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PECB ISO 31000 Lead Risk Manager Sample Questions (Q30-Q35):

NEW QUESTION # 30
What is one of the outputs of Business Impact Analysis (BIA)?

- A. Overview of the organization's business products and their relationship with processes
- B. Risk acceptance criteria
- C. Prioritized list of critical processes and their interdependencies
- D. Details of the organization's activities and resources

Answer: C

Explanation:
The correct answer is A. Prioritized list of critical processes and their interdependencies. Business Impact Analysis (BIA) is a structured technique used to assess the consequences of disruptions to business activities and to identify which processes are critical to organizational objectives.
One of the key outputs of a BIA is the prioritization of critical processes, along with an understanding of their interdependencies, recovery time objectives, and potential impacts if disrupted. This information supports risk analysis, continuity planning, and resilience-building, all of which align with ISO 31000's emphasis on understanding consequences and supporting informed decision-making.
Option B may be an input to BIA but is not a primary output. Option C refers to general organizational descriptions rather than

impact-focused analysis. Option D relates to risk evaluation, not BIA.
From a PECB ISO 31000 Lead Risk Manager perspective, BIA outputs are essential for prioritizing risks and allocating resources effectively. Therefore, the correct answer is a prioritized list of critical processes and their interdependencies.

NEW QUESTION # 31
Which of the following is an example of an internal stakeholder?

- A. Shareholders seeking returns and sustained performance
- B. Managers reporting and escalating risks within the organization
- C. Regulatory authorities enforcing compliance requirements
- D. Customers concerned with product and service quality

Answer: B

Explanation:
The correct answer is C. Managers reporting and escalating risks within the organization. ISO 31000 defines stakeholders as persons or organizations that can affect, be affected by, or perceive themselves to be affected by a decision or activity. Stakeholders can be internal or external, depending on their relationship with the organization.
Internal stakeholders are individuals or groups within the organization, such as employees, managers, executives, and internal committees. In the scenario provided, managers who report and escalate risks are clearly internal stakeholders, as they are directly involved in organizational processes and decision-making.
Option A, shareholders, are typically considered external stakeholders, as they are not involved in daily operations, even though they have a strong interest in performance. Option B, customers, are also external stakeholders concerned with outputs rather than internal processes. Option D, regulators, are external stakeholders representing legal and regulatory interests.
ISO 31000 emphasizes the importance of inclusiveness, requiring organizations to involve both internal and external stakeholders appropriately. Internal stakeholders play a critical role in risk identification, analysis, reporting, and treatment because of their proximity to operations and decision-making.
From a PECB ISO 31000 Lead Risk Manager perspective, correctly identifying internal stakeholders supports effective communication, accountability, and integration of risk management into everyday activities.

NEW QUESTION # 32
What is the main value of scenario analysis in risk identification?

- A. Ranking risks based solely on historical data
- B. Predicting the most likely outcome
- C. Analyzing past scenarios to avoid repetition
- D. Exploring multiple realistic future scenarios and their possible impacts

Answer: D

Explanation:
The correct answer is C. Exploring multiple realistic future scenarios and their possible impacts. Scenario analysis is a forward-looking technique that helps organizations identify risks by examining different plausible future conditions and their potential effects on objectives.
ISO 31000 encourages organizations to consider uncertainty and change. Scenario analysis supports this by moving beyond single-outcome predictions and allowing organizations to explore how combinations of events may unfold. This enhances preparedness and resilience.
Option A is too narrow. Option B is backward-looking. Option D limits insight to past data.
From a PECB ISO 31000 Lead Risk Manager perspective, scenario analysis is valuable for identifying emerging and strategic risks. Therefore, the correct answer is exploring multiple realistic future scenarios.

NEW QUESTION # 33
Which element should the organization analyze when examining its external context?

- A. Contractual relationships and commitments
- B. Internal policies and procedures
- C. Key drivers and trends affecting the objectives of the organization

- D. Standards, guidelines, and models adopted by the organization

Answer: C

Explanation:
The correct answer is C. Key drivers and trends affecting the objectives of the organization. ISO 31000:2018 requires organizations to establish the external context as part of the risk management process. The external context includes external factors that influence the organization's ability to achieve its objectives.
According to ISO 31000, examining the external context involves analyzing political, economic, social, technological, legal, environmental, and market-related factors. These are often referred to as key drivers and trends, such as regulatory changes, economic conditions, market dynamics, and technological developments.
Option A relates to internal governance and methodological choices rather than the external environment. Option B, contractual relationships, may involve external parties but are generally considered part of the organization's internal context when they relate to internal obligations and arrangements. Option D clearly refers to internal context elements.
From a PECB ISO 31000 Lead Risk Manager perspective, understanding external drivers and trends is essential for anticipating emerging risks and opportunities and for setting appropriate risk criteria. Therefore, the correct answer is key drivers and trends affecting the objectives of the organization.

NEW QUESTION # 34
Which factors should organizations consider when identifying uncertainties that could affect their objectives?

- A. Causes and events, emerging risk indicators, internal capabilities, limitations of available knowledge
- B. Stakeholder feedback, resource allocation plans, and compliance checklists
- C. Budget forecasts and audit schedules
- D. Historical performance trends, fixed policies, departmental procedures

Answer: A

Explanation:
The correct answer is B. Causes and events, emerging risk indicators, internal capabilities, limitations of available knowledge. ISO 31000 defines risk as the effect of uncertainty on objectives, making the identification of uncertainties a central element of risk management.
Organizations must consider potential causes and events that could lead to deviations from objectives, as well as emerging indicators that signal changing risk conditions. Internal capabilities and constraints influence how well an organization can respond to uncertainty, while limitations in knowledge introduce additional uncertainty.
Option A focuses on static internal information. Option C and D relate more to planning and compliance rather than uncertainty identification.
From a PECB ISO 31000 Lead Risk Manager perspective, identifying uncertainties requires a forward-looking and evidence-based approach. Therefore, the correct answer is causes, events, emerging indicators, capabilities, and knowledge limitations.

NEW QUESTION # 35
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