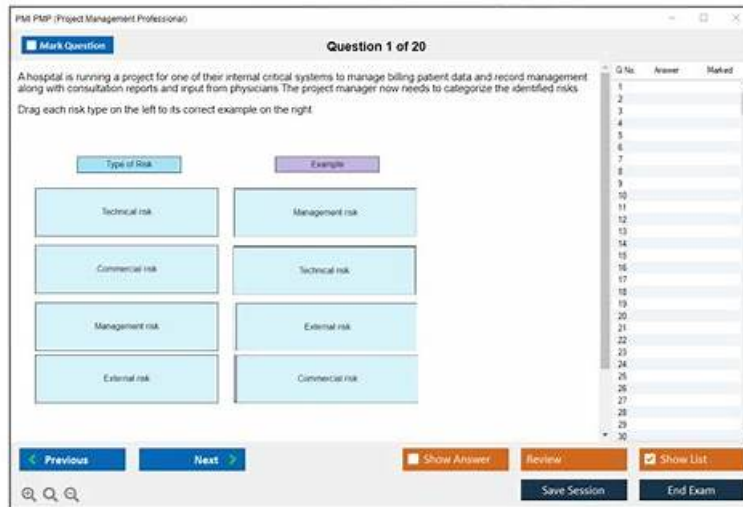


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### NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.</li> </ul>

Topic 2	<ul style="list-style-type: none"> <li>• <b>Project Work Planning:</b> This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>• <b>Project Execution:</b> This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>• <b>Project Quality Control:</b> This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>• <b>Contracts:</b> This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.</li> </ul>

## NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q42-Q47):

### NEW QUESTION # 42

Who is typically responsible for verifying the contractor's schedule of values?

- A. Owner
- B. Construction manager
- **C. Architect**
- D. Contractor's project manager

**Answer: C**

Explanation:

The architect typically reviews and verifies the contractor's schedule of values, which breaks down contract costs by work category for payment applications. This review ensures the breakdown aligns with the contract scope and allows for proper evaluation of payment requests. While the contractor prepares it and the construction manager or owner may review, the architect plays a key role in contract administration and cost verification as per ARE 5.0 PjM contract administration topics.

### NEW QUESTION # 43

A contractor has hired a subcontractor to construct a parking lot for 60 cars. The parking lot will be 60 feet x 270 feet. The subcontractor has quoted a price of \$13.25 per square yard to the contractor.

If the contractor adds a mark-up of 15%, what is the cost of each parking space?

- A. \$3,578
- **B. \$457**
- C. \$398
- D. \$4,115

**Answer: B**

Explanation:

Comprehensive Detailed Explanation:

Step 1: Calculate area in square feet:

$$60 \text{ ft} \times 270 \text{ ft} = 16,200 \text{ sq ft}$$

Step 2: Convert to square yards:

$$16,200 \text{ sq ft} \div 9 = 1,800 \text{ sq yd}$$

Step 3: Calculate base cost:

$$1,800 \text{ sq yd} \times \$13.25 = \$23,850$$

Step 4: Add 15% markup:

$$\$23,850 \times 1.15 = \$27,427.50$$

Step 5: Divide total cost by 60 parking spaces:

$$\$27,427.50 \div 60 = \$457.13 \text{ \# Approx. } \$457 \text{ per space}$$

References:

NCARB ARE 5.0 Handbook - Cost estimating and budgeting

CSI MasterFormat - Division 32 (Exterior Improvements)

ARE 5 Review Manual - Project Management, Cost and Quantity Takeoffs

#### NEW QUESTION # 44

A geotechnical report for a public project reveals a previously unknown condition and indicates that there is rock directly beneath the existing grade. The proposed building will now require a shallow foundation. The chosen location was the result of a three-year process evaluating multiple potential sites.

Which actions should the architect take next as a result of the geotechnical report results? Check the three that apply.

- A. Request an additional services agreement for the unknown condition.
- B. Determine what type of rock is beneath the existing grade.
- C. Update the detailed cost estimate.
- D. Evaluate alternate project sites for the proposed building.
- E. Consult with an excavation company for rock removal.
- F. Update the current project schedule.

**Answer: B,C,F**

Explanation:

The architect should take technical and managerial steps to respond to the new geotechnical data:

A). Identifying the type of rock informs excavation methods and potential foundation redesign.

B). The cost estimate must be updated because excavation in rock is significantly more expensive.

D). Schedule impacts are also probable due to extended excavation time.

C is incorrect because the site was already selected after a lengthy evaluation process. E may not apply unless the architect is being asked to provide significant redesign. F is not typically the architect's responsibility at this stage.

References:

NCARB ARE 5.0 Handbook - Geotechnical coordination and cost implications AIA B101 - Architect's Basic Services related to site analysis CSI MasterFormat - Division 31 (Earthwork), 03 (Concrete Foundations)

#### NEW QUESTION # 45

Which four factors will most affect the choice of project delivery method? Check the four that apply.

- A. Size of architectural firm
- B. Construction cost
- C. Owner risk tolerance
- D. Building code
- E. Owner capabilities
- F. Project scope

**Answer: B,C,E,F**

Explanation:

A). Project scope: Impacts complexity and integration needs.

C). Owner capabilities: Determines whether the owner can manage multiple contracts (as in DBB or CM).

E). Risk tolerance: Risk-averse owners may prefer DB or CM-at-risk with cost guarantees.

F). Construction cost: Influences whether fast-tracking or GMP methods are needed.

Incorrect:

B). The firm's size is rarely a determining factor.

D). Code compliance is required in all methods but doesn't drive delivery choice.

References:

AHPP Chapter 10 - Choosing a Delivery Method

**NEW QUESTION # 46**

What is the architect's primary responsibility when responding to a contractor's Request for Information (RFI) during construction?

- A. Revising the contract to include additional services
- **B. Providing a clear and timely clarification to avoid delays**
- C. Issuing a change order immediately
- D. Inspecting the contractor's work for quality

**Answer: B**

Explanation:

An RFI is a formal request from the contractor for clarification regarding the contract documents during construction. The architect's primary responsibility is to respond clearly and promptly to avoid project delays and confusion. The architect reviews the question, interprets the design intent, and provides necessary clarifications or directs the contractor accordingly. While an RFI can lead to change orders, issuing them is a separate process involving owner approval. The architect's role focuses on maintaining project momentum and communication flow. This aligns with the ARE 5.0 PjM emphasis on construction phase communication, contractor coordination, and proper documentation of clarifications as part of contract administration.

**NEW QUESTION # 47**

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