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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q109-Q114):

NEW QUESTION # 109
How is Quality ensured during Evolutionary Development?

- A. By understanding and managing priorities
- B. By continuous verification
- C. By managing objectives in a fixed time period
- D. By facilitating session to enable a group to work to achieve an agreed goal

Answer: D

NEW QUESTION # 110
What role is responsible for the delivery of the project from Foundations through to Deployment?

- A. Technical Coordinator
- B. Business Visionary
- C. Business Sponsor
- D. Project manager

Answer: D

Explanation:
The Project Manager is responsible for the delivery of the project from Foundations through to Deployment1. This role involves high-level coordination of the project, ensuring that both business and technical delivery aspects are managed effectively from the initial phases through to the final deployment1.

NEW QUESTION # 111
Which of the following statements about stakeholder identification are true?
* Stakeholder identification is based on the anticipated impact of change.
* Stakeholder identification begins with stakeholder mapping.

- A. Only 2 is true.
- B. Both 1 and 2 are true.
- C. Neither 1 nor 2 is true.
- D. Only 1 is true.

Answer: B

Explanation:
* Statement 1: Correct. Identifying stakeholders involves analyzing who will be impacted by the change and their level of influence.
* Statement 2: Correct. Stakeholder mapping is a tool used to visualize and prioritize stakeholders based on their influence and interest.
Key AgilePM Concepts Referenced:
* Stakeholder Mapping and Identification: AgilePM Handbook, Chapter 5, Section 5.5.

NEW QUESTION # 112
Which approach is recommended for helping people through the 'change curve'?

- A. Advise people not to discuss their problems with colleagues.

- B. Actively involve line managers in listening and providing support.
- C. Recognize negative emotions as a sign that the change is being managed badly.
- D. Assume that everyone will eventually move on in time to deal with the change.

Answer: B

Explanation:
* Actively Involve Line Managers: Change management frameworks highlight the importance of involving line managers to support individuals through the emotional phases of the change curve. Line managers can offer guidance, listen to concerns, and provide the reassurance needed to navigate uncertainty.
* Why the Other Options Are Incorrect:
* B: Negative emotions are a normal part of the change curve and should not automatically be seen as mismanagement.
* C: Discouraging discussion can create further resistance and disengagement.
* D: Assuming individuals will adapt over time neglects the need for proactive engagement and support.
Key AgilePM Concepts Referenced:
* Navigating the Change Curve: AgilePM Handbook, Chapter 6, Section 6.3

NEW QUESTION # 113
To show the change is on track, Change Managers must define and agree on a set of measures that reflect the desired outcomes. What are these often called?

- A. Key performance indicators.
- B. Transition tranches.
- C. Incremental milestones.
- D. Islands of stability.

Answer: A

Explanation:
* Key Performance Indicators (KPIs): KPIs are agreed-upon metrics that measure progress against desired outcomes. These indicators are crucial for tracking the effectiveness of change efforts.
* Other Options:
* A: Islands of stability refer to elements unaffected by change.
* C: Incremental milestones are checkpoints but not specific measures of outcomes.
* D: Transition tranches are phases of change implementation.
Key AgilePM Concepts Referenced:
* Outcome Measurement: AgilePM Handbook, Chapter 7, Section 7.5.

NEW QUESTION # 114
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