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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	• Risk and Issue Management: Acquire advanced knowledge of identifying, assessing and managing risks and issues that can impact a programme's success.
Topic 2	• Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.
Topic 3	• Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.
Topic 4	• Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.
Topic 5	• Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.

Quiz 2026 Efficient MSP-Practitioner: Guaranteed MSP Practitioner, 5th edition Exam Questions Answers

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q81-Q86):

NEW QUESTION # 81
Who is accountable for confirming programme closure?

- A. Sponsoring group
- B. Programme Manager
- C. BCM
- D. SRO

Answer: D

NEW QUESTION # 82
Which of following is part of critical benefits validation test?

- A. Attribution
- B. Availability
- C. Currency
- D. Accurate

Answer: A

Explanation:
The four critical tests for benefits validation are Description, Observable outcomes, Attribution, and Measurement. "Attribution" assesses whether the programme is genuinely responsible for the benefit. The MSP Practitioner confirms, "Four tests of business validation are: Description, Observable outcomes, Attribution and Measurement," emphasizing the importance of validating benefits to ensure they result directly from programme activities.

NEW QUESTION # 83
Which document identifies appropriate milestones for benefit reviews?

- A. Benefit realization plan
- B. Quality and assurance plan
- C. Information management plan
- D. Business case

Answer: A

NEW QUESTION # 84
Which of the following is a programme management principle?

- A. Realizing the benefits

- B. Quality and assurance management
- C. Remaining aligned with corporate strategy
- D. Leadership and stakeholder management

Answer: C

Explanation:
Among the options, "Remaining aligned with corporate strategy" is identified as a core MSP programme management principle. The principles underpin the mindset and behaviors needed for successful programmes.
Other options, like Quality and assurance management and Leadership and stakeholder management, fall under governance themes or transformational flow rather than principles.

NEW QUESTION # 85
The CFO has informed the programme board that the predicted increase in electricity and gas customer numbers is too optimistic. The BCM has produced new targets based on this new information. The programme manager has updated the target operating model to reflect this.
Is this an appropriate application of the 'align with priorities' principle, and why?

- A. Yes, because the programme manager is the producer of the target operating model
- B. No, because this new information should be reflected in the benefit profile
- C. Yes, because the target operating model should be revisited over time
- D. No, because this new information should be reflected in the benefits map

Answer: C

Explanation:
Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:
The principle of 'Align with priorities' in MSP 5th Edition dictates that a programme must remain consistent with the strategic direction of the organization, which is often subject to change due to internal or external factors. This principle ensures that the programme continues to deliver value and remains viable throughout its lifecycle. A critical component of this alignment is the Target Operating Model (TOM), which describes the future state of the organization once the programme's outcomes are embedded.
In this scenario, the CFO provides updated financial and market realities suggesting that previous growth targets were unrealistic. By updating the target operating model, the Programme Manager is ensuring that the vision of the "future state" remains realistic and aligned with the revised organizational priorities.
According to MSP guidance, the TOM is not a static document created at the start and then shelved; it must be refined as the programme progresses and as the corporate context evolves. Option A is correct because it acknowledges the iterative nature of the TOM. While benefits (Options C and D) will certainly be affected, the question asks about the application of the principle to the TOM update. Ensuring the TOM reflects current strategic reality is a primary way to maintain alignment with organizational priorities, preventing the programme from delivering a future state that the business no longer desires or cannot sustain.

NEW QUESTION # 86
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