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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q31-Q36):

### NEW QUESTION # 31

Which activity first occurs during the 'Define' process in the permanent P3O model lifecycle?

- A. Understand how stakeholders currently view the P3O functions provided
- B. Deliver the enhanced P3O capability
- C. Determine in further detail the processes the P3O will operate
- D. Create an outline vision of the required changes to the P3O functions provided

Answer: D

Explanation:

The 'Define' process in the permanent P3O model lifecycle, as outlined in the P3O Foundation (2013) manual, initiates with the creation of an outline vision for the required changes to the P3O functions. This step is critical as it sets the strategic direction and establishes a clear understanding of the desired future state of the P3O model. According to Section 4.3.2 of the P3O manual, the 'Define' process begins with "developing an outline vision of the required P3O functions," which involves identifying the changes needed to align with organizational objectives. This precedes detailed process determination or capability delivery, ensuring a structured approach. Understanding stakeholder views (A) occurs earlier in the 'Identify' phase, while detailed process design (C) and capability delivery (D) follow in subsequent stages like 'Implement' and 'Run.' This sequence ensures a logical progression from vision to execution, as emphasized in the P3O lifecycle framework. The 2013 edition reinforces this by highlighting the vision as the foundation for all subsequent planning and implementation activities.

Reference: P3O Foundation (2013) manual, Section 4.3.2, AXELOS.

### NEW QUESTION # 32

Which factor will NOT influence the size of a P3O?

- A. Number and type of functions it will deliver
- **B. Training requirements for its members of staff**
- C. Budget of the programmes and projects it will
- D. Size of the programmes and projects it will support

**Answer: B**

Explanation:

The size of a P3O, according to the P3O Foundation (2013) manual, is influenced by factors such as the number and type of functions (A), the size of programmes and projects (B), and the budget available (C), as these directly impact resource and structural needs. Section 5.2.1 states, "The size and complexity of a P3O are determined by the scope of functions, the scale of supported programmes/projects, and the allocated budget." However, training requirements for staff (D) do not directly determine the P3O's size but rather its operational capability and efficiency post-establishment. The 2013 guidance focuses on structural and financial factors for sizing, with training addressed as a support function (Section 7.4) to enhance skills, not as a size determinant. This distinction ensures the P3O is scaled appropriately to its strategic role, not its training needs.

Reference: P3O Foundation (2013) manual, Sections 5.2.1 and 7.4, AXELOS.

### NEW QUESTION # 33

What can be used to assess and document the current state of PPM functions?

- A. Complexity modelling
- B. P3O vision
- **C. P3M3 assessments**
- D. Capacity planning for resource management

**Answer: C**

Explanation:

The P3O Foundation (2013) manual identifies P3M3 assessments as the tool to assess and document the current state of PPM functions. Section 6.1.2 states, "P3M3 assessments are used to evaluate and document the current maturity and capability of PPM functions within an organization, providing a baseline for improvement." This differs from capacity planning (A), complexity modelling (B), or P3O vision (C), which serve other purposes. The 2013 edition highlights P3M3's role in benchmarking, supporting P3O's implementation by identifying gaps. This ensures a data-driven approach to enhancing PPM maturity.

Reference: P3O Foundation (2013) manual, Section 6.1.2, AXELOS.

### NEW QUESTION # 34

Which activity occurs as part of the 'Identify' process?

- A. Deliver the new capability
- B. Refine the Vision Statement
- C. Plan tranches of delivery
- **D. Document an outline Business Case**

**Answer: D**

Explanation:

The P3O Foundation (2013) manual identifies documenting an outline Business Case as an activity in the 'Identify' process. Section 4.3.1 states, "The 'Identify' process involves developing an outline Business Case to justify the need for a P3O and outline initial benefits." This differs from refining the Vision (A), which occurs in 'Define,' or planning tranches (C) and delivering capability (D), which are later stages. The 2013 edition emphasizes this early justification to secure support, guiding subsequent P3O development. This ensures a solid foundation for implementation.

Reference: P3O Foundation (2013) manual, Section 4.3.1, AXELOS.

#### **NEW QUESTION # 35**

Which of the following statements about how a P3O should integrate with the wider organization are true?

1. Operates independently of other functions within the organization
2. Typically relies on dedicated full-time resources to provide financial functions needed

- A. Only 2 is true
- B. Both 1 and 2 are true
- **C. Neither 1 or 2 is true**
- D. Only 1 is true

**Answer: C**

Explanation:

The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states, "The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.

Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

#### **NEW QUESTION # 36**

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