

# Accurate L5M8 Answers - Exam L5M8 Passing Score



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## CIPS L5M8 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Understand aspects of projects in organisations: This section of the exam measures the skills of Procurement Project Managers and covers the fundamental aspects that influence how projects operate within organisations. It explores the distinction between programmes and projects, stakeholder management, and how key measures such as cost, quality, and delivery impact project success. Candidates also study factors leading to project success or failure, work breakdown structures, and how project structures and resources align with supply chain relationships. It further includes understanding sub-contracting, consortiums, and project partnerships, as well as analysing project resources through scheduling, technology systems, and financial management. The section concludes with the project life cycle, from initiation and implementation to closure and review.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Understand the concept of organisational change and how it can be achieved: This section of the exam measures skills of Change Management Specialists and covers the core concepts and types of organisational change, including evolutionary, adaptive, revolutionary, and reconstructive change. It examines how internal and external factors such as SWOT and PEST analyses, innovation, and management restructuring, drive transformation. Learners evaluate how organisations respond to change, including resistance, skepticism, and the need to maintain progress during turbulent environments. It also addresses methods for managing and sustaining change through communication, empowerment, incremental adjustments, and lean methodologies, while distinguishing between hard and soft change processes.</li></ul>

Topic 3	<ul style="list-style-type: none"> <li>• Understand approaches to the planning and management of projects and change initiatives: This section of the exam measures the skills of Strategic Operations Managers and covers the planning and governance frameworks necessary for effective project and change management. It includes corporate governance structures such as project boards, reporting systems, and initiation documents. Learners examine common project objectives that balance cost, quality, and time while promoting sustainability and community impact. Additionally, this section delves into risk management approaches, including identification, simulation, and accountability within supply chains. It concludes with an analysis of planning methodologies such as sequencing, network analysis, PERT, CPM, and the use of Gantt charts to ensure efficient project execution and control.</li> </ul>
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## Exam L5M8 Passing Score, Valid L5M8 Test Cram

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## CIPS Project and Change Management Sample Questions (Q48-Q53):

### NEW QUESTION # 48

Which of the following is true of push communication?

- A. This method ensures that the information is received by the recipients.
- B. This method ensures that the information is understood by recipients.
- C. Information is sent only to recipients who request the information.
- **D. Information is sent to recipients without their request.**

**Answer: D**

### NEW QUESTION # 49

Michael is the head of the Steering Committee at ABC Consultancy and must allocate resources to several projects. One project is suffering delays due to lack of staff. Should Michael reallocate resources to this project?

- **A. no - this may increase competition and animosity between project teams**
- B. yes - all resources should be diverted to this project until it is complete
- C. yes - resources should always be allocated depending on timescales
- D. no - delays are always unavoidable in project management

**Answer: A**

Explanation:

The guide advises against diverting resources to one delayed project, as this can create competition and resentment across teams and may cause a domino effect of further delays. Balanced prioritisation is required.

Reference: CIPS L5M8 Study Guide, p.49.

### NEW QUESTION # 50

The prediction of tomorrow's weather is considered to be which type of change situation?

- A. open-ended change
- **B. contained change**
- C. certain change
- D. closed change

**Answer: B**

Explanation:

Contained change refers to scenarios where outcomes can be predicted with a degree of probability, though not with complete certainty. Weather forecasting fits this - not fully certain (like closed change), but predictable through data and modelling.

Reference: CIPS L5M8 Study Guide, p.101.

#### NEW QUESTION # 51

Profits may be defined as:

- A. costs plus revenues
- B. revenues plus expenses
- C. expenses plus net income
- **D. revenues minus expenditures**

**Answer: D**

#### NEW QUESTION # 52

The format of the WBS dictionary is essentially the same for all projects.

- **A. False**
- B. True

**Answer: A**

#### NEW QUESTION # 53

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