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## Peoplecert PeopleCert DevOps Foundationv3.6Exam Sample Questions (Q76-Q81):

### NEW QUESTION # 76

An organization is finding that defects found in production had frequently already been identified and recorded in testing and staging and sometimes, although they optimized performance locally, they caused global degradation. Upon further inspection, it was found that this was happening because the testing phase was often delayed due to constraints around resource availability, impacting the flow of work from left to right.

Which of The Three Ways should they take to for direction on how to resolve the situation?

- A. The Second Way
- B. The Third Way
- C. Continuous Experimentation and Learning
- **D. The First Way**

**Answer: D**

Explanation:

When work is delayed due to resource availability or local optimizations causing global degradation, the issue relates to The First Way-maximizing flow from left to right.

Organizations should analyze and remove bottlenecks in the delivery pipeline (e.g., in testing).

Extract-style reference:

"Optimizing the flow of work requires eliminating bottlenecks, delays, and handoffs that slow the movement of changes from development to operations."

-The Phoenix Project

DevOps Foundation courseware discusses value stream mapping and the First Way as critical tools for diagnosing and correcting such issues.

### NEW QUESTION # 77

A large organization conducts a DevOps toolchain review and discovers that multiple development teams have built their own continuous delivery pipelines with a variety of different tooling.

Which of the following strategies would NOT help them manage their toolchain evolution moving forwards?

- A. Using sensible defaults to guide teams' choices
- **B. Telling all development teams they must immediately migrate to a standard set of tools dictated by IT Operations**
- C. Having IT Operations or infrastructure squads architect and manage a DevOps toolchain service to offer to the development teams
- D. Making the DevOps toolchain available self-service

**Answer: B**

Explanation:

Forcing all development teams to immediately migrate to a standard set of tools dictated by IT Operations is not a recommended DevOps strategy.

\* DevOps promotes collaboration, flexibility, and evolution of toolchains, allowing teams to choose what fits their needs while moving toward sensible defaults and integration over time.

\* Abrupt, top-down mandates undermine trust and autonomy, often leading to resistance and lower adoption.

Why are the other options better?

\* IT Ops or infra squads managing toolchain as a service (A), sensible defaults (C), and self-service (D) are all recognized best practices to support DevOps evolution and developer enablement.

Extract-style reference:

"Mandating a single toolset without considering team needs reduces engagement. Toolchains should be managed as self-service platforms with sensible defaults, supporting but not constraining teams."

-State of DevOps Report; DevOps Handbook

PeopleCert DevOps Foundation v3.6: Encourages enabling choice, not enforcing uniformity without context.

### NEW QUESTION # 78

IT Operations have created a set of centralized platforms and tooling services that any dev team can use to be more productive using guidance from The DevOps Handbook.

Which of the following key characteristics does it have?

- A. A deployment pipeline that automatically runs code quality and security scanning tools

- B. Deploys applications into known good environments with production monitoring
- **C. All of the above**
- D. A shared version control repository with pre-blessed security libraries

**Answer: C**

Explanation:

A centralized platform in DevOps provides standardized, reusable services to development teams, improving productivity and reducing duplication. Characteristics include:

- \* A: Centralized version control with approved security libraries promotes consistent and secure coding practices.
- \* B: Automated pipelines that include quality and security scans ensure compliance and quality are built-in, not bolted on.
- \* C: Deployment to validated environments with monitoring enables quick detection and resolution of issues.

Since all three characteristics (A, B, C) are described in PeopleCert and The DevOps Handbook as best practices, D-All of the above-is correct.

References:

PeopleCert DevOps Foundation v3.6 - Platform Engineering  
The DevOps Handbook- Internal Platforms and Standardization

### NEW QUESTION # 79

What is the ideal structure for a DevOps Team?

- A. A cross-functional 'tiger team' for short-term projects
- **B. There is no ideal structure for a DevOps Team**
- C. An expanded Scrum Team that includes members from security, QA and Ops
- D. A permanent cross-functional team led by a DevOps Engineer

**Answer: B**

Explanation:

PeopleCert DevOps Foundation v3.6 emphasizes that there is no single "ideal" team structure for DevOps.

The optimal structure depends on organizational size, maturity, product complexity, and culture.

While cross-functional teams (as described in A and C) are common in mature DevOps environments, and temporary tiger teams (B) may be used for rapid initiatives, the key is flexibility. Some organizations integrate DevOps practices into existing teams, while others create dedicated platform teams, guilds, or enablement teams.

The focus should be on removing silos, fostering collaboration, and aligning around value streams-not adhering to a rigid structure.

References:

PeopleCert DevOps Foundation v3.6 - Team Structures  
Team Topologies by Skelton & Pais - Team Patterns in DevOps

### NEW QUESTION # 80

Which of The Three Ways increases the flow of work from left to right?

- A. The Second Way
- B. The Third Way
- C. All of the above
- **D. The First Way**

**Answer: D**

Explanation:

The "Three Ways" are foundational principles in DevOps:

- \* The First Way focuses on increasing the flow of work from left (development) to right (operations). It is about optimizing the entire system for fast delivery, limiting bottlenecks, and enabling a rapid flow of features and fixes to customers.
- \* The Second Way is about amplifying feedback loops so corrections can be made early.
- \* The Third Way emphasizes continual learning and experimentation.

Extract-style reference:

"The First Way emphasizes the performance of the entire system, as opposed to the performance of a specific silo of work or department. The goal is to maximize the flow of work (value) from Development to Operations to the customer."

-Gene Kim, The Phoenix Project / DevOps Handbook

PeopleCert DevOps Foundation v3.6 highlights this in the section on "Principles and Practices," emphasizing The First Way as critical to accelerating flow.

## NEW QUESTION # 81

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