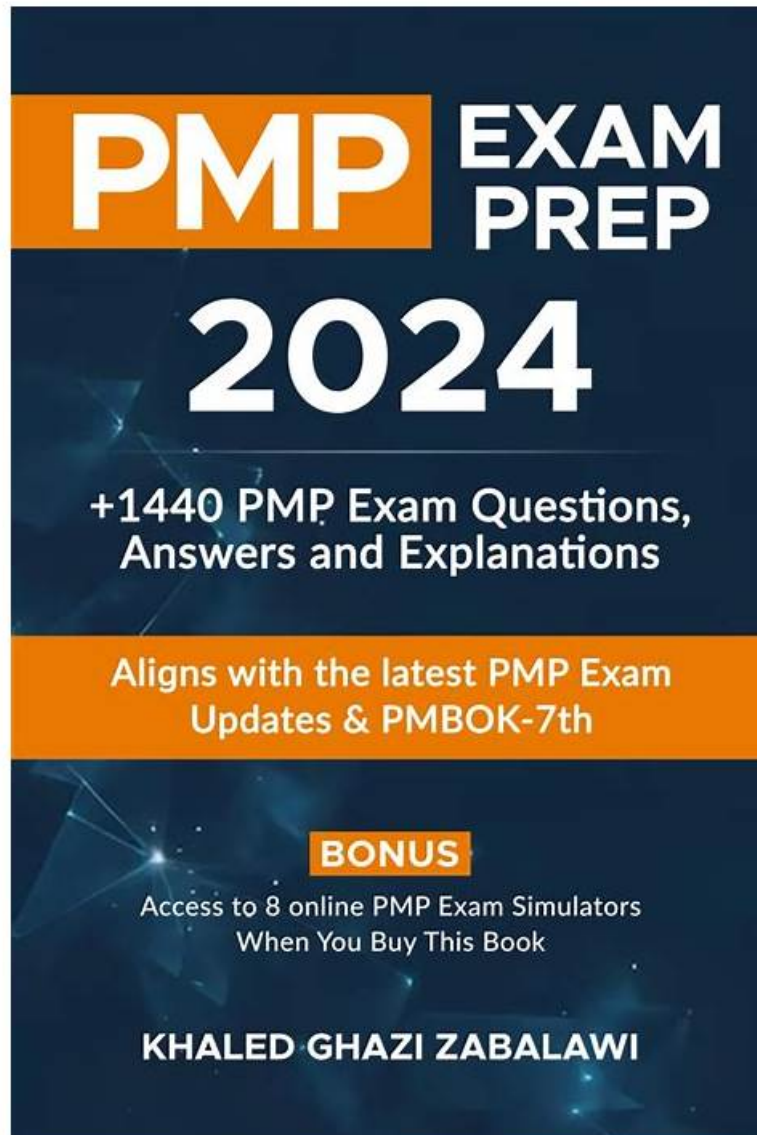


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## (2026) - High-quality PMI PMP Latest Test Simulations

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### PMI PMP - Project Management Professional (2026) Sample Questions (Q140-Q145):

#### NEW QUESTION # 140

During the execution of a project to develop a prototype, the customer asks the project manager to stop the prototype line and purge a specific component based on recent reliability tests that have deemed the component to be deficient. The project manager checked the quality management plan and there is no reference to this component.

What should the project manager do next?

- A. Inform the project sponsor of the situation and wait for the sponsor to provide further directions.
- B. Keep running the manufacturing line because there are no quality specifications for this component.
- C. Submit a change request to proceed with the replacement of the component and wait for further customer instructions.
- **D. Call a technical meeting with the customer to agree on a specification for the component and document it in the quality management plan.**

**Answer: D**

Explanation:

When a component is identified as deficient, and it is not referenced in the quality management plan, the project manager should collaborate with the customer to define the specifications for the component. This involves holding a technical meeting to discuss the component's requirements and how it impacts the project's quality objectives. Once an agreement is reached, the specifications should be documented in the quality management plan to ensure that the project aligns with the customer's quality expectations and the project's deliverables.

: The approach is consistent with the PMBOK guide's emphasis on the importance of stakeholder engagement and communication. The guide suggests that when changes occur that affect the project's scope or quality, it is essential to engage with stakeholders to reach a consensus on the way forward<sup>1,2</sup>. Additionally, the quality management plan is a living document that should be updated to reflect new information and changes that impact the project<sup>3</sup>.

#### NEW QUESTION # 141

A project manager has just been assigned to a project to build new software for a client. All the requirements have been gathered. What should the project manager tell the team members to focus on?

- **A. Delivering value to the customer**
- B. Finishing the project on schedule
- C. Reducing cost for the customer
- D. Working together as a team

**Answer: A**

Explanation:

According to the PMBOK Guide, the primary objective of any project is to deliver value to the customer and satisfy their needs and expectations<sup>1</sup>. The project manager should tell the team members to focus on delivering value to the customer by ensuring that the project deliverables meet the quality standards, the requirements, and the acceptance criteria<sup>2</sup>. Therefore, the best option is to deliver value to the customer.

Option A is incorrect because reducing cost for the customer may not be the main focus of the project, as it may compromise the quality or the scope of the project. Option C is incorrect because working together as a team is important, but it is not the ultimate goal of the project. Option D is incorrect because finishing the project on schedule may not be enough to deliver value to the customer, as it may not reflect the quality or the functionality of the project deliverables. References: 1: PMBOK Guide, 6th edition, section 1.2.2, p. 7 2:

PMBOK Guide, 6th edition, section 5.1.3.1, p. 149

### NEW QUESTION # 142

A project manager works with a global virtual team. The team is facing difficulty in communicating with each other and often misses important messages. This difficulty leads to missed deadlines. What should the project manager do to enhance project team effectiveness?

- A. Implement team colocation to improve communication.
- **B. Identify the root cause of communication issues**
- C. Initiate daily communication of project progress
- D. Schedule a communications control board meeting

**Answer: B**

### NEW QUESTION # 143

A project manager is managing a hybrid project. There is software in place to access the repository of project artifacts. However, a few stakeholders are reporting that they are unable to find the latest project schedule. What should the project manager do?

- A. Send the project schedule via email to the stakeholders who need that information.
- B. Escalate the issue to the steering committee and ask them to deal with the stakeholders' lack of training.
- **C. Make sure all stakeholders have access to the system and know where to find project artifacts.**
- D. Advise the project management office (PMO) that there is a resource gap for sharing project artifacts effectively.

**Answer: C**

Explanation:

Explanation

According to the Agile Practice Guide, a hybrid project is a project that combines elements of predictive and adaptive project management methodologies. A hybrid project may use different methodologies for different phases or deliverables of the project, or it may blend the practices and techniques of different methodologies within the same phase or deliverable. A hybrid project may also use different tools and techniques to support the project management and delivery, such as software applications, templates, documents, or artifacts. In this scenario, the project manager is managing a hybrid project that uses software to access the repository of project artifacts. However, a few stakeholders are reporting that they are unable to find the latest project schedule. This is a communication issue that may affect the stakeholder engagement and satisfaction, as well as the project performance and delivery. The best course of action is to make sure all stakeholders have access to the system and know where to find project artifacts. This can help the project manager to ensure that the project communication is consistent, clear, and effective, and that the stakeholders are kept informed and updated on the project progress and status. Making sure all stakeholders have access to the system and know where to find project artifacts (option B) is the best solution to the issue, as it demonstrates proactive and respectful project communication and stakeholder management. Sending the project schedule via email to the stakeholders who need that information (option A) may not be sufficient or efficient, as it may create inconsistency and confusion among the stakeholders, and may increase the workload and overhead of the project manager. Escalating the issue to the steering committee and asking them to deal with the stakeholders' lack of training (option C) may also be unnecessary or inappropriate, as it may imply that the project manager is unable to handle the issue and may damage the trust and relationship with the stakeholders. Advising the project management office (PMO) that there is a resource gap for sharing project artifacts effectively (option D) may also be unrealistic or irrelevant, as it may not address the root cause of the issue or provide a clear guidance on how to improve the project communication or stakeholder engagement. References: : Project Management Institute. (2017). Agile Practice Guide. Newtown Square, PA: Author 1 : Ultimate Guide To Hybrid Project Methodologies & How To Make Them 2 : A Little Bit of Both - Project Management Institute 3

### NEW QUESTION # 144

Which of the following are true regarding statistical process control?

- **A. Random causes are the result of variances that are always present in the process**
- **B. Special causes are the result of variances that are linked to unusual events**
- C. Special causes are the result of variances that are always present in process
- D. Random causes are the result of variances that are linked to unusual events

**Answer: A,B**

