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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q39-Q44):

NEW QUESTION # 39

Which is a delivery support function?

- A. Develop standard processes for producing Business Cases
- B. Provide a flexible resource pool
- C. Train and coach PPM staff

- **D. Report portfolio performance through management dashboards**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies reporting portfolio performance through management dashboards as a delivery support function. Section 7.2.1 states, "Delivery support functions include reporting portfolio performance using management dashboards to provide real-time insights to stakeholders." This differs from training (B), resource provision (C), or process development (D), which are capacity or strategic functions. The 2013 edition emphasizes this reporting role to support ongoing project and programme delivery, ensuring visibility and control. This enhances operational effectiveness.

Reference: P3O Foundation (2013) manual, Section 7.2.1, AXELOS.

NEW QUESTION # 40

Which describes the people or skills required for a Portfolio Office?

- A. Should be resourced with a large number of administrative staff
- B. Skills of Portfolio Office staff are the same as those for a role in a COE
- C. Should be resourced with people wanting to move into project management
- **D. Needs enough people who are able to interpret and challenge data**

Answer: D

Explanation:

The P3O Foundation (2013) manual indicates that a Portfolio Office requires staff skilled in interpreting and challenging data. Section 3.5.3 states, "The Portfolio Office should be staffed with individuals capable of interpreting complex data, challenging assumptions, and providing analytical support to inform portfolio decisions." This contrasts with aspirations for project management (A), identical COE skills (B), or heavy administrative staffing (D), which do not align with the analytical focus. The 2013 edition emphasizes the need for analytical expertise to support portfolio prioritization and risk management, ensuring strategic decision-making. This skill set is critical for the Portfolio Office's role in providing high-level support and insights.

Reference: P3O Foundation (2013) manual, Section 3.5.3, AXELOS.

NEW QUESTION # 41

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- **A. Tailoring core standards to meet local need**
- B. Reviewing the Blueprint regularly
- C. Following a clearly defined business strategy
- D. Planning resource capacity at a local level

Answer: A

Explanation:

The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 42

What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Project
- B. Business as usual
- **C. Programme**
- D. Portfolio

Answer: C

Explanation:

A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states,

"A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 43

What question regarding business change governance support and enablement relates to 'business change design'?

- **A. Are we doing the right things?**
- B. Are we getting the business benefits?
- C. Are we getting things done well?
- D. Are we doing things the right way?

Answer: A

Explanation:

The question "Are we doing the right things?" relates to business change design, per the P3O Foundation (2013) manual. Section 2.2.2 states, "Business change design addresses the question 'Are we doing the right things?' by ensuring initiatives align with strategic objectives." This differs from benefits realization (A), efficiency (C), or process correctness (D), which address other governance aspects. The 2013 edition links this question to the P3O's role in validating strategic alignment, a key design phase concern. This ensures change initiatives are prioritized correctly, supporting effective governance.

Reference: P3O Foundation (2013) manual, Section 2.2.2, AXELOS.

NEW QUESTION # 44

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