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PMI Program Management Professional (PgMP) Sample Questions (Q635-Q640):

NEW QUESTION # 635

A program manager is leading a program introducing a new customer relationship management solution. As the program progresses, the sponsor and other stakeholders are satisfied with the pace of the program's performance. A stakeholder from the sales department now requests a new feature to integrate the platform with another application. The program manager advises that this is out of scope and requests additional funding via the formal change management process, and the new scope is approved. What should the program manager do next?

- A. Assign a new project manager to own the delivery of the new project.
- B. Secure additional approvals from senior stakeholders.
- C. Redefine the priorities of the existing program components.
- **D. Cancel an existing component and reallocate resources to the new project.**

Answer: D

NEW QUESTION # 636

A program has multiple components that are critical to its success and influenced by different stakeholder groups. To achieve effective stakeholder engagement, the program manager should disseminate component-related information to key stakeholders. What should the program manager do?

- A. Establish the program stakeholder engagement plan to facilitate program success.

- B. Establish the program benefits management plan that meets stakeholder requirements.
- C. Establish the program governance plan to ensure the stakeholders with high influence are included.
- D. Establish the program communication management plan to develop and foster relationships with stakeholders.

Answer: D

Explanation:

Developing the program communication management plan ensures that relevant component information is appropriately disseminated to stakeholders to support engagement and relationship building.

NEW QUESTION # 637

Which of the following can be an effective tool during quality control to help determine the how the problem occurred?

- A. Flowcharting
- B. Pareto Diagram
- C. Trend Analysis
- D. Rework

Answer: A

NEW QUESTION # 638

You are the program manager of the YGH Program. A vendor has recently completed his contracted work for your program. You agree that the vendor has completed the procured work so what document should you and the vendors now sign?

- A. Proposal agreement
- B. Contract
- C. Invoice
- D. Certificate of completion

Answer: D

Explanation:

Section: Volume A

NEW QUESTION # 639

You are the program manager for your organization and are working with your team to identify stakeholders in the program. Where should the identified stakeholders and their information be recorded?

- A. Stakeholder registry
- B. Communications management plan
- C. Requirements traceability matrix
- D. Stakeholder matrix

Answer: A

NEW QUESTION # 640

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