justified?

- A. Foundations
- B. Pre-Project
- C. Evolutionary Development
- **D. Feasibility**

Answer: D

NEW QUESTION # 39

Which of the following support the DSDM philosophy and principles?

- A. Plans, projects, process and people
- B. Phases, productivity, power and process
- **C. Process, people, products and practices**
- D. People, products, phase and plans

Answer: C

Explanation:

The DSDM philosophy emphasizes that the best business value emerges when projects are aligned to clear business goals, deliver frequently, and involve the collaboration of motivated and empowered people¹. The eight principles of DSDM support this philosophy and are brought to life by guiding the team in the attitude it must take and the mindset it must adopt to deliver consistently while remaining flexible¹. These principles are supported by process, people, products, and practices, which enable organizations to deliver best value business solutions collaboratively¹.

NEW QUESTION # 40

According to Pink, which three factors are key motivators for 'knowledge work'?

- A. Dissatisfiers, rewards, and safety.
- B. Hygiene factors, autonomy, and self-actualization.
- C. Autonomy, safety, and self-esteem.
- **D. Autonomy, mastery, and purpose.**

Answer: D

Explanation:

* Autonomy, Mastery, and Purpose: As outlined by Daniel Pink, these three factors drive motivation in knowledge work, which relies on creativity and engagement. Agile practices support autonomy through self-organizing teams, mastery through continuous learning, and purpose through shared goals.

* Other Options: These reflect traditional or outdated models of motivation and do not align with Pink's framework.

Key AgilePM Concepts Referenced:

* Motivating Teams: AgilePM Handbook, Chapter 5, Section 5.7.

NEW QUESTION # 41

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