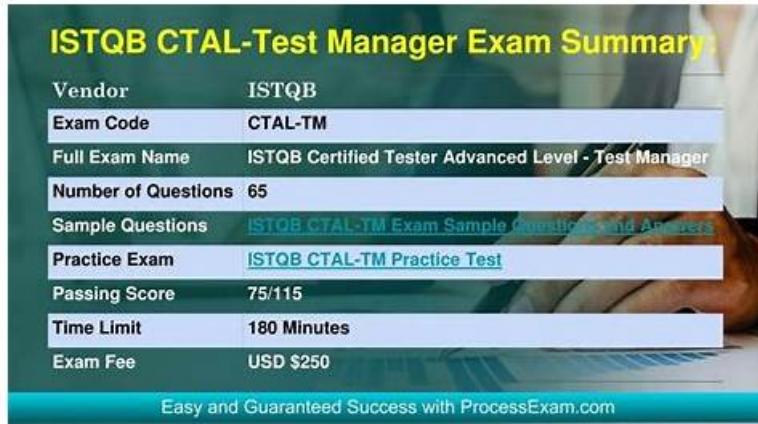


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## ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q11-Q16):

### NEW QUESTION # 11

Your team has been assigned to test a new product that is tightly integrated with existing systems. The integrations include data transfers and transformations. You have access to the architectural design documents and the integration specifications and some of your testers are former developers.

Given this information, what is the most appropriate test approach?

- A. Requirements-based and functional
- B. Experience-based and black-box
- C. Risk-based and non-functional
- D. Model-based and white-box

### Answer: D

Explanation:

Context Analysis:

The scenario involves tight integration, architectural design, and data transformations, requiring detailed and structured approaches. Access to architectural documents and experienced testers (former developers) aligns with model-based and white-box techniques.

Evaluation of Options:

A . Model-based and white-box:

Correct. Model-based testing leverages design documents, while white-box testing uses internal knowledge for detailed integration testing.

B . Experience-based and black-box:

Incorrect. This is less structured and doesn't utilize available design documentation or tester expertise.

C . Risk-based and non-functional:

Incorrect. Risk-based testing focuses on high-priority areas but doesn't leverage the design documents for integration specifics.

D . Requirements-based and functional:

Incorrect. While functional testing is relevant, requirements-based testing does not utilize internal system knowledge effectively.

Syllabus Alignment:

ISTQB emphasizes model-based and white-box testing as appropriate for systems with complex integrations (TM-1.2.6).

Reference:

ISTQB Advanced Level Test Management Syllabus (TM-1.2.6)

### NEW QUESTION # 12

Given is the following defect removal chart reported at the end of system testing - showing total defects detected and closed defects (fixed and successfully retested). A number of open defects are classified as critical. All tests have been executed.

Based on the chart above, what is the most appropriate next test phase? 1 credit

- A. Acceptance testing to verify the business process
- B. Requirements testing as part of testing regulatory compliance
- C. Another system test cycle to verify defect resolution
- D. Acceptance testing to verify operational requirements

### Answer: C

### NEW QUESTION # 13

You are the Test Manager of a risk-based testing effort. You develop the following graph to show residual risk. Assume that "Risks mitigated" represents passed tests and "Risks not mitigated" represents failed tests and other discovered failures.

Which of the following answers best represents what the graph shows? [3]

□

- A. Project is behind schedule based on bug fix rate

- B. Project is at risk due to the number of failed tests
- C. Project is ahead of schedule due to number of risks addressed
- D. Project is on schedule based on total number of test cases executed

**Answer: B**

Explanation:

The graph indicates that a significant portion of risks, 29%, have not been mitigated, which suggests that these are either failed tests or other discovered failures. This level of unmitigated risk puts the project at risk, as it implies that there are still substantial issues that need to be addressed.

Reference:

The ISTQB Advanced Level Test Manager documents outline the importance of risk-based testing and the interpretation of residual risk graphs. These graphs are used to communicate the current status of risk mitigation efforts in the project, and a high percentage of unmitigated risks is a clear indicator of potential problems<sup>1</sup>.

**NEW QUESTION # 14**

The test improvement project will take place in an organization developing a safety-critical avionics application. Which one of the following standards do you believe would be most appropriate to take into account for compliance during your assignment? 1 credit

- A. BS 7925/2
- B. IEEE 829
- C. DO-178B
- D. ISO 9126

**Answer: C**

Explanation:

Explanation/Reference:

Explanation:

**NEW QUESTION # 15**

Which of the following Is a way in which risk analysis drives test analysis?

- A. It influences the type of reporting that will be used during execution
- B. it drives root cause analysis for any defects found
- C. It guides the selection of test conditions that must be covered by testing
- D. It determines which tests should be executed first

**Answer: C**

Explanation:

\* Role of Risk Analysis in Test Analysis:

\* Risk analysis identifies areas with the highest likelihood and impact of failure, enabling the test team to focus on critical functionalities.

\* It is used to determine test conditions that must be addressed to mitigate risks effectively.

\* Evaluation of Options:

\* A is incorrect as determining test execution order happens during test execution, not analysis.

\* B is correct because selecting test conditions is part of test analysis influenced by risk levels.

\* C relates to reporting and is unrelated to test analysis.

\* D pertains to defect management, not test analysis.

References and Syllabus Alignment:

\* This aligns with risk-based testing as described in "Risk Analysis and Risk-Based Testing" (TM-1.3.1).

**NEW QUESTION # 16**

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