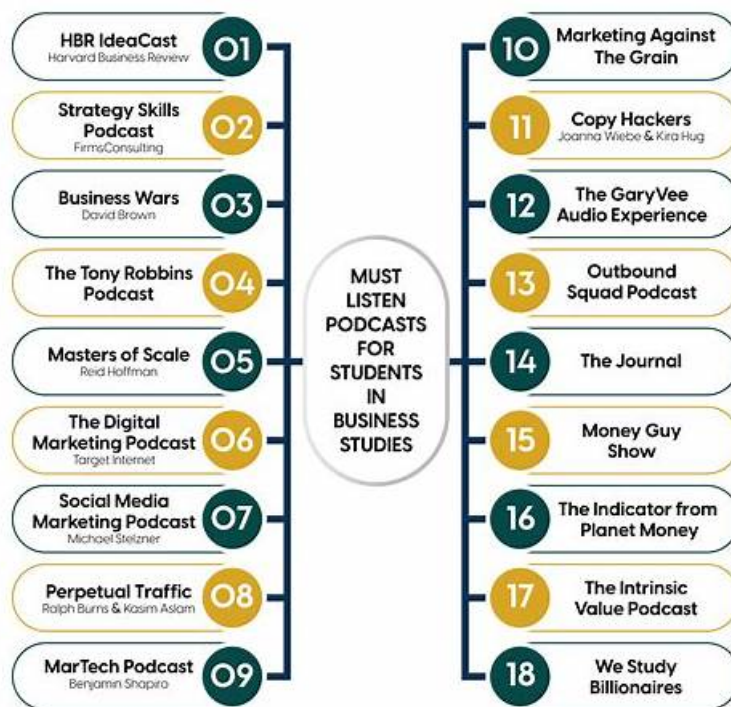


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## PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q30-Q35):

### NEW QUESTION # 30

Which receives the benefit of the governance provided by a P3O?

- A. Business as usual

- B. Commercial
- C. Finance
- **D. Change initiatives**

**Answer: D**

Explanation:

The P3O Foundation (2013) manual states that change initiatives receive the benefit of P3O governance.

Section 2.1.2 notes, "The P3O model provides governance to ensure the success of change initiatives, including programmes and projects, by aligning them with strategic objectives." This differs from finance (A), business as usual (C), or commercial (D), which are supported indirectly. The 2013 edition focuses on P3O's role in enhancing change delivery through oversight and decision support. This ensures change initiatives are effectively managed and delivered, maximizing organizational value.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

### NEW QUESTION # 31

Which is delivered by the Blueprint's information flows?

- A. Management of risk
- B. P3O implementation plan
- C. Realization of benefits
- **D. Principle of management by exception**

**Answer: D**

Explanation:

The P3O Foundation (2013) manual indicates that the Blueprint's information flows deliver the principle of management by exception. Section 4.3.3 states, "The Blueprint's information flows support the principle of management by exception by providing senior management with critical data to focus on deviations rather than routine operations." This differs from the implementation plan (A), risk management (B), or benefits realization (D), which are separate processes. The 2013 edition highlights this principle as a governance mechanism, enabling efficient oversight by escalating only significant issues. This enhances P3O's strategic focus during implementation.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

### NEW QUESTION # 32

Which of the following statements about how a P3O should integrate with the wider organization are true?

1. Operates independently of other functions within the organization
2. Typically relies on dedicated full-time resources to provide financial functions needed

- A. Only 1 is true
- **B. Neither 1 or 2 is true**
- C. Only 2 is true
- D. Both 1 and 2 are true

**Answer: B**

Explanation:

The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states,

"The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.

Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

### NEW QUESTION # 33

Which is a delivery support function?

- A. Train and coach PPM staff
- **B. Report portfolio performance through management dashboards**
- C. Develop standard processes for producing Business Cases
- D. Provide a flexible resource pool

**Answer: B**

Explanation:

The P3O Foundation (2013) manual identifies reporting portfolio performance through management dashboards as a delivery support function. Section 7.2.1 states, "Delivery support functions include reporting portfolio performance using management dashboards to provide real-time insights to stakeholders." This differs from training (B), resource provision (C), or process development (D), which are capacity or strategic functions. The 2013 edition emphasizes this reporting role to support ongoing project and programme delivery, ensuring visibility and control. This enhances operational effectiveness.

Reference: P3O Foundation (2013) manual, Section 7.2.1, AXELOS.

#### **NEW QUESTION # 34**

What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Project
- B. Business as usual
- **C. Programme**
- D. Portfolio

**Answer: C**

Explanation:

A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states,

"A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

#### **NEW QUESTION # 35**

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