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Scaled Agile SAFe-Agilist certification program is an excellent way for agile practitioners, project managers, and executives to validate their knowledge and skills in implementing SAFe in an enterprise environment. SAFe 6 Agilist - Leading SAFe (SA) (6.0) certification is highly valued in the industry and is recognized by many organizations. The Leading SAFe (SA)(5.1.1) exam is the final step in the certification process and tests the candidate's understanding of the SAFe framework and its application.

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## Scaled Agile SAFe 6 Agilist - Leading SAFe (SA) (6.0) Sample Questions (Q71-Q76):

### NEW QUESTION # 71

How does SAFe recommend using a second operating system to deliver value?

- A. Organize development around the flow of value while maintaining the hierarchies
- B. Build a small entrepreneurial network focused on the Customer in place of the existing hierarchies
- C. Decide whether to apply a hierarchical or Value Stream organizational model across the Enterprise
- D. Reorganize the hierarchies around the flow of value

**Answer: A**

Explanation:

This is how SAFe recommends using a second operating system to deliver value. A second operating system is a way of organizing an enterprise that combines two complementary structures: a traditional hierarchy that provides stability, alignment, and efficiency; and a network of empowered teams that provides speed, agility, and creativity. A second operating system helps enterprises achieve organizational agility, which is one of the core competencies of business agility in SAFe. Organizing development around the flow of value means creating cross-functional Agile teams and ARTs that deliver value in a regular cadence. Maintaining the hierarchies means preserving the existing roles and functions that provide governance, compliance, and support. References: Organizational Agility, Dual Operating System

## NEW QUESTION # 72

During the final plan review, ART PI risks are ROAM'ed. What do the letters in ROAM represent?

- A. Resolved. Owned. Assigned. Mitigated
- B. Resolved, Owned, Approved. Mitigated
- C. Resolved. Owned, Accepted, Mitigated
- D. Resolved. Owned, Active, Mitigated

**Answer: C**

Explanation:

ROAM is an acronym for Resolved, Owned, Accepted, Mitigated. ROAM is a technique for categorizing and managing PI risks during the final plan review in the PI planning event. PI risks are potential events or conditions that may have a negative impact on the PI objectives or outcomes. ROAM helps teams address their PI risks by assigning them to one of four states: Resolved (the risk has been eliminated or is no longer relevant); Owned (the risk has been assigned to a person or a team who is responsible for managing it); Accepted (the risk has been acknowledged and its impact has been factored into the plan); Mitigated (the risk has been reduced or its likelihood has been lowered). References: PI Planning, Final Plan Review

## NEW QUESTION # 73

Which implementation step follows Coach ART Execution on the SAFe Implementation Roadmap?

- A. Organize Around Value
- B. Launch more ARTs and Value Streams
- C. Train Executives, Leaders, and Managers
- D. Accelerate

**Answer: B**

Explanation:

Explanation

Launching more ARTs and Value Streams is the implementation step that follows Coach ART Execution on the SAFe Implementation Roadmap. The SAFe Implementation Roadmap is a guide that helps enterprises implement SAFe in a structured and reliable way. The roadmap consists of 12 critical moves that span from reaching the tipping point to extending to the portfolio and beyond. Coach ART Execution is the seventh move, where the first ART is launched and coached by a SAFe Program Consultant (SPC) or other expert.

Launch more ARTs and Value Streams is the eighth move, where the enterprise expands the implementation of SAFe to other value streams and ARTs, based on the learnings and successes of the first ART. References:

SAFe Implementation Roadmap, Coach ART Execution, Launch more ARTs and Value Streams

## NEW QUESTION # 74

What is one of the tools associated with Design Thinking?

- A. Empathy maps
- B. Set-based design
- C. Portfolio canvas
- D. Behavior-driven development

**Answer: A**

Explanation:

Empathy maps are a tool associated with design thinking that help to understand the user's needs, goals, pain points, and emotions. Empathy maps are visual representations of what the user thinks, feels, sees, hears, says, and does in relation to a problem or a solution. Empathy maps help to create a shared understanding of the user among the team and stakeholders, and to generate insights for designing user-centric solutions. Empathy maps can be created based on user research, interviews, observations, or personas [23].

1: Design Thinking - Scaled Agile Framework 2: TEN TOOLS FOR DESIGN THINKING - culturepartnership.eu 3: The Most Complete Design Thinking Tools & Resource Collections - Mockplus

### NEW QUESTION # 75

A confidence vote is taken at the end of PI Planning after dependencies are resolved and risks are addressed. What best describes the process of the confidence vote?

- A. The teams and the ARTs vote
- B. The Business Owners vote
- C. Each person votes
- D. The managers vote

**Answer: A**

Explanation:

Explanation

According to the SAFe Agilist 6.0 domain of PI Planning, the confidence vote is a process where:

Each team conducts a vote using their fingers (fist of five) or a digital tool for remote events. The teams vote on the confidence level for the objectives as a set, and if confidence is high enough, the aggregate set of objectives becomes the committed ART plan. The Release Train Engineer summarizes the team objectives into the ART PI objectives in a format suitable for management communication.

<https://scaledagileframework.com/pi-planning/>

### NEW QUESTION # 76

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