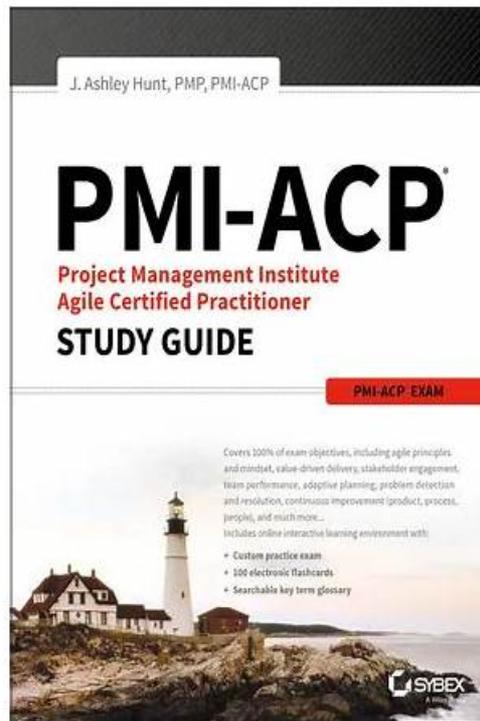# Free PDF 2026 PMI PMI-CPMAI: PMI Certified Professional in Managing AI–Efficient Study Materials

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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	• Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.
Topic 2	• Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability.}
Topic 3	• Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.
Topic 4	• Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.

PMI Certified Professional in Managing AI Sample Questions (Q98-Q103):

NEW QUESTION # 98
An aerospace company is integrating AI into their manufacturing process to enhance safety and efficiency. The project team needs to evaluate potential security threats to prevent unauthorized access to sensitive data.
What is the highest risk?

- A. Employing a proprietary software with no open-source review
- B. Secure APIs and data flows by enforcing data governance
- C. Operationalizing a decentralized data storage system
- D. Implementing an AI model without regular data updates

Answer: C

Explanation:
PMI-CPMAI treats data privacy, governance, and security as central pillars of responsible AI, highlighting that AI projects often deal with sensitive and regulated information. LPCentre+1 When evaluating threats that could lead to unauthorized access to sensitive aerospace manufacturing data, the framework encourages looking at attack surface, distribution of data, and control complexity.
A decentralized data storage system (option C) significantly increases the potential risk: data is distributed across multiple locations or nodes, making consistent access control, identity management, logging, and incident response more challenging. Misconfigurations or weak endpoints in such an environment can create numerous entry points for attackers, magnifying exposure of proprietary designs, safety-critical parameters, or personal data. PMI-CPMAI's guidance on data governance stresses centralized policies, clear stewardship, and controlled data flows precisely to reduce this risk.
By contrast, proprietary software with no open-source review (A) may present transparency concerns but does not inherently imply

broader data exposure. Lack of regular data updates (B) is more a model performance and drift issue than a direct security threat. Option D describes a mitigation-securing APIs and enforcing governance-not a risk. Therefore, the highest security risk for unauthorized access in this scenario is operationalizing a decentralized data storage system.

NEW QUESTION # 99

In an aerospace project focused on predictive maintenance using AI, the project team is facing challenges in coordinating the AI models' operationalization across various manufacturing sites. Strong governance and corporate guardrails are established, but each site has different computational capabilities and network latencies.
What is an effective method that helps to ensure consistent AI performance across these sites?

- A. Operationalizing a decentralized AI architecture
- B. Utilizing cloud-based AI services uniformly
- C. Using site-specific AI model tuning
- D. Implementing a centralized AI model repository

Answer: B

Explanation:
PMI-CPMAI's guidance on AI operationalization and MLOps highlights the importance of consistency and reliability across deployment environments, especially in distributed or multi-site organizations. In this aerospace predictive maintenance scenario, each manufacturing site has different computational capacity and network characteristics, which can lead to inconsistent model performance and latency if models are hosted and executed locally. To mitigate this, PMI-aligned practices emphasize standardizing the runtime environment and centralizing critical AI services wherever feasible.
By utilizing cloud-based AI services uniformly, the organization can ensure that all sites call the same models, same versioning, same configuration, and same infrastructure stack, regardless of local hardware constraints. This reduces variability in inference behavior, simplifies monitoring, and supports unified logging, performance tracking, and governance enforcement across sites. A centralized model repository alone does not standardize execution; it only manages artifacts. Decentralized architectures and extensive site-specific tuning tend to increase divergence and complexity, making performance less consistent. Therefore, the most effective method to help ensure consistent AI performance across sites with different local capabilities is to utilize cloud-based AI services uniformly as the operational backbone.

NEW QUESTION # 100

A team is in the early stages of an AI project. They need to ensure they have the necessary data and technology to support AI solution development.
What is the first step the project team should complete?

- A. Identify the gaps and procure the needed tools
- B. Outline the business objectives for the AI project
- C. Assess the team's current AI and data expertise
- D. Verify the availability and quality of the required data

Answer: D

Explanation:
In the PMI-CP in Managing AI guidance, early AI project work includes confirming that the data foundation is viable before committing to specific tools or architectures. For AI initiatives, data is the primary constraint: if the right data does not exist, is incomplete, or is of low quality, no choice of technology will rescue the solution. Therefore, before assessing tooling gaps or even detailing the technology stack, teams are expected to verify the availability, accessibility, and quality of the required data for the intended use case.
PMI-CPMAI describes data readiness activities such as identifying key data sources, profiling them for completeness and consistency, assessing coverage of relevant populations and time periods, and checking for legal and regulatory constraints around access and use. Only after this verification can the team meaningfully evaluate whether existing platforms, infrastructure, and tools are sufficient, and then identify gaps.
Assessing team expertise or procuring tools are important, but they follow from the prior understanding of what data exists and what is needed for the model. Thus, the first step the project team should complete to ensure they have what they need for AI development is to verify the availability and quality of the required data.

NEW QUESTION # 101

A healthcare organization plans to use an AI solution to predict patient readmissions. The data science team needs to identify data sources and ensure data quality.

Which method will meet the project team's objectives?

- A. Operationalizing a data catalog to maintain metadata standards
- B. Setting up a continuous integration pipeline for real-time data validation
- C. Implementing data augmentation techniques to fill missing values
- D. Using data profiling tools to assess data completeness

Answer: D

Explanation:

In PMI-CPMAI's treatment of data for AI, especially in sensitive domains like healthcare, the first responsibility of the project and data science teams is to understand and assess data quality and suitability before model development. The guidance states that AI teams should "systematically profile candidate data sources to evaluate completeness, consistency, validity, and coverage of key populations and variables relevant to the use case." Data profiling tools are highlighted as a practical means to inspect distributions, missing values, outliers, and anomalies across structured clinical, administrative, and claims data.

For a patient readmission prediction use case, PMI-CPMAI stresses that teams must identify which sources (EHR, discharge summaries, lab results, prior admissions, demographics, social determinants, etc.) are available and then "quantify data quality metrics such as completeness and timeliness to determine whether the dataset is fit for training and deployment." While techniques such as augmentation or real-time validation might be valuable later, they build upon an initial understanding obtained via profiling. Operationalizing a catalog supports governance and discovery but does not directly satisfy the immediate need to measure data quality.

Therefore, the method that best meets the objective of identifying data sources and ensuring data quality is to use data profiling tools to assess data completeness and other quality dimensions, providing an evidence-based foundation for subsequent preprocessing, feature engineering, and model training.

NEW QUESTION # 102

During the transition to an AI solution, the project manager discovers that certain tasks may not require cognitive AI capabilities and can be handled through traditional automation methods. As a result, the project team starts segregating tasks based on their cognitive requirements.

What should the team consider?

- A. Proceeding with intelligent functionalities
- B. Utilizing traditional automation solutions
- C. Applying AI capabilities for noncognitive tasks
- D. Assessing traditional task complexity

Answer: B

Explanation:

PMI-CPMAI clearly distinguishes between cognitive AI capabilities and traditional automation or noncognitive solutions. The guidance stresses that not every task in a workflow benefits from AI and that "project leaders should deliberately match solution complexity to problem complexity, reserving cognitive AI for tasks that truly require perception, learning, or sophisticated decision support." For deterministic, rule-based, repetitive tasks, the recommended approach is to use conventional automation technologies (scripts, RPA, rule engines, workflow systems) rather than machine learning models.

When a project team discovers that certain tasks do not require cognition (e.g., simple routing, format conversion, deterministic validations), PMI-CPMAI recommends "segregating cognitive from noncognitive tasks and applying the simplest effective technology to each." This reduces cost, operational risk, and technical debt, while focusing AI engineering effort where it provides differentiated value. Applying AI to noncognitive tasks can introduce unnecessary complexity, additional monitoring and governance overhead, and avoidable model risk. Proceeding only with intelligent functionalities or overanalyzing traditional tasks without acting on the insight misses this key optimization.

Therefore, once tasks have been segregated by cognitive requirements, the team should utilize traditional automation solutions for noncognitive tasks and focus AI design, data, and model work only where cognitive capabilities are justified. This aligns with PMI-CPMAI's principle of "fit-for-purpose" technology selection and responsible, efficient AI adoption.

NEW QUESTION # 103

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