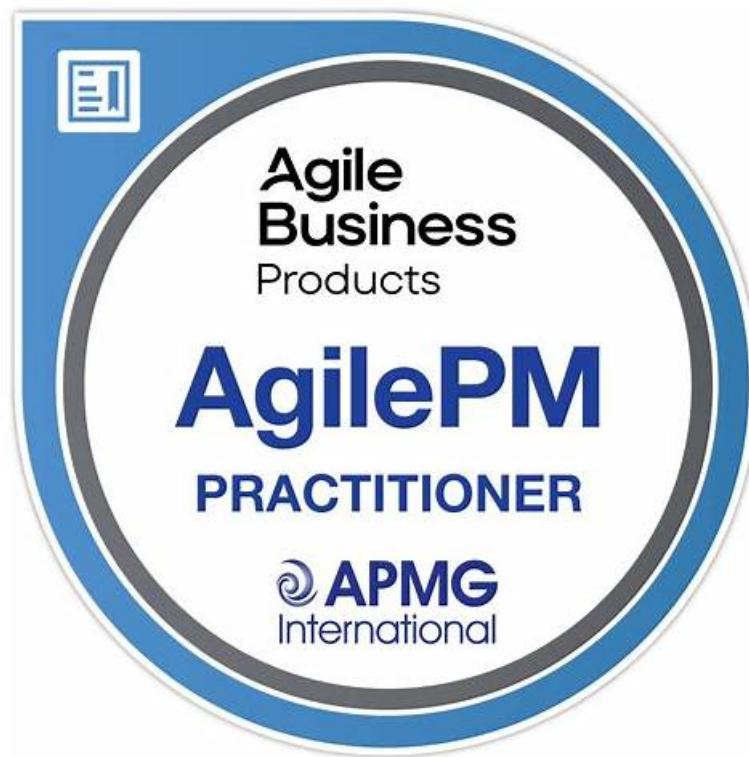


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APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> • Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.
Topic 2	<ul style="list-style-type: none"> • People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.
Topic 3	<ul style="list-style-type: none"> • Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.
Topic 4	<ul style="list-style-type: none"> • Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.

APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q54-Q59):

NEW QUESTION # 54

The Solution Development Team are progressing through the first Structured Timebox. What should the Project Manager do to lead the team at this time?

- A. The Project Manager should do nothing during a Timebox.
- B. Update the Team Board with a summary of team progress and the current status of work.
- C. **Attend the Daily Stand-up and discuss any problems at the end.**
- D. Maintain a tight control on progress, recording all discussions and making all decisions.

Answer: C

NEW QUESTION # 55

Which statement should be recorded under the High-level change approach heading?

- A. All four Change Initiative elements will be required to produce a monthly formal report for the CEO.
- B. **The senior management will be asked to share examples of other companies undertaking, and successfully overcoming, similar challenges.**
- C. Existing UniCo staff only have skills in providing the installation of large-scale computer systems.
- D. Fast-track training of the Sales staff means taking a member of staff away from the sales operational work.

Answer: B

Explanation:

Comprehensive and Detailed Step-by-Step Explanation:

When identifying a statement under the High-level change approach heading, it is essential to focus on strategies or methods that outline how the organization plans to execute the change initiative.

1. Key Elements of a "High-Level Change Approach":

* A high-level change approach provides a broad overview of how the organization intends to implement and guide the change.

* It typically involves strategic actions, leadership initiatives, and examples of how similar challenges have been overcome, serving as guiding principles for the change initiative.

2. Option Analysis:

- * Option A: Existing UniCo staff only have skills in providing the installation of large-scale computer systems.
 - * This statement identifies a current limitation in staff capability. While it is relevant to the context of the change, it does not describe an approach or methodology for driving the change.
 - * Eliminate.
 - * Option B: Fast-track training of the Sales staff means taking a member of staff away from the sales operational work.
 - * This statement highlights a logistical issue related to training but does not reflect an overarching change approach. It focuses on operational impact rather than the strategic method of driving change.
 - * Eliminate.
 - * Option C: The senior management will be asked to share examples of other companies undertaking, and successfully overcoming, similar challenges.
 - * This statement describes a strategic element of the change approach. Leveraging examples from similar challenges provides a learning framework and aligns with the Agile principle of "learning from experience." It represents a high-level strategy to guide the change process.
 - * Correct Answer.
 - * Option D: All four Change Initiative elements will be required to produce a monthly formal report for the CEO.
 - * This statement outlines a reporting requirement rather than a strategic or high-level approach.
- While reporting is a necessary part of governance, it does not describe a method for driving change.
- * Eliminate.
3. Relevance in UniCo's Scenario:
- * Sharing examples of other companies' successes aligns with the need for strategic leadership and provides inspiration for overcoming challenges.
 - * In UniCo's case, senior management can use these examples to drive cultural acceptance of change and adapt proven strategies to their specific context.
4. Agile Practitioner Documentation References:
- * Leadership in Change Management: Agile principles emphasize the role of leadership in providing strategic guidance and leveraging external examples to inform decisions.
 - * Continuous Learning: The Agile approach encourages learning from previous experiences and external examples to refine strategies for successful change implementation.

NEW QUESTION # 56

The Applications Manager, who is already very busy, is proposed as a Change Agent.

Which action by the Change Manager is MOST likely to make this department's change agent role effective?

- A. Provide an anonymous complaints system for use if the team cannot raise concerns directly.
- B. Train the Application Manager in time management techniques and approaches.
- **C. Appoint a junior team member as change agent with the Applications Manager as support 'buddy.'**
- D. Publish the timetable of the Operational delivery process workstream objectives to staff.

Answer: C

Explanation:

Comprehensive and Detailed Step-by-Step Explanation

The Applications Manager is already heavily engaged in other responsibilities, which makes it challenging for them to take on additional duties as a change agent. To make their role effective without overburdening them, it is important to redistribute tasks or provide support to alleviate their workload.

1. Why B (Appoint a Junior Team Member with Support) is Correct

* Delegation with Oversight: Appointing a junior team member as a change agent allows the Applications Manager to provide strategic guidance while the junior team member handles operational-level responsibilities.

* Efficient Use of Time: This approach ensures the Applications Manager's expertise is still leveraged without compromising their ability to fulfill other critical responsibilities.

* Encourages Team Development: By empowering a junior team member, the department builds capacity and fosters a culture of shared responsibility.

* Fits Agile Principles: Agile encourages collaboration and distributed leadership, which aligns with assigning a junior member with oversight from the Applications Manager.

2. Analysis of Incorrect Options

* Option A (Anonymous Complaints System):

* While useful for surfacing concerns, this does not address the Applications Manager's workload or their ability to be effective in the change agent role.

* Eliminate.

* Option C (Train in Time Management):

- * Time management training is not a practical solution in this context, as it does not reduce the workload or provide additional resources for the Applications Manager.
- * Eliminate.
- * Option D (Publish Timetable):
 - * Publishing a timetable may clarify objectives for the team but does not directly address the Applications Manager's capacity or ability to fulfill the role.
 - * Eliminate.
- 3. Practical Implications of Selecting Option B
 - * Improves Effectiveness: By providing a support structure (a junior team member), the department ensures that change-related tasks are handled without compromising other responsibilities.
 - * Promotes Collaboration: This solution emphasizes teamwork and accountability, which is critical in change initiatives.

NEW QUESTION # 57

Which 2 statements explain why the Timber Tigers' Site Manager would be an appropriate Solution Developer?

- A. Closely manages the building team so that they consistently produce high-quality work.
- B. Accustomed to bringing in contract staff for short periods of time.
- C. An experienced builder who is good at turning a brief into a practical design.
- D. Is able to represent the team in all daily meetings.
- E. Is empowered by Timber Tigers' management to make decisions on the building work.

Answer: A,C

NEW QUESTION # 58

Several of the web developers working on the project have no Agile experience. When answering the questions in the Project Approach Questionnaire (PAQ), the Project Manager could not agree with the statement 'all members of the project understand and accept the DSDM approach'. What action should the Project Manager take?

- A. Replace the web developers with experienced Agile practitioners.
- B. Accept that the web developers are experts in their field and will be adopting their own approach throughout the project.
- C. Organize a training workshop to brief all project-level and Solution Development Team roles in the Agile approach.
- D. Agree with the statement in the PAQ and keep a close watch on the web developers throughout the project.

Answer: C

NEW QUESTION # 59

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Answers

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