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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q53-Q58):

NEW QUESTION # 53

What question regarding business change governance support and enablement relates to 'business change design'?

- A. Are we getting the business benefits?
- B. Are we doing the right things?
- C. Are we getting things done well?
- D. Are we doing things the right way?

Answer: B

Explanation:

The question "Are we doing the right things?" relates to business change design, per the P3O Foundation (2013) manual. Section 2.2.2 states, "Business change design addresses the question 'Are we doing the right things?' by ensuring initiatives align with strategic objectives." This differs from benefits realization (A), efficiency (C), or process correctness (D), which address other

governance aspects. The 2013 edition links this question to the P3O's role in validating strategic alignment, a key design phase concern. This ensures change initiatives are prioritized correctly, supporting effective governance.
Reference: P3O Foundation (2013) manual, Section 2.2.2, AXELOS.

NEW QUESTION # 54

What resource commitments should be taken into account as part of portfolio management?

- A. Business as usual only
- B. Programme and project only
- **C. Programme, project, and business as usual**
- D. Programme and business as usual only

Answer: C

Explanation:

Portfolio management, as per the P3O Foundation (2013) manual, requires consideration of resource commitments across programme, project, and business as usual (BAU) activities to ensure effective resource allocation and optimization. Section 2.2.3 states, "Portfolio management involves balancing resource commitments across programmes, projects, and BAU to deliver strategic objectives." This holistic approach ensures that resources are not siloed but are managed to support the entire organizational change agenda.

Excluding any one of these elements (A, B, C) would undermine the integrated nature of portfolio management, which aims to align all change initiatives with BAU operations. The 2013 guidance emphasizes this integrated resource view to avoid conflicts and maximize value, as detailed in the portfolio support office functions. This comprehensive resource management is a cornerstone of the P3O model, ensuring strategic alignment and operational efficiency.

Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

NEW QUESTION # 55

Who, as a minimum, should review the resourcing of a Programme Office whilst it is running?

- A. P3O Sponsor and Portfolio Analyst
- **B. Head of Programme Office and Programme Manager of the relevant programme**
- C. Head of P3O and P3O Sponsor
- D. Head of COE and Programme Specialist

Answer: B

Explanation:

The minimum review of a Programme Office's resourcing during operation involves the Head of Programme Office and the relevant Programme Manager, according to the P3O Foundation (2013) manual. Section

3.5.4 states, "The Head of Programme Office, in collaboration with the Programme Manager, is responsible for reviewing and adjusting resource allocation during the programme lifecycle." This ensures operational oversight and alignment with programme needs. Involving the Head of P3O and Sponsor (A), P3O Sponsor and Portfolio Analyst (C), or Head of COE and Programme Specialist (D) exceeds the minimum requirement, as their roles are more strategic or supportive. The 2013 guidance emphasizes this direct accountability to maintain efficiency and responsiveness in resource management.

Reference: P3O Foundation (2013) manual, Section 3.5.4, AXELOS.

NEW QUESTION # 56

Which factor will NOT influence the size of a P3O?

- A. Number and type of functions it will deliver
- **B. Training requirements for its members of staff**
- C. Size of the programmes and projects it will support
- D. Budget of the programmes and projects it will

Answer: B

Explanation:

The size of a P3O, according to the P3O Foundation (2013) manual, is influenced by factors such as the number and type of

functions (A), the size of programmes and projects (B), and the budget available (C), as these directly impact resource and structural needs. Section 5.2.1 states, "The size and complexity of a P3O are determined by the scope of functions, the scale of supported programmes/projects, and the allocated budget." However, training requirements for staff (D) do not directly determine the P3O's size but rather its operational capability and efficiency post-establishment. The 2013 guidance focuses on structural and financial factors for sizing, with training addressed as a support function (Section 7.4) to enhance skills, not as a size determinant. This distinction ensures the P3O is scaled appropriately to its strategic role, not its training needs.

Reference: P3O Foundation (2013) manual, Sections 5.2.1 and 7.4, AXELOS.

NEW QUESTION # 57

Which information should a Business Case for a P3O provide?

- A. Appointed Head of P3O
- B. Reasons why any form of P3O is needed
- C. Processes to be implemented by the P3O
- D. Roles of the staff working in the P3O

Answer: B

Explanation:

The P3O Foundation (2013) manual specifies that a Business Case for a P3O should provide reasons for its need. Section 4.2.2 states, "The Business Case must articulate the reasons why any form of P3O is required, including the benefits and justification for investment, to gain senior management approval." This contrasts with staff roles (B), processes (C), or the Head's appointment (D), which are implementation details. The

2013 edition emphasizes this justification as the core purpose, ensuring strategic alignment and resource commitment. This approach secures buy-in and supports the P3O's establishment.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 58

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