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ISACA IT Risk Fundamentals Certificate Exam Sample Questions (Q72-Q77):

NEW QUESTION # 72
Key risk indicators (KRIs) are used for which of the following purposes when developing a project plan?

- A. Determining resource allocation
- B. Assigning risk owners
- C. Performing a gap analysis

Answer: C

Explanation:
Key Risk Indicators (KRIs) are early warning metrics that help organizations identify and monitor potential risks before they escalate into significant issues. When developing a project plan, KRIs are most effectively used for performing a gap analysis, as they help compare the current risk posture with the desired risk management objectives.
Why KRIs Are Used for Gap Analysis?
* Identifying Weaknesses in Risk Management:
* KRIs highlight areas where existing risk controls are insufficient or where new threats may emerge.
* They provide quantitative and qualitative data to measure whether risk mitigation strategies are working effectively.
* Improving Risk Response Planning:
* KRIs help assess deviations from expected risk thresholds, allowing organizations to adjust risk responses accordingly.
* By comparing current conditions with benchmarks, organizations can identify gaps in security, compliance, and resilience measures.
* Enhancing Decision-Making in Project Planning:
* A well-executed gap analysis using KRIs ensures that project plans include appropriate risk management strategies from the start.
* This minimizes unexpected disruptions, cost overruns, and compliance issues during project execution.
Why Not the Other Options?
* Option A (Determining resource allocation):
* KRIs provide risk insights, but they do not directly allocate resources. Resource allocation depends on project budgets and priorities rather than just KRIs.
* Option B (Assigning risk owners):
* KRIs help identify risks, but the responsibility for managing risks is typically assigned based on organizational risk management frameworks and governance policies, not KRIs alone.
Conclusion:
KRIs are best used for gap analysis because they help compare actual risk exposure against defined risk management goals, allowing organizations to identify vulnerabilities and improve their risk mitigation strategies.
Reference: Principles of Incident Response & Disaster Recovery - Module 1: Risk Management Framework

NEW QUESTION # 73
Of the following, which stakeholder group is MOST often responsible for risk governance?

- A. Enterprise risk management (ERM)
- B. Business units
- C. Board of directors

Answer: C

Explanation:
The board of directors is ultimately accountable for risk governance. While ERM, business units, and IT management all play crucial roles in managing risk, the governance of risk-setting the overall risk appetite, defining roles and responsibilities, and monitoring the effectiveness of risk management-rests with the board. They provide oversight and direction, ensuring that risk management is integrated with the organization's strategic objectives. The board's responsibility stems from their fiduciary duty to the organization and its stakeholders. They are responsible for the overall success and sustainability of the enterprise, which includes effectively managing risks.

NEW QUESTION # 74
Of the following, who is BEST suited to be responsible for continuous monitoring of risk?

- A. Chief risk officer (CRO)
- B. Risk analysts
- C. Risk owners

Answer: C

Explanation:
Risk owners are the individuals or teams directly responsible for managing specific risks. They are in the best position to continuously monitor those risks because they have the most knowledge and understanding of the related activities and controls.
While the CRO (A) has overall responsibility for risk management, they don't typically monitor every risk directly. Risk analysts (B) support the process, but the owners have the primary responsibility.

NEW QUESTION # 75
Which of the following is the BEST reason for an enterprise to avoid an absolute prohibition on risk?

- A. It may not be understood by executive management.
- B. It may lead to ineffective use of resources.
- C. It may not provide adequate support for budget increases.

Answer: B

Explanation:
An absolute prohibition on risk means that an enterprise avoids any and all forms of risk, regardless of potential benefits. This approach can lead to the following issues:
* Inefficiency in Resource Allocation:Absolute risk avoidance can cause an enterprise to allocate resources ineffectively. For example, by avoiding all risks, the enterprise may miss out on opportunities that could bring substantial benefits. Resources that could be invested in innovation or improvement are instead tied up in mitigating even the smallest of risks.
* Stifling Innovation and Growth:Enterprises that are overly risk-averse may hinder innovation and growth. Taking calculated risks is essential for driving new initiatives, products, or services. Without accepting some level of risk, companies might lag behind competitors who are willing to innovate and take strategic risks.
* Poor Risk Management Practices:By trying to avoid all risks, enterprises might develop a risk management strategy that is more about avoidance than mitigation and management. Effective risk management involves identifying, assessing, and mitigating risks, not completely avoiding them. This ensures that the company is prepared for potential challenges and can manage them proactively.
References:
* ISA 315 Anlage 5andAnlage 6discuss the importance of understanding and managing risks associated with IT environments. They highlight the need for a balanced approach to risk management that includes both manual and automated controls to handle various risk levels (e.g., operational, compliance, strategic).
* SAP Reports and Handbookshighlight the necessity of balancing risk with operational efficiency to maintain effective resource allocation and drive business objectives forward.

NEW QUESTION # 76
To establish an enterprise risk appetite, an organization should:

- A. normalize risk taxonomy across the organization.
- B. aggregate risk statements for all lines of business.
- C. establish risk tolerance for each business unit.

Answer: C

Explanation:
To establish an enterprise risk appetite, it is essential for an organization to establish risk tolerance for each business unit. Risk tolerance defines the specific level of risk that each business unit is willing to accept in pursuit of its objectives. This approach ensures that risk management is tailored to the unique context and operational realities of different parts of the organization, enabling a more precise and effective risk management strategy. Normalizing risk taxonomy and aggregating risk statements are important steps in the broader risk management process but establishing risk tolerance is fundamental for defining risk appetite at the unit level. This concept is supported by standards such as ISO 31000 and frameworks like COSO ERM (Enterprise Risk Management).

NEW QUESTION # 77
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