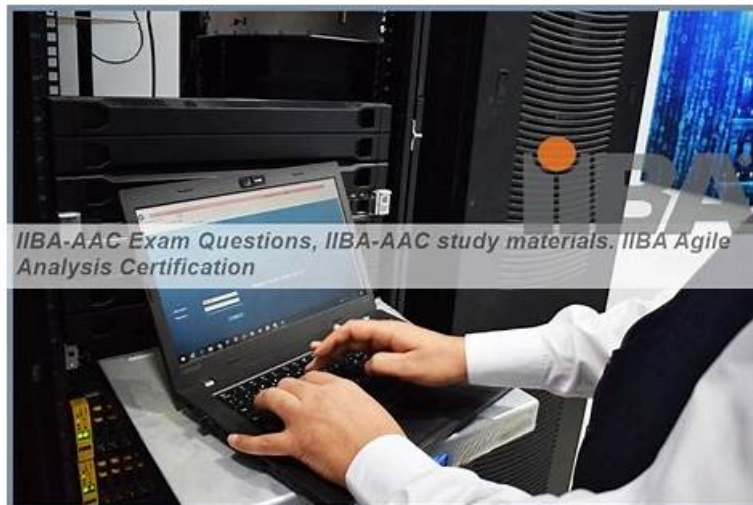


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IIBA Agile Analysis Certification Sample Questions (Q63-Q68):

NEW QUESTION # 63

The delivery team is in a meeting and reviewing a visual depicting a two-dimensional grid showing sequence and groupings of key aspects of the overall product. They are discussing notable features and characteristics of that solution. This team is using the following technique:

- A. Backlog management
- B. Retrospectives
- C. Story mapping
- D. Real options

Answer: C

Explanation:

Story Mapping is a visual technique used to arrange user stories into a logical flow, typically along a horizontal axis representing a user's journey and a vertical axis representing the depth or complexity of features. This two-dimensional grid helps the delivery team and stakeholders maintain a "big picture" view of the solution while simultaneously drilling down into specific user activities and goals. By visualizing the sequence and groupings of stories, the team can effectively plan releases and identify the Minimum Viable Product (MVP). This alignment ensures that the product increments delivered are cohesive and provide an end-to-end experience for the user, rather than a disconnected set of features. It directly supports the principle of "Thinking as a Customer" by focusing on the user's workflow.

NEW QUESTION # 64

Making decisions based on a realistic understanding of current organizational strengths, capabilities, and challenges, is represented in the agile analysis principle of:

- A. Think as a customer
- B. Individuals and interactions over process and tools
- C. See the whole
- D. Understand what is doable

Answer: C

Explanation:

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf(36)

NEW QUESTION # 65

During a project to improve efficiency at a customer service center, the product owner has established that a 15% improvement on a set of 5 measures is the target for a particular initiative. They meet this goal and move on to a new initiative. If they had not moved to a new goal, what agile analysis principle would they be ignoring?

- A. Determine if the need is satisfied
- B. Think as a customer
- C. Recommend advancing initiative
- D. Avoid waste

Answer: D

Explanation:

The agile principle of Avoid Waste dictates that teams should stop work on an initiative once the desired outcome has been achieved and additional effort would yield diminishing returns. In this scenario, the team met its specific target of 15% improvement. Continuing to work on that same initiative in hopes of achieving, for example, 16% or 17% might require significant resources that could be better used to address a different, higher-priority business need. By moving on to a new initiative, the team ensures they are maximizing the value delivered to the organization and not wasting time on "gold-plating" or over-engineering a solution that has already met its success criteria. This focus on efficiency and value-maximizing is a core component of the agile mindset, emphasizing that work not done is just as important as work completed.

NEW QUESTION # 66

The delivery team wants to ensure stakeholders contribute value on an ongoing basis to delivering the solution. This is an example of the following agile analysis principle:

- A. Avoiding waste and unused functionality
- B. Value of assessing problems in a timely manner
- C. Stimulate collaboration and continuous improvement

