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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q78-Q83):

NEW QUESTION # 78
A strategic plan:

- A. Should identify viable options to coordinate efforts of the operational teams
- B. May be supported by a separate crisis communications plan
- C. May contain procedures for coordinating the transportation of personnel to alternate facilities
- D. Should contain procedures for responding to emergencies, including threats to life, or the environment

Answer: B

Explanation:
Strategic plans set the overarching framework and objectives for Business Continuity and are often supported by separate tactical or crisis communication plans tailored to communication needs during disruptions. The CBCI 7.0 course clarifies that while strategic

plans guide overall responses, detailed emergency procedures and logistics coordination typically reside in operational or tactical plans, ensuring clarity and focus at different planning levels.
Reference:CBCI 7.0 Study Guide, Module 5: Solutions Design and Planning, pages 100-103.

NEW QUESTION # 79
Which of the following parameters would NOT be considered by a resource or activity owner when evaluating and selecting solutions to meet an agreed strategy?

- A. The implementation time required
- B. The advantages and disadvantages of the proposed solution
- C. The estimated costs to prepare, implement, operate and maintain the solution
- D. The type of exercises to be conducted to validate the strategies and solutions

Answer: D

Explanation:
When selecting solutions, resource or activity owners focus on factors such as advantages, disadvantages, costs, and implementation timelines, which directly affect feasibility and operational impact. The CBCI 7.0 course clarifies that while validation exercises are important for testing solutions, the choice and evaluation of solutions themselves typically do not consider the type of exercises planned for later validation phases.
Exercise planning is a separate activity handled by the validation team, not the solution selectors.
Reference:CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 95-97.

NEW QUESTION # 80
Which of the following elements would NOT be validated by an exercise?

- A. The design and effectiveness of the business impact analysis process
- B. The availability of key information when required
- C. The reliability of systems and equipment
- D. The effectiveness and usability of relevant procedures

Answer: A

Explanation:
Exercises focus on validating the practical elements of Business Continuity arrangements, including the availability of key information, usability of procedures, and reliability of systems and equipment under simulated conditions. The CBCI 7.0 course clearly distinguishes that thebusiness impact analysis (BIA) processitself is a planning and analysis activity, not a response function, and therefore is not subject to validation through exercises. BIAs are validated through reviews and audits rather than operational testing. Exercises are designed to test response and recovery capabilities, communication flows, and system robustness in real-time or simulated disruptions. Validating the BIA design requires analytical review, stakeholder engagement, and continuous improvement processes, which occur separately from exercises. This differentiation ensures that exercises focus on operational readiness rather than procedural design.
Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 115-117.

NEW QUESTION # 81
As part of the process to develop a Business Continuity policy, it is important to ensure that:

- A. Communications specialists take control of the distribution of the policy and the management of any future revisions
- B. All personnel who are provided with a copy of the policy are required to confirm that they will treat its contents as confidential
- C. Access to the policy is restricted to top management and department heads
- D. The policy is communicated widely within the organization

Answer: D

Explanation:
The CBCI 7.0 course emphasizes thatwide communication of the Business Continuity policyis vital to ensure that all personnel understand the organization's commitment to continuity and their roles within the BCMS. Transparency fosters engagement and

accountability, encouraging personnel to embrace continuity practices. Restricting access limits awareness and can hinder implementation. While confidentiality might apply to sensitive procedures, the policy itself should be broadly accessible. Communication specialists may support distribution but ownership of policy dissemination and updates remains a governance responsibility to ensure consistency and reach.
Reference:CBCI 7.0 Study Guide, Module 1: Policy and Communication, pages 16-19.

NEW QUESTION # 82
When preparing to carry out a Business Impact Assessment (BIA), the Business Continuity professional should:

- A. Review all relevant organization documents to help assess the appropriate parameters and factors to be applied during the process
- B. Consider the potential recovery strategies and solutions that may be implemented
- C. Ensure that the process includes an external communications procedure
- D. Consult with personnel to determine preferred ways of working in different departments

Answer: A

Explanation:
The CBCI 7.0 course advises that before conducting a BIA, the Business Continuity professional should review organizational documentssuch as strategic plans, operational procedures, and risk registers to understand the context and determine appropriate parameters like impact categories and assessment criteria.
This preparation ensures that the BIA is aligned with organizational objectives and risks, enhancing the accuracy and relevance of findings. While consulting personnel, considering recovery strategies, and communication procedures are important, these typically occur later in the BCMS lifecycle. Proper groundwork through document review is essential for a focused and effective BIA process.
Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 40-43.

NEW QUESTION # 83
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