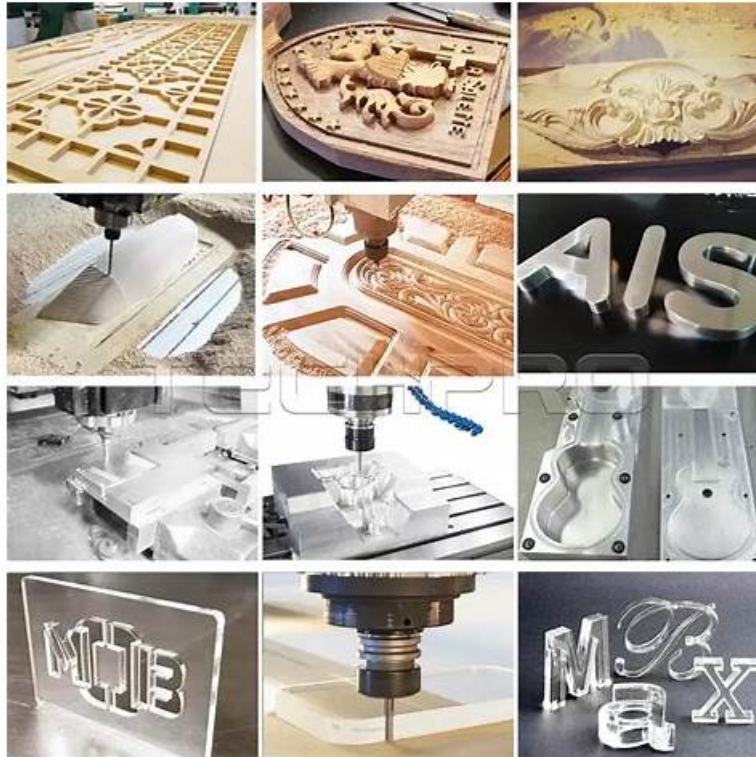


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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.
Topic 2	<ul style="list-style-type: none">COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.
Topic 3	<ul style="list-style-type: none">Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.
Topic 4	<ul style="list-style-type: none">Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.
Topic 5	<ul style="list-style-type: none">Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.

ISACA COBIT Design and Implementation Certificate Sample Questions (Q86-Q91):

NEW QUESTION # 86

Which of the following is a KEY consideration when finalizing a governance system design with competing priorities?

- A. The enterprise should refer to the COBIT design workflow for universally applicable guidelines to resolve conflicting priorities.
- B. The enterprise should ensure all steps in the proposed workflow are applied when focusing on a very specific issue or initiative.
- C. The enterprise should be prepared to deviate from previously identified priorities with justified reasons.
- D. The enterprise should defer final design decisions to executive management to minimize conflicts among business stakeholders.

Answer: C

Explanation:

COBIT 2019 explicitly acknowledges that design factors may produce conflicting priorities. The Design Guide dedicates a specific step to resolving inherent priority conflicts, emphasizing that governance design is not a mechanical process but a judgment-based activity.

The guide states that enterprises must be willing to reassess and adjust priorities when conflicts arise, provided there are clearly justified and documented reasons. This flexibility ensures that the final governance system remains realistic, balanced, and aligned with enterprise context.

Deferring decisions entirely to executive management bypasses structured design logic. The workflow does not provide universal answers for conflicts, and not all steps must be applied rigidly in every situation.

Therefore, the key consideration is the willingness to deviate from earlier priorities when justified, ensuring that governance design remains practical and effective.

NEW QUESTION # 87

Ensuring the program team knows and understands the enterprise goals is a part of which of the following implementation phases?

- A. How do we get there?
- **B. What are the drivers?**
- C. Where are we now?
- D. Where do we want to be?

Answer: B

Explanation:

In the COBIT 2019 Implementation Guide, Phase 1 - What are the drivers? focuses on establishing a shared understanding of why change is needed. This includes clarifying enterprise goals, strategic priorities, and stakeholder expectations.

Before assessing current state or defining a target state, the implementation team must understand what the enterprise is trying to achieve. Without this understanding, governance improvements risk being misaligned or ineffective.

The guide explicitly links drivers to enterprise goals, pain points, and trigger events. Ensuring the program team understands enterprise goals at this stage enables consistent decision-making throughout the implementation lifecycle and supports alignment between governance activities and business value creation.

NEW QUESTION # 88

Which of the following would reduce an enterprise's resistance to change when adopting process improvements?

- A. External EGIT frameworks that provide prescribed process improvements
- **B. Awareness communications that focus on enterprise pain points and drivers**
- C. Revised job descriptions that outline new required skills
- D. Documentation that outlines increased cost and workload commitments

Answer: B

Explanation:

The COBIT 2019 Implementation Guide emphasizes:

"Effective communication, especially about enterprise pain points and value drivers, helps reduce resistance by showing relevance and urgency of changes." This builds understanding and support among stakeholders.

Reference:COBIT 2019 Implementation Guide, Phase 2

NEW QUESTION # 89

Which of the following is the BEST starting point when translating enterprise goals into actionable governance and management objectives?

- A. Prioritized enterprise goals
- B. Risk-based enterprise goals
- C. Selective enterprise goals
- **D. Generic enterprise goals**

Answer: D

Explanation:

The COBIT 2019 Design Guide provides a set of generic enterprise goals which:

"Serve as the baseline for mapping to governance and management objectives. These generic goals help initiate the translation process and can be customized later." Thus, generic goals are the best starting point.

Reference:COBIT 2019 Design Guide, Appendix A

NEW QUESTION # 90

Which of the following is the MOST likely trigger event for an EGIT improvement or implementation program?

- A. The enterprise is faced with a shortage of qualified IT staff.

- B. An enterprise's marketing department has implemented its own IT solutions independent from the IT function.
- **C. The enterprise has failed to meet new privacy regulations and is heavily fined.**
- D. An enterprise is announcing a merger with one of its major competitors.

Answer: C

Explanation:

According to COBIT 2019 Implementation Guide:

"Trigger events for initiating or improving EGIT include regulatory noncompliance, significant operational failures, or events that expose governance weaknesses." Being fined for failing privacy regulations clearly exposes governance and compliance gaps—prompting the need to implement or improve EGIT to avoid future regulatory or reputational damage.

Reference: COBIT 2019 Implementation Guide, Section 2.1

NEW QUESTION # 91

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