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The AgilePM-Foundation Certification Exam is suitable for project managers, team members, and anyone who is interested in Agile Project Management. AgilePM-Foundation exam covers the roles and responsibilities of the project team, including the project manager, business sponsor, and solution development team. It also covers the AgilePM philosophy and its eight principles, as well as the AgilePM lifecycle approach, which includes five phases.

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## APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q14-Q19):

### NEW QUESTION # 14

Which responsibility relates to the role of the Business Ambassador?

- A. Provide day-to-day detail of the requirements during timeboxes
- B. Provide the team with strategic direction.
- C. Resolve business issues and make financial decisions
- D. Responsible for the Business Case and project budget.

Answer: A

Explanation:

The responsibility of the Business Ambassador in AgilePM is to provide day-to-day detail of the requirements during Timeboxes. This role involves representing the interests of the business within the project team, ensuring that the evolving product meets the business needs. The Business Ambassador works closely with the development team to clarify requirements, provide feedback, and make decisions promptly to keep the project on track.

References:

- \* AgilePM Foundation Handbook
- \* "Agile Project Management for Dummies" by Mark C. Layton

### NEW QUESTION # 15

Which of the following is an AgilePM principle?

- **A. Never compromise quality**
- B. Never promise quality
- C. Never compromise your integrity
- D. Never compromise the team

**Answer: A**

Explanation:

Comprehensive and Detailed Explanation (paraphrased from DSDM/AgilePM principles):

One of AgilePM's eight guiding principles is "Never compromise quality." Quality is fixed and protected: teams define the required level up-front via acceptance criteria, Definition of Done, and non-functional requirements, then manage scope with MoSCoW prioritization to ensure the agreed quality bar is always met. Time and cost are typically fixed through timeboxing and team sizing, while scope flexes to safeguard quality and predictability. This principle prevents trading away essential quality under delivery pressure and ensures increments are genuinely "fit for purpose." Options A and C are good values but are not stated AgilePM principles, and D contradicts the ethos-agile does commit to quality by making it explicit, measurable, and non-negotiable. Therefore, B is correct.

### NEW QUESTION # 16

What does DSDM refer to the Minimum Usable Subset?

- A. Those requirements that have passed user acceptance testing
- **B. The Must Have requirements**
- C. All requirements in the functional specification
- D. The Must, Should and Could have requirements

**Answer: B**

Explanation:

In DSDM, the Minimum Usable Subset refers to the "Must Have" requirements as defined by the MoSCoW prioritization<sup>1</sup>. This subset ensures that the project delivers the core functionalities that are critical for the system to be considered useful and viable<sup>2</sup>.

### NEW QUESTION # 17

Where should the specific measures be recorded, to check whether the beneficiary of a User Story can use it?

- A. Conversation
- B. Context
- **C. Confirmation**
- D. Criteria

**Answer: C**

Explanation:

In agile practice, a User Story is often framed by the "3 Cs": Card, Conversation, and Confirmation. The Card captures just enough of the requirement to spark dialogue. The Conversation is the collaborative discussion among Product Owner (or Customer/Business), Developers, and other stakeholders that elaborates details and clarifies intent. The Confirmation element records the specific, testable acceptance criteria that will be used to verify the story delivers the intended outcome for its beneficiary

(the user or customer). These acceptance criteria translate stakeholder expectations into objective checks—often articulated as scenarios or examples—that determine whether the story is fit for purpose and "Done." Agile Project Management approaches (including AgilePM/DSDM and Scrum-aligned practices) emphasize that acceptance criteria belong with the story as its Confirmation, because that is what allows the team to assert value delivery, guide development and testing, and anchor Sprint Review demonstrations. Therefore, the appropriate place to record the concrete measures by which a user can successfully use the delivered capability is the Confirmation section of the User Story.

### NEW QUESTION # 18

Which of the following statements about positive characteristics of an effective change team (Lencioni) are true?

Members should be encouraged to draw attention to colleagues' failures to meet commitments.

Conflict should be avoided to maintain good relationships.

- A. Neither 1 nor 2 is true.
- B. Both 1 and 2 are true.
- C. Only 2 is true.
- D. Only 1 is true.

**Answer: A**

Explanation:

Statement 1: Incorrect. While accountability is important, it should be addressed constructively, not by drawing attention to failures in a punitive way.

Statement 2: Incorrect. Constructive conflict is essential for innovation and problem-solving. Avoiding conflict entirely can lead to unresolved issues and reduced performance.

Key AgilePM Concepts Referenced:

Team Dynamics and Conflict Management: AgilePM Handbook, Chapter 5, Section 5.5.

### NEW QUESTION # 19

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