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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q17-Q22):

NEW QUESTION # 17

You are reviewing the project's traceability matrix after the first cycle of testing. You have discovered that new requirements have been introduced and others have changed.

What should you do? [2]

- A. Re-assess the test coverage.
- B. Ask for more time and budget for testing.
- C. Assign the new requirements to a maintenance release, update the test documentation for the changed requirements.

- D. Update the "lessons learned" document to avoid future issues similar to this.

Answer: A

Explanation:

The best action that you should take in this situation is to re-assess the test coverage. This is because the traceability matrix is a document that shows the relationship between the requirements and the test cases, and it can be used to measure the test coverage, which is the degree to which the requirements are tested. If new requirements have been introduced and others have changed, the test coverage may be affected, and some test cases may become obsolete or incomplete. Therefore, you should re-assess the test coverage and update the test cases accordingly, to ensure that the testing is consistent with the current requirements and the test objectives. Traceability Matrix - ISTQB not-for-profit association References: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Traceability Matrix - ISTQB not-for-profit association

NEW QUESTION # 18

Continuing with the Scenario described in the previous question, which of the following topics would you need to address in detail in the master test plan? 3 credits

- A. A list of boundary values for "advance amount"
- **B. An approach to regression testing**
- C. A description of dependencies between test cases
- D. A logical collection of test cases

Answer: B

NEW QUESTION # 19

Which of the following is required to apply an experience-based testing approach"

- A. Usage models
- B. Detailed requirements
- **C. Tester knowledge of the system and its usage**
- D. A full risk-assessment to support risk prioritization

Answer: C

Explanation:

Experience-Based Testing:

This testing approach relies on the testers' knowledge, experience, and intuition about the system and its usage rather than formal requirements or models.

It is often used when documentation is incomplete or time constraints limit more structured approaches.

Evaluation of Options:

A (Detailed requirements) and B (Usage models) are associated with structured testing techniques.

C is correct as experience-based testing depends on the testers' understanding of the system.

D (Full risk assessment) supports risk-based testing, not experience-based testing.

Reference and Syllabus Alignment:

Experience-based testing is detailed under "Test Techniques" (TM-1.4.1) in the ISTQB syllabus.

NEW QUESTION # 20

In what way is the operations team usually Involved In testing?

- A. To conduct end-to-end transactional testing
- B. To conduct security testing
- **C. To conduct operational acceptance testing**
- D. To conduct user acceptance testing

Answer: C

Explanation:

* Operations Team Role in Testing:

* The operations team ensures that the system meets operational requirements such as deployment, maintenance, and disaster recovery, which are validated during Operational Acceptance Testing (OAT).

* Evaluation of Options:

* A is correct because OAT is typically conducted by the operations team.

* B (User acceptance testing) is conducted by end-users, not the operations team.

* C (Security testing) is typically handled by security experts.

* D (End-to-end transactional testing) is a functional testing activity, not specific to the operations team.

References and Syllabus Alignment:

* OAT is highlighted under "Acceptance Testing" in the ISTQB syllabus (TM-1.2.7)

NEW QUESTION # 21

Which of the following is a generic good practice when evaluating and selecting a test tool?

- A. Identify internal requirements for coaching, mentoring or training in its use
- **B. Run a pilot project to validate the selection criteria**
- C. Define the ownership of the tool
- D. Plan a proof-of-concept to be performed by the first project that uses the tool

Answer: B

Explanation:

Running a pilot project is an established good practice in test tool selection. It helps verify assumptions and evaluate tool fit for purpose in a realistic setting.

"After completing the tool selection and a successful proof-of-concept, introducing the selected tool into an organization generally starts with a pilot project..."

- ISTQB-CTFL_Syllabus_2018_V3.1, section 6.2.2

The other options refer to related but different phases or are not sufficient alone for tool evaluation.

NEW QUESTION # 22

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