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C. In between phases
D. Known as "Version 0.1"
Answer: A
Explanation:
In the ADM documents which are under development and have not undergone any formal review and approval process are called "draft". This indicates that they are subject to change and refinement as the architecture development progresses.
Reference: The TOGAF® Standard | The Open Group Website, Section 4.2.5 Architecture Deliverables.

5.Complete the sentence The TOGAF standard covers the development of four architecture domains. Business, Data, Technology and_____.
A. Segment
B. Transition
C. Capability
D. Application
Answer: D
Explanation:
The TOGAF standard covers the development of four architecture domains: Business, Data, Technology and Application. These domains represent different aspects of an enterprise's architecture and provide a consistent way of describing, analyzing, and designing them.
Reference: The TOGAF® Standard | The Open Group Website, Section 2.2 Architecture Development Method (ADM).

6.Which of the following are interests important to the stakeholders in a system?
A. Requirements
B. Principles
C. Concerns
D. Architecture views
Answer: C
Explanation:
Concerns are interests important to the stakeholders in a system. They are used to identify and classify the system's stakeholders and to guide the selection of viewpoints for the architecture description.
Reference: The TOGAF® Standard | The Open Group Website, Section 3.2.1 Architecture Viewpoints

7.What is an objective of the ADM Implementation Governance Phase?
A. To provide continual monitoring of the governance framework
B. To ensure conformance for the target architecture
C. To finalize the Implementation and Migration Plan
D. To establish the resources for architecture governance
Answer: B
Explanation:
The objective of the ADM Implementation Governance Phase is to provide an architectural oversight of the implementation and to ensure conformance for the target architecture. This phase involves establishing procedures and processes to monitor and control the implementation projects and to verify

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The OGEA-103 Exam is intended for enterprise architects, IT professionals, and other individuals who are involved in the design, planning, and management of enterprise architecture. It is also suitable for those who are interested in learning more about the TOGAF framework and how it can be used to improve their organization's IT and business processes.

The Open Group TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam Sample Questions (Q12-Q17):

NEW QUESTION # 12
Exhibit
Consider the illustration showing an architecture development cycle Which description matches the phase of the ADM labeled as item 1?

- A. Operates the process of managing architecture requirements
- B. Conducts implementation planning for the architecture defined in previous phases
- C. Establishes procedures for managing change to the new architecture
- D. Provides architectural oversight for the implementation

Answer: A

Explanation:
* The illustration shows an architecture development cycle based on the TOGAF ADM (Architecture Development Method), which is a method for developing and managing an enterprise architecture1.
* The ADM consists of nine phases, each with a specific purpose and output. The phases are1:
* Preliminary Phase: To prepare and initiate the architecture development cycle, including defining the architecture framework, principles, and governance.
* Phase A: Architecture Vision: To define the scope, vision, and stakeholders of the architecture initiative, and to obtain approval to proceed.
* Phase B: Business Architecture: To describe the baseline and target business architecture, and to identify the gaps between them.
* Phase C: Information Systems Architectures: To describe the baseline and target data and application architectures, and to identify the gaps between them.
* Phase D: Technology Architecture: To describe the baseline and target technology architecture, and to identify the gaps between them.
* Phase E: Opportunities and Solutions: To identify and evaluate the opportunities and solutions for implementing the target architecture, and to define the work packages and transition architectures.
* Phase F: Migration Planning: To finalize the implementation and migration plan, and to ensure alignment with the enterprise portfolio and project management.
* Phase G: Implementation Governance: To provide architecture oversight and guidance for the implementation projects, and to manage any architecture change requests.
* Phase H: Architecture Change Management: To monitor the changes in the business and technology environment, and to assess the impact and performance of the architecture.
* In addition to these phases, there is a central process called Requirements Management, which is labeled as item 1 in the illustration. This process operates throughout the ADM cycle, and its purpose is to manage the architecture requirements throughout the architecture development, ensuring that they are aligned with the business requirements and the stakeholder concerns2.
* Therefore, the description that matches the phase of the ADM labeled as item 1 is C. Operates the process of managing architecture requirements.
References:
* 1: The TOGAF Standard, Version 9.2, Chapter 5: Architecture Development Method (ADM)
* 2: The TOGAF Standard, Version 9.2, Chapter 17: Requirements Management

NEW QUESTION # 13
Please read this scenario prior to answering the question
Your role is that of a consultant to the Lead Enterprise Architect to an international supplier of engineering services and automated manufacturing systems. It has three manufacturing plants where it assembles both standard and customized products for industrial production automation. Each of these plants has been operating its own planning and production scheduling systems, as well as applications and control systems that drive the automated production line.
The Enterprise Architecture department has been operating for several years and has mature, well-developed architecture governance and development processes that are based on the TOGAF Standard. The CIO sponsors the Enterprise Architecture.
During a recent management meeting, a senior Vice-President highlighted an interview where a competitor company's CIO is reported as saying that their production efficiency had been improved by replacing multiple planning and scheduling systems with a common Enterprise Resource Planning (ERP) system located in a central data center. Some discussion followed, with the CIO responding that the situations are not comparable, and the current architecture is already optimized.
In response, the Architecture Board approved a Request for Architecture Work covering the investigations to determine if such an architecture transformation would lead to improvements in efficiency. You have been assigned to support the architecture team working on this project.
A well-known concern of the plant managers is about the security and reliability of driving their planning and production scheduling from a remote centralized system. Any chosen system would also need to support the current supply chain network consisting of local partners at each of the plants.
Refer to the scenario
You have been asked to explain how you will initiate the architecture project.
Based on the TOGAF Standard, which of the following is the best answer?

- A. You would hold a series of interviews at each of the manufacturing plants using the business scenarios technique. This will allow you to understand the systems and integrations with local partners. You would use stakeholder analysis to identify key players in the engagement, and to understand their concerns. You will then identify and document the key high-level stakeholder requirements for the architecture. You will then generate high level definitions of the baseline and target architectures.
- B. You would develop baseline and target Architectures for each of the manufacturing plants, ensuring that the views corresponding to selected viewpoints address key concerns of the stakeholders. A business case, together with performance metrics and measures should be defined to ensure the architecture meets the business needs. A consolidated gap analysis between the architectures will then validate the approach and determine the capability increments needed to achieve the target state.
- C. You would research vendor literature and conduct a series of briefings with vendors that are on the current approved supplier list. Based on the findings from the research, you would define a preliminary Architecture Vision including summary views, high-level requirements, and high-level definitions of the baseline and target environments from a business, information systems, and technology perspective. You would then use that to build consensus among the key stakeholders.
- D. You would conduct a pilot project that will enable vendors to demonstrate potential off-the-shelf solutions that address the concerns of the stakeholders. Running a pilot project will save time and money later in the process. Based on the findings of that pilot project, a complete set of requirements can then be developed that will drive the evolution of the architecture. Once the requirements are completed, a formal stakeholder review should be held, and permission sought to proceed to develop the target architecture.

Answer: A

Explanation:
The best answer is C. You would hold a series of interviews at each of the manufacturing plants using the business scenarios technique. This will allow you to understand the systems and integrations with local partners. You would use stakeholder analysis to identify key players in the engagement, and to understand their concerns. You will then identify and document the key high-level stakeholder requirements for the architecture. You will then generate high level definitions of the baseline and target architectures.
This answer is based on the TOGAF standard, which recommends the following steps to initiate the architecture project1:
Establish the architecture project
Identify stakeholders, concerns, and business requirements
Confirm and elaborate business goals, business drivers, and constraints Evaluate business capabilities Assess readiness for business transformation Define scope Confirm and elaborate Architecture Principles, including business principles Develop Architecture Vision Define the Target Architecture value propositions and KPIs Identify the business transformation risks and mitigation activities Secure stakeholder and sponsor approval The answer C covers most of these steps, by using the business scenarios technique to elicit and validate the business requirements, goals, drivers, and constraints, as well as the current and future states of the architecture2.The answer C also uses stakeholder analysis to identify and engage the key stakeholders, and to address their concerns and expectations3.The answer C also generates high level definitions of the baseline and target architectures, which can be used to develop the Architecture Vision and the value propositions4.

The other answers are not the best approach for architecture development, because:

Answer A focuses on researching vendor literature and conducting briefings with vendors, which is not the best way to understand the business needs and the current situation of the enterprise. Answer A also defines a preliminary Architecture Vision without involving the stakeholders or validating the requirements, which may lead to misalignment and lack of consensus.

Answer B conducts a pilot project that will enable vendors to demonstrate potential solutions, which is premature and costly at this stage of the architecture project. Answer B also does not address the stakeholder concerns or the current systems and integrations, which may result in gaps and risks.

Answer B also develops the requirements after the pilot project, which may not reflect the actual business needs and goals.

Answer D develops baseline and target architectures for each of the manufacturing plants, which may not consider the enterprise-wide perspective and the potential benefits of a common ERP system.

Answer D also does not involve the stakeholders or address their concerns, which may result in resistance and conflict. Answer D also does not define the business case or the performance metrics, which are essential for demonstrating the value and feasibility of the architecture.

References:1:The TOGAF Standard, Version 9.2 - Architecture Vision2:The TOGAF Standard, Version 9.2 - Business Scenarios3: [The TOGAF Standard, Version 9.2 - Stakeholder Management]4: [The TOGAF Standard, Version 9.2 - Architecture Definition Document]

NEW QUESTION # 14

Which one of the following classes of information within the Architecture Repository would typically contain a list of the applications in use within the enterprise?

- A. Architecture Landscape
- B. Governance Log
- C. Reference Library
- D. Architecture Metamodel

Answer: A

Explanation:

Explanation

The Architecture Landscape is a class of information within the Architecture Repository that shows an architectural view of the building blocks that are in use within the organization today (the Baseline Architecture), as well as those that are planned for the future (the Target Architecture). The Architecture Landscape typically contains a list of the applications in use within the enterprise, along with their relationships and dependencies, as well as other relevant architectural information. The Architecture Landscape helps to identify opportunities for re-use, consolidation, or retirement of existing applications, as well as gaps or overlaps in the current or future architecture.References: : The TOGAF Standard, Version 9.2, Part IV: Architecture Content Framework, Chapter 34: Architecture Landscape : The TOGAF Standard, Version 9.2, Part VI: Architecture Capability Framework, Chapter 47: Architecture Repository

NEW QUESTION # 15

Consider the following ADM phases objectives.

	Objective
1	Finalize the Architecture Roadmap and the supporting Implementation and Migration Plan
2	Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders
3	Define the overall Solution Building Blocks (SBBs) to finalize the Target Architecture based on the ABBs
4	Ensure conformance with the Target Architecture by implementation projects

Which phase does each objective match?

- A. 1F-2G-3F-4F
- B. 1F-2F-3E-4G
- C. 1E-2F-3E-4G
- D. 1G-2E-3F-4E

Answer: C

Explanation:
1E: To identify delivery vehicles (projects programs portfolios) that will deliver the Target Architecture 2F: To confirm readiness and ability to undergo change 3E: To determine whether an incremental approach is required and if so identify Transition Architectures that will deliver continuous business value 4G: To perform appropriate governance functions while the solution is being implemented

NEW QUESTION # 16
Consider the following statement:
Separate projects may operate their own ADM cycles concurrently, with relationships between the different projects What does it illustrate?

- A. Implementation governance
- B. Enterprise Architecture
- C. Iteration
- D. Requirements management

Answer: C

Explanation:
The statement illustrates iteration and the ADM. Iteration is the technique of repeating a process or a phase with the aim of improving or refining the outcome. Iteration allows for feedback loops and adaptations at any point in the architecture development and transition process. Separate projects may operate their own ADM cycles concurrently, with relationships between the different projects, to address different aspects or levels of the architecture in an iterative manner. Reference: The TOGAF Standard | The Open Group Website, Section
3.1 Introduction to the ADM.

NEW QUESTION # 17
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