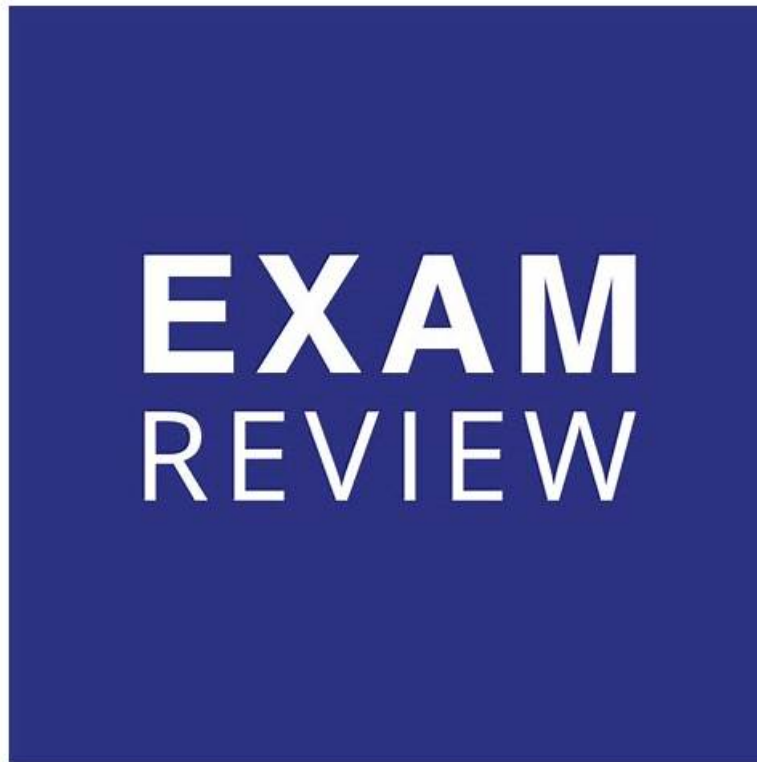


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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.
Topic 2	<ul style="list-style-type: none">• Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.
Topic 3	<ul style="list-style-type: none">• Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.
Topic 4	<ul style="list-style-type: none">• Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.
Topic 5	<ul style="list-style-type: none">• Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.

- Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q121-Q126):

NEW QUESTION # 121

Who reviews Business Case?

- A. Sponsoring Group
- B. Programme Manager
- C. SRO
- **D. BCM**

Answer: D

NEW QUESTION # 122

The programme is starting Tranche 1 and there is a lot of dissatisfaction in the workforce about the planned merging of the engineering roles. The programme board has made some proposals on how to deal with this issue but is unsure whether to involve the sponsoring group.

According to the 'decisions' theme, which document should be consulted to clarify whether it is necessary to escalate this issue to the sponsoring group?

- A. Programme strategy: issue resolution approach
- B. Decision register
- **C. Programme strategy: decision-making approach**
- D. Issue register

Answer: C

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Decisions Theme in MSP 5th Edition defines how a programme maintains its integrity and remains aligned with strategic objectives through effective governance. A core part of this theme is the Decision-making Approach, which is a section within the Programme Strategy. This document outlines the levels of authority, the "delegation of power," and the escalation routes for issues and decisions that exceed the programme board's tolerance levels.

In this scenario, the workforce dissatisfaction is a significant issue that could derail the programme's benefits.

The Programme Board needs to know if they have the authority to implement their proposals or if the strategic impact requires approval from the Sponsoring Group. Option C is the correct answer because the Decision-making Approach specifies the criteria for escalation. It answers the question: "Who has the authority to make this specific choice?" While the Issue Resolution Approach (Option A) tells you how to handle an issue, the Decision-making Approach tells you at what level the final call must be made.

Consulting this document ensures that the programme respects the boundaries between operational management (the Board) and strategic ownership (the Sponsoring Group), thereby maintaining proper governance and accountability as defined in the MSP framework.

NEW QUESTION # 123

Which is not a valid response for a threat?

- A. Accept
- B. Avoid
- C. Enhance
- D. Reduce

Answer: C

NEW QUESTION # 124

In which MSP theme would you expect to find the POTI model?

- A. Planning and Control
- B. Blueprint Design and Delivery
- C. Vision
- D. Leadership and Stakeholder Engagement

Answer: B

NEW QUESTION # 125

The programme is in the middle of Tranche 2 and a new SRO has been appointed. In order to understand the current status of the programme, the SRO has asked for a health check to be carried out. The health check was not in the assurance plan, and there is no budget available to pay for an external auditor. As a result, the programme manager has agreed with the SRO that a senior member of the portfolio office, who is acting as the programme office lead, should complete the health check instead.

How well does this action by the programme manager apply the 'assurance' theme, and why?

- A. It applies it poorly, because assurance activities should have been planned in the plan progressive delivery' process and remain unchanged throughout the programme
- B. It applies it well, because the programme office lead has the skills to carry out a health check to assess progress against plans and identify areas of the programme that need attention
- C. It applies it well, because a health check should give the SRO reassurance that the programme is being run in a compliant way
- D. It applies it poorly, because the programme board should undertake health checks on behalf of the SRO to identify areas for improvement

Answer: B

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Assurance Theme in MSP 5th Edition emphasizes that assurance should be risk-based and proportional.

While independence is a success factor, the framework also recognizes that "internal" assurance-conducted by individuals with the right skills who are not the direct project managers-is a valid and necessary part of the assurance landscape.

In this scenario, the Programme Office Lead (who is a senior member of the portfolio office) is tasked with the health check. Option A is the correct answer because, within the MSP 5th Edition guidance, the Programme Office is responsible for providing standards, support, and "second-line" assurance. Even if the health check was not in the original Assurance Plan, MSP is designed to be flexible; an SRO has the authority to request ad-hoc assurance if they perceive a risk or need to understand the status of a transformation. The Programme Office Lead possesses the specialized knowledge of MSP processes and organizational standards to identify areas of concern. While an external auditor (third-line) offers more independence, the internal lead provides a cost-effective and immediate source of expertise to meet the SRO's needs. The key is that the person conducting the check must have the requisite skills to evaluate the programme against its defined governance and objectives, which a senior portfolio office member is expected to possess.

NEW QUESTION # 126

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