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IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q115-Q120):

NEW QUESTION # 115

A business analyst (BA) is someone who elicits the actual needs of organizational stakeholders:

- A. in any capacity, with an "analyst" job title.
- B. in any capacity, regardless of job title.
- C. in a project team, regardless of job title.
- **D. in a project team, with an "analyst" job title.**

Answer: D

Explanation:

They elicit the actual needs of stakeholders, not simply capture their expressed desires. IT Business Analysis activities may be performed in many job titles or organizational roles.

NEW QUESTION # 116

What is a risk that business analysts (BAs) look for when managing stakeholder engagement?

- A. Inaccurate cost estimated
- B. Scope creep
- **C. Delayed approvals**
- D. Resource shortfalls

Answer: C

Explanation:

Business analysts continually monitor for such risks as:

- stakeholders being diverted to other work,
- elicitation activities not providing the quality of business analysis information required, and
- delayed approvals.

NEW QUESTION # 117

Which of the following is a quality criterion for examining relationships between requirements?

- **A. Relevant**
- B. Complete
- C. Defined
- D. Valuable

Answer: A

Explanation:

In examining relationships between requirements, the criterion of relevance ensures that each requirement is pertinent to the overall goals of the project. This means that all requirements should directly relate to the business needs and objectives, ensuring that they add value and are necessary for the project's success. When requirements are relevant, they help in maintaining focus on what is essential, avoiding unnecessary scope creep, and ensuring that resources are used efficiently.

Reference:

* Business Analysis.pdf, Section on "Confirm standard of quality," which mentions the necessity for requirements to be "relevant".

NEW QUESTION # 118

What is the main purpose of the "Approve Requirements" task?

- A. Establish requirements baseline
- B. Select appropriate techniques
- **C. Obtain agreement**
- D. Assess alternative approaches

Answer: C

Explanation:

The main purpose of the "Approve Requirements" task in business analysis is to obtain agreement and approval on the requirements and designs from all stakeholders involved in the governance process. This step ensures that there is a shared understanding and

commitment to the requirements, which is essential for the successful implementation of the solution. Reference: The information aligns with the standards and practices outlined in the Business Analysis Body of Knowledge (BABOK) and other learning resources provided by the International Institute of Business Analysis (IIBA)123.

NEW QUESTION # 119

Which of the following tasks is part of the business analysis planning and monitoring knowledge area?

- A. Plan stakeholder engagement
- B. Analyze current state
- C. Trace requirements
- D. Assess solution limitations

Answer: A

Explanation:

Reference:

BABOK v.3.0 - IIBA (31)

NEW QUESTION # 120

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