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The Open Group
OGEA-103

TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam

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The Open Group OGEA-103 Certification Exam is a valuable credential for professionals who want to demonstrate their expertise in enterprise architecture. OGEA-103 exam is designed to test learners' knowledge and understanding of the TOGAF framework, as well as their ability to apply it in real-world situations. TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam certification is recognized globally as a benchmark for excellence in enterprise architecture and can help professionals advance their careers in the field.

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The Open Group OGEA-103 (TOGAF Enterprise Architecture Combined Part 1 and Part 2) Exam is a certification exam for enterprise architects who want to prove their expertise in the field of enterprise architecture. OGEA-103 exam is designed to test the candidates' knowledge and skills in both Part 1 and Part 2 of the TOGAF Standard. The TOGAF Standard is a framework that provides guidelines for enterprise architects to create and manage enterprise architectures that meet the business needs of an organization.

The Open Group TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam Sample Questions (Q140-Q145):

NEW QUESTION # 140

Which of the following supports the need to govern Enterprise Architecture?

- A. The Stakeholders preferences may go beyond the architecture project scope and needs control
- B. The TOGAF standard cannot be used without executive governance
- **C. Best practice governance enables the organization to control value realization**
- D. The Architecture Project mandates the governance of the target architecture

Answer: C

Explanation:

This statement best supports the need to govern Enterprise Architecture. Best practice governance enables the organization to control value realization by ensuring that architectures are aligned with the enterprise's strategy and objectives, meet the quality and performance requirements, and deliver the expected benefits and outcomes. The Architecture Project does not mandate the governance of the target architecture, but rather follows the governance framework established by the enterprise. The TOGAF standard can be used without executive governance, but it is recommended that executive sponsorship and support are obtained for successful architecture development and transition. The Stakeholders preferences may go beyond the architecture project scope and need control, but this is not the primary reason for governing Enterprise Architecture. Reference: The TOGAF Standard | The Open Group Website, Section 3.3.6 Architecture Governance.

NEW QUESTION # 141

Which of the following best describes the purpose of the Architecture Requirements Specification?

- A. It is sent from the sponsor and triggers the start of an architecture development cycle
- B. It contains an assessment of the current architecture requirements
- C. It defines the scope and approach to complete an architecture project
- **D. It provides a set of statements that outline what a project must do to comply with the architecture**

Answer: D

Explanation:

The Architecture Requirements Specification is one of the TOGAF deliverables that provides a set of quantitative statements that outline what an implementation project must do in order to comply with the architecture¹². It is a companion to the Architecture Definition Document, which provides a qualitative view of the solution and aims to communicate the intent of the architect. The Architecture Requirements Specification provides a quantitative view of the solution, stating measurable criteria that must be met during the implementation of the architecture³. It typically forms a major component of an implementation contract or contract for more detailed Architecture Definition⁴.

Reference:

- * Deliverable: Architecture Requirements Specification - The Open Group
- * Architecture Requirements Specification - Visual Paradigm Community Circle
- * The TOGAF Standard, Version 9.2 - Definitions - The Open Group
- * The TOGAF Standard, Version 9.2 - Architecture Requirements Specification - The Open Group

NEW QUESTION # 142

Complete the sentence. Actions arising from the Business Transformation Readiness Assessment technique should be incorporated in the

- A. Architecture Roadmap
- **B. Implementation and Migration Plan**
- C. Architecture Requirements Specification
- D. Implementation Governance Model

Answer: B

Explanation:

The Business Transformation Readiness Assessment technique is used to evaluate the readiness of the organization to undergo change and to identify the actions needed to increase the likelihood of a successful business transformation. These actions should be incorporated in the Implementation and Migration Plan, which is the detailed plan to transition from the Baseline Architecture to the Target Architecture. The Implementation and Migration Plan also includes the Transition Architectures, the Architecture Building Blocks, the Work Packages, the Implementation Governance Model, and the Architecture Contract¹²

NEW QUESTION # 143

Please read this scenario prior to answering the question

Your role is that of a senior architect, reporting to the Chief Enterprise Architect, at a medium-sized company with 400 employees. The nature of the business is such that the data and the information stored on the company systems is their major asset and is highly confidential.

The company employees travel extensively for work and must communicate over public infrastructure using message encryption, VPNs, and other standard safeguards. The company has invested in cybersecurity awareness training for all its staff. However, it is recognized that even with good education as well as system security, there is a dependency on third-party suppliers of infrastructure and software.

The company uses the TOGAF standard as the method and guiding framework for its Enterprise Architecture (EA) practice. The CTO is the sponsor of the activity.

The Chief Security Officer (CSO) has noted an increase in ransomware (malicious software used in ransom demands) attacks on companies with a similar profile. The CSO recognizes that no matter how much is spent on education, and support, it is likely just a matter of time before the company suffers a significant attack that could completely lock them out of their information assets.

A risk assessment has been done and the company has sought cyber insurance that includes ransomware coverage. The quotation for this insurance is hugely expensive. The CTO has recently read a survey that stated that one in four organizations paying ransoms were still unable to recover their data, while nearly as many were able to recover the data without paying a ransom. The CTO has concluded that taking out cyber insurance in case they need to pay a ransom is not an option.

Refer to the scenario

You have been asked to describe the steps you would take to improve the resilience of the current architecture?

Based on the TOGAF standard which of the following is the best answer?

- A. You would ensure that the company has in place up-to-date processes for managing change to the current Enterprise Architecture. Based on the scope of the concerns raised you recommend that this be managed at the infrastructure level. Changes should be made to the baselinedescription of the Technology Architecture. The changes should be approved by the Architecture Board and implemented by change management techniques.
- B. You would request an Architecture Compliance Review with the scope to examine the company's resilience to ransomware attacks. You would identify the departments involved and have them nominate representatives. You would then tailor checklists to address the requirement for increased resilience. You would circulate to the nominated representatives for them to complete. You would then review the completed checklists, identifying and resolving issues. You would then determine and present your recommendations.
- **C. You would determine business continuity requirements, and undertake a gap analysis of the current Enterprise Architecture. You would make recommendations for change requirements to address the situation and create a change request. You would manage a meeting of the Architecture Board to assess and approve the change request. Once approved you would produce a new Request for Architecture Work to activate an ADM cycle to carry out a project to define the change.**
- D. You would monitor for technology changes from your existing suppliers that could improve resilience. You would prepare and run a disaster recovery planning exercise for a ransomware attack and analyze the performance of the current Enterprise Architecture. Using the findings, you would prepare a gap analysis of the current Enterprise Architecture. You would prepare change requests to address identified gaps. You would add the changes implemented to the Architecture Repository.

Answer: C

Explanation:

Business continuity is the ability of an organization to maintain essential functions during and after a disaster or disruption. Business continuity requirements are the specifications and criteria that define the acceptable level of performance and availability of the business processes and services in the event of a disaster or disruption. A gap analysis is a technique that compares the current state of the architecture with the desired state, and identifies the gaps or differences that need to be addressed. A change request is a formal proposal for an amendment to some product or system, such as the architecture. A Request for Architecture Work is a document that describes the scope, approach, and expected outcomes of an architecture project¹²³ The best answer is A, because it describes the steps that would improve the resilience of the current architecture, which is the ability to withstand and recover from a ransomware attack or any other disruption. The steps are:

Determine the business continuity requirements, which specify the minimum acceptable level of performance and availability of the business processes and services in case of a ransomware attack. This would involve identifying the critical business functions, the recovery time objectives, the recovery point objectives, and the dependencies and resources needed for recovery.

Undertake a gap analysis of the current Enterprise Architecture, which compares the current state of the architecture with the desired state based on the business continuity requirements. This would involve assessing the strengths and weaknesses of the current architecture, the risks and opportunities for improvement, and the gaps or differences that need to be addressed.

Make recommendations for change requirements to address the situation and create a change request. This would involve proposing solutions and alternatives to close the gaps, enhance the resilience, and mitigate the risks of the current architecture. The change request would document the rationale, scope, impact, and benefits of the proposed changes, and seek approval from the relevant stakeholders.

Manage a meeting of the Architecture Board to assess and approve the change request. The Architecture Board is a governance body that oversees the architecture work and ensures compliance with the architecture principles, standards, and goals. The meeting would involve presenting the change request, discussing the pros and cons, resolving any issues or conflicts, and obtaining the approval or rejection of the change request.

Once approved, produce a new Request for Architecture Work to activate an ADM cycle to carry out a project to define the change. The Request for Architecture Work would describe the scope, approach, and expected outcomes of the architecture project that would implement the approved change request. The Request for Architecture Work would initiate a new cycle of the Architecture Development Method (ADM), which is the core process of the TOGAF standard that guides the development and management of the enterprise architecture.

1: The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 33: Business Scenarios 2: The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 30: Gap Analysis 3: The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 31: Architecture Change Management : The TOGAF Standard, Version 9.2, Part II: Architecture Development Method (ADM), Chapter 7: Request for Architecture Work : The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 34: Business Transformation Readiness Assessment : The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 30: Gap Analysis : The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 31: Architecture Change Management : The TOGAF Standard, Version 9.2, Part VI: Architecture Capability Framework, Chapter 50: Architecture Governance : The TOGAF Standard, Version 9.2, Part II: Architecture Development Method (ADM), Chapter 7: Request for Architecture Work

NEW QUESTION # 144

Please read this scenario prior to answering the question

You are employed as an Enterprise Architect within a large law firm. The firm operates in many countries and has a complicated structure. Every office must follow the local regulations in their country.

The firm has an established Enterprise Architecture (EA) department which has been operating for several years. It has architecture governance and development processes based on the TOGAF standard. In addition to the EA program, the firm has several management frameworks in use, including business planning, project

/portfolio management, and operations management. The Architecture Board includes representatives from all parts of the firm.

The Chief Information Officer (CIO) is the sponsor of the Enterprise Architecture program. The CIO has actively encouraged architecting with agility within the EA department as her preferred approach for projects.

The CIO has given approval for a Request for Architecture Work to explore the adoption of an AI-based system for managing legal cases and financial processes.

Senior management has become more and more worried about how well the business is running, especially with the advancements in Artificial Intelligence (AI). Many of the firm's competitors have started using AI to assist with legal strategies, streamline processes, and boost productivity. One of the most important benefits AI has for the business is its ability to increase accuracy and minimize mistakes.

Some of the top managers are worried about a change in the way of working, and if it will achieve the goals.

Their staff also fear that management will use the system to measure their performance. The CIO wants to know how to address these concerns and reduce risks. The new system would provide guidance to legal professionals and analysts on which tasks to focus on. The main goals are to improve productivity and make better use of staff. In addition, the CIO hopes these changes will lead to higher customer satisfaction.

Refer to the scenario

The Chief Information Officer (CIO) has asked you how to address the concerns and lower risks when introducing artificial intelligence (AI) in the firm.

Based on the TOGAF standard which of the following is the best answer?

- A. Models should be created for each of the high-level Business, Application and Technology architectures included in the Architecture Vision. The models can be used to help the top management understand the new business direction, and make sure that the system will be compliant with the local regulations for each operating entity. A formal review should be held with the stakeholders to confirm that their concerns have been properly addressed by the models.
- B. The stakeholders should be identified, and their concerns documented in the Architecture Vision. A Communications Plan should be created to address the stakeholders. This plan should include a report that summarizes the key features of the architecture with respect to each location and the stakeholders' requirements. You will check with key stakeholders that their concerns are being addressed. Risk mitigation should be addressed as part of the architecture being developed.
- C. A set of business models should be developed with focus on the essential business problem and the vision of the change being proposed. These models will be used to build consensus with the top managers on the approach for deployment of the AI-based solution. A meeting should be held with the key stakeholders to explain how to use and understand the models. Risk will be managed as part of the Security Architecture development.
- **D. An analysis of the stakeholders should be carried out. This will allow the architects to define groups of stakeholders who have common concerns and include development of a Stakeholder Map. The concerns and relevant views should then be defined for each group and recorded in the Architecture Vision document. To reduce risk, you include a requirement that there be progressive development of the target architecture to get regular feedback.**

Answer: D

Explanation:

The question focuses on addressing stakeholder concerns and mitigating risks when introducing AI-based systems in a law firm, while also reflecting the CIO's preference for architecting with agility.

Option C is the best fit according to TOGAF.

Why Option C Is Correct

1. TOGAF Emphasizes Stakeholder Identification and Stakeholder Mapping (Phase A) TOGAF requires:

Identifying stakeholders

Analyzing their concerns, interests, and influence

Grouping stakeholders into categories

Producing a Stakeholder Map and defining needed views

Option C precisely describes this process.

2. Document Concerns in the Architecture Vision

The TOGAF Architecture Vision must include:

Stakeholder concerns

Relevant viewpoints

Business goals and drivers

High-level requirements

C describes documenting concerns and views in the Architecture Vision, which aligns perfectly with TOGAF Phase A.

3. Supports Agility / Progressive Development

The CIO promotes architecting with agility.

Option C includes:

"a requirement that there be progressive development of the target architecture to get regular feedback." This is consistent with: TOGAF's support for iterative, incremental, and risk-reducing development cycles Agile architecture principles Thus, C aligns both with TOGAF and the CIO's preference for agile adoption.

Why the Other Options Are Incorrect

A:

Communication planning is valid, but the answer is too focused on reporting and location-specific summaries, which are not part of TOGAF Phase A.

Does not address the CIO's need for agility.

Risk mitigation is described vaguely and incorrectly tied to later phases.

B:

Focuses on "business models" and "security architecture" - not the right emphasis for early stakeholder engagement.

Does not address fear of job performance monitoring or behavior change, which requires stakeholder-sensitive treatment.

D:

Proposes creating high-level Business, Application, and Technology models in Phase A, which is inappropriate - such models belong in Phases B, C, D, not Vision.

Focuses on regulatory compliance rather than stakeholder concerns.

TOGAF References

TOGAF 9.2 - Phase A: Architecture Vision

Defines stakeholder identification, concerns, and stakeholder map.

Encourages iterative, agile approaches.

Requires capturing concerns in the Architecture Vision.

TOGAF ADM Guidance for Agile

Supports incremental, feedback-driven development to reduce risk.

NEW QUESTION # 145

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