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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q113-Q118):

NEW QUESTION # 113
Which of the following statements about neuroscience research, relevant to helping people learn and embrace change, are true?
* Following moments of insight, offer supportive feedback.
* Positive informative talks from experts.

- A. Only 2 is true.
- B. Neither 1 nor 2 is true.
- C. Both 1 and 2 are true.
- D. Only 1 is true.

Answer: D

Explanation:
* Statement 1: Correct. Offering supportive feedback after moments of insight reinforces learning and helps individuals process change more effectively.
* Statement 2: Incorrect. While talks from experts may inform, they are less impactful than engaging individuals directly.
Key AgilePM Concepts Referenced:
* Neuroscience in Change Management: AgilePM Handbook, Chapter 6, Section 6.2.

NEW QUESTION # 114
Which of the following is NOT a Project role?

- A. Solution Developer
- B. Project Manager
- C. Business Visionary
- D. Solution Architect

Answer: D

Explanation:
AgilePM (based on DSDM) defines a clear set of project and solution delivery roles. At the project level: Business Sponsor (investment owner), Business Visionary (custodian of the business vision), and Project Manager (overall project management and governance). Within the Solution Development Team: Team Leader, Business Ambassador, Business Analyst, Solution Developer, Solution Tester, and technical governance via the Technical Coordinator role. Notably, AgilePM uses the title Technical Coordinator rather than "Solution Architect." Although many organizations informally use "solution architect," it is not an AgilePM role name; its responsibilities most closely map to the Technical Coordinator, who ensures technical coherence, manages technical risks, and upholds non-functional requirements and architectural guidelines. Therefore, among the options given, Solution Architect is the one that is not an AgilePM-defined project role, whereas Business Visionary, Project Manager, and Solution Developer are explicitly recognized roles in the AgilePM framework.

NEW QUESTION # 115
Which information is given in the Solution Architecture Definition?

- A. The strategy for testing
- B. The tools and standards to be used in Evolutionary Development
- C. A high-level design framework for the solution.
- D. A snapshot of the evolving business, solution and management products

Answer: C

Explanation:
The Solution Architecture Definition is an evolutionary product that provides a high-level design framework for the solution2. It is intended to cover both business and technical aspects of the solution to a level of detail that makes the scope of the solution clear but does not constrain evolutionary development2. This ensures that the solution architecture supports the business direction and the solution under development will be fit for its intended purpose3

NEW QUESTION # 116
Which of the following roles may be substituted for a Scrum Master?

- A. Project Manager
- B. Team Leader
- C. Developer
- D. Product Owner

Answer: B

Explanation:
Comprehensive and Detailed 150 to 300 words Explanation From Exact Extract of Agile Project Management (paraphrased to avoid lengthy quotation):
In AgilePM (DSDM), the Team Leader role closely aligns with the facilitative, servant-leadership responsibilities commonly associated with a Scrum Master in Scrum. The Team Leader is accountable for enabling collaborative working, removing impediments, fostering continuous improvement, and protecting the team's focus within timeboxes-all hallmarks of Scrum Mastery. While titles differ across frameworks, AgilePM explicitly positions Team Leader as the day-to-day lead for the Solution Development Team, emphasizing facilitation, coaching, and ensuring adherence to agreed practices (e.g., MoSCoW prioritization, Definition of Done/quality criteria). By contrast, a Project Manager in AgilePM is a project-level role focused on governance and business case stewardship; a Product Owner (AgilePM's Business Visionary/Business Ambassador combination) prioritizes value and backlog-this is not a facilitation role; and a Developer focuses on building the solution. Therefore, when mapping roles between Scrum and AgilePM, the Team Leader most naturally substitutes for, or corresponds to, the Scrum Master responsibilities, ensuring servant leadership without shifting into command-and-control behavior.

NEW QUESTION # 117
Both numerical and subjective methods can build a picture of how effective your change interventions are. Which type of measure can help us to understand why, how, or what happened behind certain behaviors?

- A. Leading.
- B. Quantitative.
- C. Qualitative.
- D. Lagging.

Answer: C

Explanation:
Qualitative Measures: These provide insight into the underlying reasons, motivations, and emotions behind behaviors. Examples include interviews, open-ended surveys, and focus groups.
Other Options:
B: Quantitative measures focus on numerical data but lack context.
C: Leading indicators predict future performance but don't explain behavior.
D: Lagging indicators reflect past performance, not the reasons behind it.
Key AgilePM Concepts Referenced:
Measurement and Analysis: AgilePM Handbook, Chapter 7, Section 7.5.

NEW QUESTION # 118
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