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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q477-Q482):

NEW QUESTION # 477

During the daily standup meeting, a team member states that an issue has been encountered. This leads to the team members getting into a problem-solving discussion. How should the ScrumMaster respond?

- A. Abruptly end the daily standup meeting and schedule another meeting to discuss the issue.
- B. If the item is really important, allow the discussion to expedite resolution of the issue.
- C. Ask the team members to table the discussion until after the meeting is over.
- D. Ask the team how they would like to use the daily standup meeting for that day.

Answer: C

NEW QUESTION # 478

An agile team is working on refining project requirements. Due to new dependencies uncovered in every working session, the team is unable to complete the detailed solution requirements. Instead of trying to complete requirements, what should the team do to work collaboratively to identify and prioritize the most important requirements and adapt to changes as needed?

- A. Report this as a blocker and ensure the product owner is able to deprioritize the issues so the user stories can meet the

definition of ready (DoR) criteria.

- B. Report this as a blocker and ask senior management to provide the right subject matter experts (SMEs) until all the outstanding issues can be closed.
- **C. Identify the key dependencies that need to be resolved in order of priority level so the user stories can meet the definition of ready (DoR) criteria.**
- D. Identify the key business stakeholders and invite them to day-long sessions until all the dependencies and outstanding issues can be closed.

Answer: C

Explanation:

In Agile, it's important to continuously refine and prioritize requirements while managing dependencies. The team should work collaboratively to identify and prioritize the key dependencies that must be resolved to ensure that the user stories meet the Definition of Ready (DoR) criteria. By focusing on the highest priority dependencies first, the team can maintain progress while adapting to changes, rather than getting stalled trying to resolve all dependencies at once. This allows for more flexibility and efficient delivery.

NEW QUESTION # 479

During an executive review, a scrum master uses a burndown chart to demonstrate team deliverables through time. The scrum master declared that velocity increased from 27 to 35 over the last 3 sprints, but one of the executives asks to clarify the importance of these metrics.

How should the scrum master respond?

- A. Moving velocity from 27 to 35 is a decrease in productivity.
- **B. Project velocity should be stable overtime.**
- C. Velocity is iterative and will only be used for sprint numbers.
- D. A burndown chart compares planned versus actual, not velocity.

Answer: B

Explanation:

Velocity is a measure of the amount of work a team can handle during a sprint, typically measured in story points. While it can fluctuate slightly from sprint to sprint, the goal is to have velocity stabilize over time, as this helps in forecasting future sprints and planning. An increase in velocity from 27 to 35 could indicate an improvement in the team's capacity to deliver, which should be celebrated if it aligns with the team's capabilities. However, a stable velocity over time is what typically matters for predictability and planning.

NEW QUESTION # 480

The agile team has failed to meet their iteration goal, and contention has developed between members. The agile leader would like to determine how to improve the team's productivity and morale.

How should the agile leader address this?

- A. Offsite meeting with stakeholders
- B. Demo of the new features to energize the team
- **C. Retrospective meeting**
- D. Standup meeting

Answer: C

NEW QUESTION # 481

A team is delivering work as per the sprint plan, and team velocity is stabilized. However, at the end of the release, the customer is dissatisfied with project quality. What should the agile project manager have done to avoid this?

- A. Organized design review sessions with the customer to obtain sign-off
- **B. Held regular meetings with the product owner and project team to elicit detailed business requirements**
- C. Invited end customers to attend the stand ups
- D. Conducted frequent review meetings with the customer to continually enhance delivery effectiveness

Answer: B

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