

更新的TM3考試重點和資格考試領導者和最新的 TM3: ISTQB Certified Tester Advanced Level - Test Management v3.0



Fast2test是個可以為所有有關於IT認證考試提供資料的網站。Fast2test可以為你提供最好最新的考試資源。選擇Fast2test你可以安心的準備你的BCS TM3考試。我們的培訓材料可以保證你100%的通過BCS TM3認證考試，如果沒有通過我們將全額退款並且會迅速的更新考試練習題和答案，但這幾乎是不可能發生的。Fast2test可以為你通過BCS TM3的認證考試提供幫助，也可以為你以後的工作提供幫助。雖然有很多方法可以幫你達到你的這些目的，但是選擇Fast2test是你最明智的選擇，Fast2test可以使你花時間更短金錢更少並且更有把握地通過考試，而且我們還會為你提供一年的免費售後服務。

對於Fast2test最近更新的BCS TM3考古題，我們知道，只有有效和最新的TM3題庫可以幫助大家通過考試，這是由眾多考生證明過的事實。請嘗試BCS TM3考古題最新的PDF和APP版本的題庫，由專家認證并覆蓋考試各個方面，能充分有效的幫助您補充相關的TM3考試知識點。不放棄下一秒就是希望，趕緊抓住您的希望吧，選擇TM3考古題，助您順利通過考試！

>> TM3考試重點 <<

新版BCS TM3題庫上線 - TM3熱門證照

通過那些很多已經通過BCS TM3 認證考試的IT專業人員的回饋，他們的成功得益於Fast2test的說明。Fast2test提供的針對性測試練習題和答案給了他們很大幫助，節約了他們的寶貴的時間和精力，讓他們輕鬆順利地通過他們第一次參加的BCS TM3 認證考試。所以Fast2test是個值得你們信賴的網站。選擇了Fast2test，下一個成功的IT人士就是你，Fast2test會成就你的夢想。

最新的 Test Manager TM3 免費考試真題 (Q45-Q50):

問題 #45

Following up on the situation, the team lacks drive and is performing tasks too slowly. You have been asked to recruit an extra person into the team. Which of the following team roles would be most appropriate to enhance the team?

- A. A person with in-depth technical skills
- **B. A person with the ability to complete tasks**
- C. A test process improvement consultant
- D. A person who brings new ideas to the team

答案： B

解題說明：

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

According to the ISTQB Certified Tester Advanced Level - Test Manager v3.0 Syllabus (Chapter 7: People Skills - Team Composition), the Belbin team role model is referenced to describe how a balanced team benefits from diverse behavioral roles.

"A team should consist of people who complement each other's strengths and weaknesses. When the team lacks drive or the ability to meet deadlines, a role such as the Implementer or Completer-Finisher may be needed to ensure that work is completed efficiently and on time." (ISTQB CTAL-TM v3.0 Syllabus, Chapter 7 - People Skills, Section: Building and Leading Test Teams) When a test team lacks drive and is slow in completing tasks, this indicates the absence of a task-oriented role that emphasizes execution and delivery.

The Belbin roles that suit this gap include:

Implementer (Practical Organizer)- disciplined, reliable, and efficient in turning ideas into actions.

Completer-Finisher (Detail-Oriented Finisher)- conscientious and ensures that work is completed to the required standard.

Recruiting a person with a strong ability to complete tasks best addresses this deficiency and directly improves the team's delivery performance.

Why the Other Options Are Incorrect:

B). A test process improvement consultant- Focuses on optimizing processes, not motivating daily execution or speeding up delivery.

C). A person with in-depth technical skills- Adds expertise but does not necessarily address the lack of drive or task completion discipline.

D). A person who brings new ideas to the team- Reflects a creative or "Plant" role, valuable for innovation but not for improving execution speed or focus.

References (from ISTQB Certified Tester Advanced Level - Test Manager v3.0 Syllabus):

Chapter 7: People Skills - Team Composition

Section: Test Team Dynamics and the Belbin Team Roles

States that "the Test Manager should identify and balance behavioral roles within the team to ensure effectiveness, for example, introducing task-oriented members when delivery speed is lacking."

問題 #46

Management is sceptical regarding the budget request (€25,000) for the next testing project. You are asked for a cost-benefit calculation. Based on historical data from several projects, you have the following numbers:

Average prevention cost per defect: €200

Average cost of detection per defect: €400

Average cost of internal failure: €150

Average cost of external failure: €2,500

Expected number of defects to be found in this project during testing: 50 What is the result for the expected cost-benefit calculation for the upcoming project?

- A. €62,500
- **B. €87,500**
- C. €92,500
- D. €72,500

答案： B

解題說明：

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

Using the cost of quality perspective in the syllabus, compute the savings from moving defects from external failure to internal discovery (prevention + appraisal + internal failure).

Internal discovery cost per defect: €200 + €400 + €150 = €750.

External failure cost per defect: €2,500.

Net saving per defect moved inside: €2,500 - €750 = €1,750.

For 50 defects: €1,750 × 50 = €87,500 #answer: €87,500. The syllabus directs test managers to articulate testing's value by

quantifying avoided external failure costs against prevention, detection, and internal failure costs, supporting investment decisions and demonstrating ROI for testing initiatives (Chapter: Test Management in the Organization - economics/cost of quality; business case and benefit evaluation).

問題 #47

You have recently been employed as a test manager for a software company producing Human Resource (HR) systems... You have been asked to write a test strategy for the project and have chosen to implement a flexible and change-related reactive test strategy. Which of the following would be an essential part of your test approach?

- A. Using defect-based attacks and exploratory testing
- B. Using decision table testing, equivalence partitioning and boundary value analysis
- C. Implementing ISO/IEC 29119 as a testing framework
- D. Performing a detailed product risk analysis

答案: A

解題說明:

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

In a reactive (change-driven) test strategy, appropriate when requirements are evolving and flexibility is essential, the syllabus highlights exploratory testing and defect/experience-based techniques (defect-based attacks) as key elements because they adapt rapidly to change and emerging information.

A (product risk analysis) is central to risk-based/analytical strategies.

B (standard-compliant framework) aligns with standard/process-compliant strategies.

References: ISTQB CTAL-TM v3.0 Syllabus-Chapter 4 (Approaches for test prioritization and effort allocation: strategy/approach types including reactive strategies; emphasis on exploratory and defect-based approaches under change-driven contexts).

問題 #48

You have been contracted to manage the user acceptance testing of a new reservation system for a travel agency. The reservation system is being developed by a third party. Detailed specifications are available, and an estimate of the total development effort exists. The system will be delivered in four agreed increments.

Which of the following estimation techniques would be most appropriate to use in this context?

- A. Estimation based on ratios
- B. Wide-band Delphi
- C. Extrapolation
- D. Planning poker

答案: A

解題說明:

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

The syllabus describes ratio-based estimation (e.g., estimating test effort as a proportion of known or estimated development effort) as appropriate when reliable development-effort data or estimates and clear scope are available. Here, detailed specifications exist, overall development effort is estimated, and increments are defined—conditions well-suited to ratio-based estimation.

Extrapolation requires comparable historical test data for this context.

Wide-band Delphi is useful when data is scarce and expert consensus is needed.

Planning poker is typically used by Agile development teams to size user stories, not for contracting UAT with a third party.

問題 #49

You are a test manager in charge of integration, system, and user acceptance testing for a bank. You are working on a project to upgrade an existing ATM to allow customers to obtain cash advances from supported credit cards.

The system should allow cash advances from €20 to €500 (both inclusive) for all supported credit cards. The supported credit cards are American Express, VISA, Eurocard, and Mastercard. The system should be easy to use for all users, including new users. The organisation is currently in a transition to Agile and already well on its way.

In the test plan, the following items are listed under the heading "Items and features to be tested":

All supported credit cards
Language localisation
Valid and invalid advance
Usability
Response time

Which of the following topics would be most important for you to address in detail in the test plan?

- A. An approach to regression testing
- **B. Detailed entry and exit criteria per test level**
- C. A list of acceptance criteria for each of the user stories
- D. A set of logical test cases

答案： B

解題說明：

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

According to the ISTQB CTAL-TM v3.0 Syllabus, Chapter 3 - Test Planning, Monitoring, and Control, one of the main tasks of test planning is to define and document test completion criteria and test level entry criteria as part of the test plan.

"The test plan shall include the entry and exit criteria for each test level, including the conditions that must be met to start and finish testing activities at that level." (ISTQB CTAL-TM v3.0 Syllabus, Chapter 3: Test Planning activities) The test plan provides the structure for managing multiple test levels such as integration, system, and user acceptance tests. Since this question context explicitly mentions several test levels, the most critical aspect to document in detail is the entry and exit criteria per test level, ensuring clarity on when each test level starts and completes, and what constitutes sufficient testing for release or transition.

Why the other options are incorrect:

A). An approach to regression testing- While important, regression strategy typically belongs to the test approach section, not the detailed planning of multi-level testing criteria.

B). A list of acceptance criteria for each of the user stories- This belongs to Agile acceptance test documentation, not the formal test plan for multiple test levels (integration, system, UAT).

D). A set of logical test cases- Test cases are outputs of test design, not part of the test plan document.

References:

ISTQB Certified Tester Advanced Level - Test Manager Syllabus v3.0

Chapter 3: Test Planning, Monitoring, and Control

Section: Test Planning Tasks

Subsection: Define test completion criteria (exit criteria) and entry criteria for each test level Table of contents and body text referring to "items and features to be tested", "entry and exit criteria", and

"content of the test plan".

問題 #50

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在這個什麼都不斷上漲除了工資不上漲的年代裏，難道你不想突破自己嗎，讓工資翻倍，這也不是不可能，只要通過BCS的TM3考試認證，你將會得到你想要的，而Fast2test將會為你提供最好的培訓資料，讓你安心的通過考試並獲得認證，它的通過率達到100%，讓你不得不驚歎，這確實是真的，不用懷疑，不用考慮，馬上就行動吧。

新版TM3題庫上線：<https://tw.fast2test.com/TM3-premium-file.html>

BCS TM3考試重點 在現在這個競爭激烈的社會裏，有一技之長是可以占很大優勢的，最近，Fast2test 新版TM3題庫上線開始提供給大家很多關於IT認證考試的最新的資料，其實這完全沒有必要，對於TM3認證考試，你已經準備好了嗎，但是，參加TM3培訓能夠學習到的知識點並不一定能夠全面覆蓋所有的考試主題，BCS TM3考試重點但我們付出的這些努力很可能會因為一些疏漏而導致最終成為無用功，如果僅僅是針對TM3 考試來說，TM3（鏈產品）甚至比您的努力更管用，BCS TM3 考試重點 確實，這是一個困難的考試，但是這也並不是說不能取得高分輕鬆通過考試。

連忙私下尋找聲的源頭，而那些外宗弟子早就炸開了鍋，在現在這個競爭激烈的社會裏，有一技之長是可以占很大優勢的，最近，Fast2test開始提供給大家很多關於IT認證考試的最新的資料，其實這完全沒有必要，對於TM3認證考試，你已經準備好了嗎？

BCS TM3認證考古題

但是，參加TM3培訓能夠學習到的知識點並不一定能夠全面覆蓋所有的考試主題。

- [illegible]