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Browsers including MS Edge, Internet Explorer, Safari, Opera, Chrome, and Firefox also support the online version of the APMG-International AgilePM-Practitioner practice exam. Features we have discussed in the above section of the Actual4test Agile Project Management (AgilePM) Practitioner Exam (AgilePM-Practitioner) practice test software are present in the online format as well. But the web-based version of the AgilePM-Practitioner practice exam requires a continuous internet connection.

APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.
Topic 2	<ul style="list-style-type: none">• Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.
Topic 3	<ul style="list-style-type: none">• Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.
Topic 4	<ul style="list-style-type: none">• Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.

APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q10-Q15):

NEW QUESTION # 10

(Brinda believes that a meditation garden is essential for the holistic wellness experience, but Sukra, the Solution Architect, warns of risk associated with cultivating and maintaining the required plants.

How should Hira resolve this?)

- A. Support Sukra ' s perspective to minimize any additional architectural and maintenance risks.
- B. Remind Brinda and Sukra of their roles, Brinda defines needs, Sukra decides how to deliver them.
- C. Prioritize the garden as a Must Have, allocating resources to manage the risks.
- **D. Facilitate a workshop with Brinda, Sukra, and stakeholders to assess the potential value and risks.**

Answer: D

Explanation:

The correct answer is A .

In AgilePM, when there is a disagreement between business value and solution risk , the best response is not to immediately side with one party, nor to force a premature decision. Instead, the Project Manager should facilitate collaborative decision-making so that the relevant roles can assess value, feasibility, risks, and trade-offs together.

That is exactly what Option A does.

Brinda, as the Business Visionary , is focused on ensuring that the Eco-spa experience delivers the intended holistic wellness value. From her perspective, the meditation garden may be an important part of the guest experience and brand promise.

Sukra, as the Solution Architect , is responsible for ensuring the integrity, quality, and feasibility of the solution. His concern about cultivating and maintaining the required plants is legitimate because it relates to delivery feasibility, sustainability, operational burden, and long-term viability.

Hira, as the Project Manager , should not resolve this by taking sides too early. Her role is to create the conditions for an informed decision by bringing the right people together, clarifying the issue, and helping them assess both:

- * the business value of including the garden, and
- * the delivery and operational risks associated with it.

Why A is correct:

A facilitated workshop is the most AgilePM-aligned response because it:

- * encourages collaboration between business and technical roles ,
- * supports shared understanding of benefits, constraints, and risks ,
- * enables informed decision-making based on evidence and discussion,
- * allows stakeholders to explore alternatives or compromises,
- * and reflects agile leadership through facilitation rather than command-and-control.

In a workshop, the group could discuss questions such as:

- * Is the meditation garden truly essential for minimum usable business value?
- * Are there lower-risk alternatives that still achieve the same wellness outcome?
- * Can plant selection, design changes, or maintenance plans reduce the risk?
- * Does the value justify the cost and complexity?
- * Should it be deferred, simplified, or prototyped first?

This is exactly the sort of balanced evaluation AgilePM encourages.

Why the other options are incorrect:

B). Support Sukra ' s perspective to minimize any additional architectural and maintenance risks.

This is incorrect because it means Hira would be prematurely siding with the technical perspective without properly considering the business value. AgilePM requires balance between feasibility and business need.

Risk matters, but so does value.

C). Prioritize the garden as a Must Have, allocating resources to manage the risks.

This is incorrect because it assumes the garden should automatically be treated as a Must Have. In AgilePM, prioritization should be based on agreed business value, urgency, and feasibility, not on one stakeholder's preference alone. Also, making it a Must Have before evaluating the risks properly would be poor governance.

D). Remind Brinda and Sukra of their roles, Brinda defines needs, Sukra decides how to deliver them.

This option contains a partial truth about role boundaries, but it is not the best way to resolve the conflict.

While Brinda does represent business needs and Sukra advises on solution design, this is too simplistic for a situation involving risk, value, and potential trade-offs. AgilePM encourages collaboration, not rigid role- based separation as the primary conflict resolution mechanism.

AgilePM perspective:

AgilePM places strong emphasis on:

- * active business involvement
- * collaborative decision-making
- * fitness for business purpose
- * iterative exploration of value and risk
- * facilitative leadership

When tension arises between a desired feature and implementation risk, the right response is to evaluate the issue collaboratively rather than allowing either business ambition or technical caution to dominate without discussion.

In this scenario, the meditation garden may indeed add significant value to the guest wellness experience, but it may also introduce environmental, operational, and sustainability concerns. The best AgilePM response is therefore to explore the trade-off through structured collaboration.

So, from an AgilePM standpoint, A is the best answer because Hira should facilitate a discussion that assesses both potential value and associated risks before deciding how to proceed.

NEW QUESTION # 11

Brinda Vyas and Mira Bachar have agreed to use content from a marketing brochure to describe guest-centric Product Goals for the Eco-Spa. These goals describe specific treatments that the Spa might offer and will be used to identify prioritizable Product Backlog items that could contribute to that treatment. One such Product Goal is described as:

Hydrotherapy in Mineral-Rich Spring Pools

Immerse yourself in mineral-rich hydrotherapy pools designed to soothe muscles, improve circulation, and promote deep relaxation. Experience the gentle power of temperature-controlled waters and therapeutic massage jets in a lush and tranquil tropical garden setting and let nature ' s healing embrace rejuvenate both your body and your mind.

In addition to the Developers, the teams include:

Mira Bachar (Guest Services Manager)	Product Owner for both Delivery Teams
Lee Tan (General Manager)	Business Advisor
Brinda Vyas	Business Visionary
Hira	Project Manager
Sukra Aroon	Solutions Architect
Wanida Anong	Regulatory Compliance Manager
Sarah Lark	Business Sponsor
Priya	Business Advisor

Answer the following questions.

(Which one of the following statements does NOT align with AgilePM's MoSCoW prioritization?)

- A. ' Could Have ' requirements are valuable and desirable from a business perspective but will only be delivered if time and resources allow.
- **B. ' Should Have ' requirements are important and must be delivered for the project to be deemed successful.**
- C. ' Won ' t Have this time ' requirements are explicitly out of scope of the current Solution Increment but should be reconsidered for inclusion later.
- D. ' Must Have ' requirements are essential to success, without them the solution is unworkable, unsafe, illegal, or pointless.

Answer: B

Explanation:

B does not align with AgilePM's MoSCoW prioritization.

In AgilePM, Must Have requirements are the ones that are absolutely essential. If a Must Have is missing, the solution is not viable because it may be unusable, unsafe, non-compliant, or fail to deliver its core purpose.

A Should Have requirement is important, but it is not mandatory for the increment to be considered successful. It adds significant value, and the team aims to deliver it if reasonably possible, but the solution can still be successful without every Should Have being included.

Why the other options align:

* A is correct because it accurately describes a Must Have.

* C is correct because Could Haves are desirable but only delivered if time and capacity permit.

* D is correct because Won't Have this time items are deliberately excluded from the current increment and may be revisited later.

AgilePM perspective:

MoSCoW is used to protect delivery confidence and business clarity. It helps teams and stakeholders distinguish between:

* what is essential,

* what is important,

* what is desirable,

* and what is deferred.

The error in B is that it treats Should Have as if it were equivalent to Must Have, which is not how AgilePM defines the category.

So the correct answer is B.

NEW QUESTION # 12

What action should the Project Manager take regarding the remaining windows?

- A. Insist that all available resources within the Solution Development Team are redirected to this work over the remaining two days.
- **B. Decompose the individual elements of work to be completed on the windows and reprioritise them to meet the Minimum Usable Subset.**
- C. Extend the time allocated to Timebox C, to allow time to complete these.
- D. All requirements that have not been met are automatically carried over to the next increment.

Answer: B

NEW QUESTION # 13

Review sessions have been scheduled at end of Investigation, Refinement and Consolidation for the later Timeboxes to ensure that the mistakes made in Timebox A do not happen again.

Which Agile principle MOST influences this course of action?

- A. Deliver on time.
- B. Build incrementally from firm foundations.
- C. Demonstrate control.
- D. Focus on the business need.

Answer: C

NEW QUESTION # 14

To ensure that the UniCo change programme is successful, the Chief Executive Officer (CEO) knows that correctly assigning the key change roles will be essential.

Which 2 Sales Team Leaders (TL) are likely to be the line leaders MOST engaged in implementing change, based on the actions that have occurred to date?

- A. The South Region TL, who has continued to advocate that sales of Large Systems remain UniCo's priority.
- B. The Finance Systems TL, who sent a team member to replace them in early meetings of the change programme.
- C. The Large Systems TL, who, due to their area's complexity, is scheduled to become involved later in the programme.
- D. The North Region TL, who has raised concerns about the change approach and whose feedback has been applied.
- E. The Sales Reporting TL, who has been allowed to see the confidential figures used to justify the Selco acquisition.

Answer: D,E

Explanation:

Comprehensive and Detailed Step-by-Step Explanation

Selecting the most engaged line leaders requires identifying those who are actively participating in or contributing to the change program. The actions taken by the Sales Team Leaders (TLs) reveal their level of involvement, commitment, and influence in the implementation of the change initiative.

1. Why A (Sales Reporting TL) is Correct

- * Access to confidential figures used to justify the Selco acquisition demonstrates trust and engagement in the program.
- * This involvement indicates that the Sales Reporting TL is both informed and influential in driving the change initiative forward.

2. Why E (North Region TL) is Correct

- * By raising concerns about the change approach and seeing their feedback applied, the North Region TL has demonstrated active engagement in the process.
- * Their concerns and subsequent actions show they are not only participating but also influencing the direction of the change initiative, making them a key contributor.

3. Analysis of Incorrect Options

* Option B (Large Systems TL):

- * Being scheduled to become involved later suggests that they are not currently engaged in the implementation of the program.
- * Eliminate.

* Option C (Finance Systems TL):

- * Delegating responsibility to a team member indicates a lack of direct engagement in the change program. A key change leader should be actively involved, not represented by others.
- * Eliminate.

* Option D (South Region TL):

- * Advocating for maintaining a focus on Large Systems indicates resistance to the new direction, which is centered around mobile applications. This lack of alignment with the change goals makes them less suitable as a key change leader.
- * Eliminate.

4. Practical Implications

- * Engaged leaders like the Sales Reporting TL (A) and the North Region TL (E) can act as role models and advocates for the change program, ensuring alignment and addressing resistance within their teams.
- * Their actions demonstrate a balance of participation, influence, and commitment, which is essential for driving the change initiative successfully.

