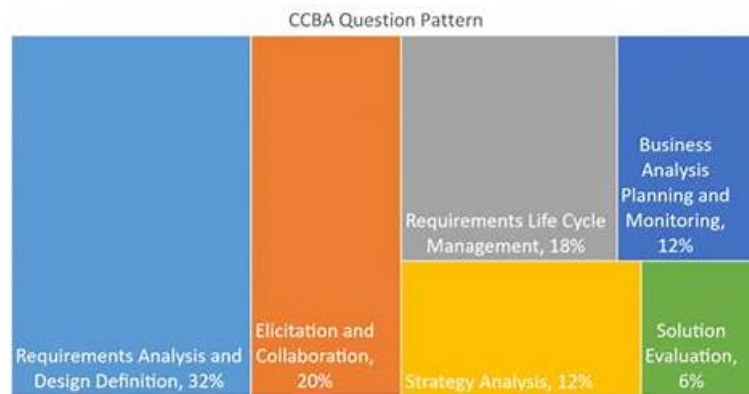


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## IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q581-Q586):

### NEW QUESTION # 581

Verification of requirements on the projects have highlighted an issue regarding misunderstanding of design models among key stakeholders. A major reason cited for the misunderstanding was the technical jargon and models used in the documentation. What must the business analyst (BA) do to improve the understanding?

- A. Check for compliance with organization standards
- B. Verify that elements within the models are used consistently
- C. Represent design models using common terminology
- D. Ensure completeness within the models used

**Answer: C**

Explanation:

The BACCM can be used to:

describe the profession and domain of business analysis, communicate about business analysis with a common terminology, evaluate the relationships of key concepts in business analysis, perform better business analysis by holistically evaluating the relationships among these six concepts, and evaluate the impact of these concepts and relationships at any point during a work effort in order to establish both a foundation and a path forward.

#### NEW QUESTION # 582

In a change-driven environment, what's more important than formal communications in regard to effective requirements management?

- A. Correct communication
- **B. Frequency of communication**
- C. Message of communication
- D. Type of communication

**Answer: B**

Explanation:

Explanation

Change-driven approaches focus more on frequency of communication than on formal documentation. Official documentation is often in writing, but informal communication takes precedence over more formal written communication.

Answer D is incorrect. The best answer is frequency of communication, not the type of communication.

Answer A is incorrect. The best answer is frequency of communication, not correct communication - which is important, but it's not the best selection for the QUESTION.

Answer C is incorrect. The best answer is frequency of communication, not message of communication.

Having the correct message and correct communication channels are important, but these aren't the best selection for this QUESTION.

#### NEW QUESTION # 583

A business analyst (BA) is reviewing the elicitation results of several workshops in order to decide which technique to use to model the requirements. The elicitation identified user roles needed in a future solution, the functionality needed by each of these roles, and how the desired interaction with the solution should look.

Which technique allows the BA to model this type of information?

- **A. Use cases and scenarios**
- B. Process models
- C. Roles and permission matrix
- D. Sequence diagrams

**Answer: A**

Explanation:

Use cases and scenarios are techniques that allow the BA to model the requirements based on the user roles, functionality, and interaction with the solution. Use cases describe the goals, actions, and outcomes of the users in relation to the solution, while scenarios provide examples of how the use cases can be executed in specific situations. Use cases and scenarios help to illustrate the behavior and functionality of the solution from the user's perspective, as well as the potential variations and exceptions.

#### NEW QUESTION # 584

You are the business analyst for your organization. You are currently identifying opportunities for a customer to improve their business processes. The customer wants to streamline their business efforts either through new technologies, better processes, or a combination of both. The customer demands, however, that the solution should not cost more than \$300,000 to implement and support for one year. What does the \$300,000 represent?

- A. Requirements
- B. Budget
- C. Solution cost

- **D. Constraint**

**Answer: D**

Explanation:

The maximum price of \$300,000 is a constraint that the solution must be bound to. The solution does not have to cost \$300,000, it just cannot exceed this limit.

Answer A is incorrect. A budget is the defined amount of funds to implement a solution. In this instance, the stakeholder will accept a maximum of \$300,000 or less for a solution. Because a solution has not been identified the budget is not yet known.

Answer D is incorrect. Requirements are the characteristics of the solution, not the constraint of the price.

Answer C is incorrect. A solution has not yet been proposed so the cost of the solution is still unknown.

### NEW QUESTION # 585

Stakeholder requirements were approved for a business process reengineering initiative along with the Creation of a | roadmap. Due to market conditions, the product roadmap is modified to move the default process to the next iteration. What should the business analyst (BA) modify in the stakeholder requirements?

- A. Scope model
- **B. Requirement attribute values**
- C. Requirement performance measures
- D. Requirement description

**Answer: B**

Explanation:

Explanation

The BA should modify the requirement attribute values in the stakeholder requirements when the product roadmap is modified. This is because requirement attribute values are information that provide additional details or characteristics of the requirements, such as priority, status, source, owner, etc. Modifying the requirement attribute values can help to reflect the changes in the product roadmap, such as moving the default process to the next iteration, and communicate them to the stakeholders. The other options are not as relevant or necessary as modifying the requirement attribute values. References:

BABOK Guide, section 4.2.4: Structure Requirements

CCBA Practice Test, question 112

### NEW QUESTION # 586

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