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**Scrum is based on \_\_\_\_ process control theory.**

A. Defined      B. Simple  
C. Complex      D. Empirical

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## Scrum Alliance Certified ScrumMaster Exam Sample Questions (Q12-Q17):

### NEW QUESTION # 12

The Sprint Backlog belongs solely to the

- A. Scrum Team
- **B. Developers.**
- C. Scrum Master.

- D. Product Owner.

**Answer: B**

Explanation:

The Sprint Backlog is owned solely by the Developers, as they are responsible for planning, managing, and executing the work required to meet the Sprint Goal. The Sprint Backlog is a highly visible, real-time plan for delivering the Increment. It includes:

- \* The Sprint Goal.
- \* The set of Product Backlog items selected for the Sprint.
- \* A plan for delivering the Increment.

According to the 2020 Scrum Guide, the Developers:

- \* Have full ownership and accountability over the Sprint Backlog.
- \* Decide how to adapt their work plan daily to achieve the Sprint Goal.

Why the other options are incorrect:

- \* A. Scrum Master: The Scrum Master facilitates the Scrum process but does not own the Sprint Backlog.
- \* C. Product Owner: The Product Owner manages the Product Backlog, not the Sprint Backlog.
- \* D. Scrum Team: While the Sprint Goal is owned by the entire Scrum Team, the Sprint Backlog is specifically managed and executed by the Developers.

### NEW QUESTION # 13

What is one service a Scrum Master provides to the Scrum Team?

- **A. Impediment removal**
- B. Prioritize the Sprint Backlog
- C. Develop a release plan
- D. Manage the Product Backlog

**Answer: A**

Explanation:

One of the primary services a Scrum Master provides to the Scrum Team is removing impediments to the team's progress. By doing so, the Scrum Master ensures that the team can work without unnecessary disruptions and remain focused on achieving the Sprint Goal.

According to the 2020 Scrum Guide, the Scrum Master serves the Scrum Team in several ways, including:

- \* Coaching the team in self-management and cross-functionality.
- \* Helping the team focus on creating high-value Increments.
- \* Removing impediments to the team's progress.

Why the other options are incorrect:

- \* A. Prioritize the Sprint Backlog: This is the Product Owner's responsibility as part of Product Backlog management.
- \* B. Develop a release plan: Scrum does not require a release plan, and if it is needed, the Product Owner leads this activity with input from the Developers.
- \* C. Manage the Product Backlog: Managing the Product Backlog is the Product Owner's accountability, not the Scrum Master's.

### NEW QUESTION # 14

What is required when a Scrum Team says a Product Backlog item is done?

- A. The item meets the Definition of Done provided by the Product Owner.
- B. The item has been deployed to the production environment.
- **C. The item meets the Scrum Team's understanding of the Definition of Done.**
- D. The item has been developed and tested.

**Answer: C**

Explanation:

When a Scrum Team says a Product Backlog item is done, it means that the item meets the Definition of Done agreed upon by the Scrum Team. The Definition of Done ensures that the work is complete, usable, and meets quality standards.

According to the 2020 Scrum Guide:

- \* The Definition of Done is a shared understanding of what it means for work to be complete.
- \* If an Increment or Product Backlog item does not meet the Definition of Done, it cannot be considered part of the usable

Increment.

Why the other options are incorrect:

- \* A. The item has been developed and tested: While development and testing are part of the process, "done" requires meeting all criteria in the Definition of Done, not just these two aspects.
- \* B. The item has been deployed to the production environment: Deployment is not a requirement for an item to be considered "done" in Scrum.
- \* D. The item meets the Definition of Done provided by the Product Owner: The Definition of Done is established by the entire Scrum Team, not the Product Owner alone.

### NEW QUESTION # 15

Daily Scrum is used to

- A. Assign tasks.
- **B. Inspect and adapt work.**
- C. Demo the changes to Stakeholders.
- D. Estimate the pending work.

**Answer: B**

Explanation:

The Daily Scrum is a time-boxed event that allows the Developers to inspect progress toward the Sprint Goal and adapt their plan as necessary. This daily inspection and adaptation ensure the team stays aligned and on track to meet their objectives.

According to the 2020 Scrum Guide:

- \* The Developers inspect how progress is trending toward completing the work in the Sprint Backlog.
- \* They adapt their work plan based on challenges, progress, or new information.

Why the other options are incorrect:

- \* B. Assign tasks: Tasks are not assigned in Scrum. Developers are self-organizing and decide collaboratively how to accomplish their work.
- \* C. Demo the changes to Stakeholders: Demos occur during the Sprint Review, not the Daily Scrum.
- \* D. Estimate the pending work: While work may be discussed, the Daily Scrum is not used for estimation purposes.

### NEW QUESTION # 16

A developer identified a major technical issue during a Daily Scrum. What should the team do?

- **A. Meet and discuss outside of Daily Scrum**
- B. Discuss it during the Sprint Review
- C. Interrupt the Daily Scrum and solve the problem immediately
- D. Escalate it to the Product Owner

**Answer: A**

Explanation:

The Daily Scrum is a short, time-boxed event (15 minutes) where Developers inspect progress toward the Sprint Goal and adapt their plan for the day. It is not intended to solve problems or deep-dive into discussions.

If a major technical issue is identified during the Daily Scrum, the team should note it and arrange to discuss and solve it outside of the Daily Scrum.

According to the 2020 Scrum Guide:

- \* The Daily Scrum is focused on progress toward the Sprint Goal, and issues that require detailed discussion or resolution should be handled separately.
- \* The Scrum Master may help facilitate these follow-up discussions if needed.

Why the other options are incorrect:

- \* B. Interrupt the Daily Scrum and solve the problem immediately: The Daily Scrum is not a problem-solving session. Interrupting it for detailed discussions disrupts its purpose and timebox.
- \* C. Escalate it to the Product Owner: Technical issues are typically handled by the Developers, not the Product Owner, who is responsible for managing the Product Backlog and ensuring value delivery.
- \* D. Discuss it during the Sprint Review: Waiting until the Sprint Review to discuss a technical issue would delay resolution and risk jeopardizing the Sprint Goal.

## NEW QUESTION # 17

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