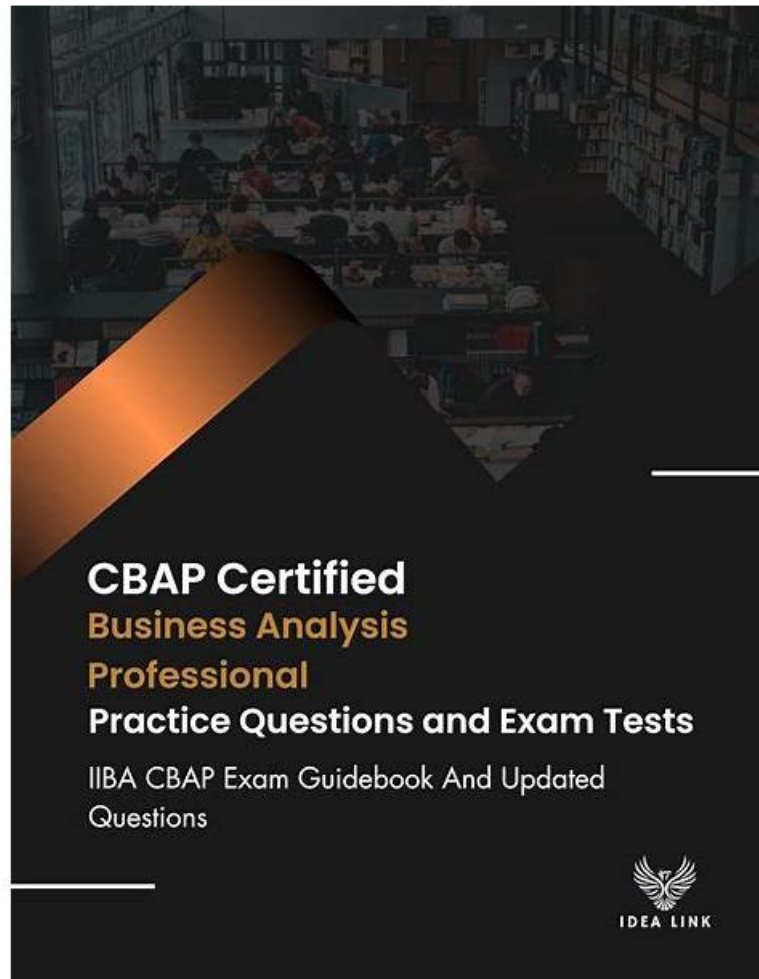


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IIBA Certified business analysis professional (CBAP) application Sample Questions (Q286-Q291):

NEW QUESTION # 286

A business analyst (BA) is working on a stakeholder collaboration plan. The main goal is to select the approaches that work best to meet the needs of external and internal stakeholders.

Which aspects should be taken into account?

- **A. Timing and frequency of collaboration**
- B. Business governance plan
- C. Solution design
- D. Collaboration skills of BA

Answer: A

Explanation:

Explanation/Reference: IIBA BABOKv3 (44)

NEW QUESTION # 287

You are completing the prepare for elicitation process for an identified problem in your organization. The prepare for elicitation process requires three inputs for this process.

Which one of the following is not an input that will help you prepare for the elicitation activities?

- A. Stakeholder list
- **B. Stakeholder concerns**
- C. Business need
- D. Solution scope

Answer: B

NEW QUESTION # 288

You are the business analyst for your organization and are working with Jennifer to conduct stakeholder analysis. You would like to create a RACI chart to help with the roles of the people involved in the stakeholder analysis process. Jennifer is not familiar with this chart and asks what does RACI mean. Which one of the following best describes the RACI chart in the conduct stakeholder analysis process?

- A. It's a role and responsibility chart that identifies when stakeholders are needed in the business analyst duties.
- B. It's a matrix that uses Role, Action, Consult, and Inform as part of the conduct stakeholder analysis process.
- C. It's a rule that the business analyst can use to identify all of the needed stakeholders: roles, actions, communications, and interest.
- **D. It's a matrix that uses the Responsible, Accountable, Consult, and Inform tasks as part of the stakeholder analysis process.**

Answer: D

Explanation:

Section: Volume A

Explanation/Reference:

NEW QUESTION # 289

You are the business analyst for your organization. You are preparing the business needs documentation for a new solution to an identified problem. Parts of your input for this process are the business goals and objectives set by your organization.

What approach can you use to assess the business goal and their validity and longevity?

- A. Root cause analysis
- B. Functional decomposition

- C. SMART
- D. POLDAT

Answer: C

Explanation:

Explanation

SMART is an acronym that stands for Specific, Measurable, Achievable, Relevant, and Time-bound. It is a widely used approach to assess the business goals and their validity and longevity. SMART helps to ensure that the business goals are clear, realistic, and aligned with the business vision and strategy. SMART also helps to monitor and evaluate the progress and outcomes of the business goals. By using SMART, business analysts can define the business needs and requirements more effectively, and communicate them to the stakeholders more efficiently¹². References:

SMART Goals: Definition and Examples | Indeed.com

How to Set SMART Goals: Guide for Supervisors and Employees

NEW QUESTION # 290

You are the business analyst for your organization and are about to conduct requirements elicitation for a process to streamline the customer fulfillment system your organization uses. You need to understand how the people, processes, and technology within the customer fulfillment system operates before you begin the elicitation process.

What type of analytical thinking are you participating in this scenario?

- A. System thinking
- B. Brainstorming
- C. Creative thinking
- D. Problem solving

Answer: A

Explanation:

System thinking is a type of analytical thinking that involves understanding how the components of a system interact with each other and affect the whole. System thinking helps the business analyst to see the big picture, identify the root causes of problems, and design solutions that address the system as a whole. System thinking is essential for conducting requirements elicitation for a process that involves people, processes, and technology, as these are interrelated and interdependent elements of a system. The other options are not types of analytical thinking, but rather techniques or skills that can be used in different situations. References:

* 9.1 Analytical Thinking and Problem Solving, paragraph 1

* Business Analysis Blog | Systems Thinking - An Analyst's Essential Trait, paragraph 1

* Top 11 Most Effective Business Analysis Techniques | 2024, paragraph 2

NEW QUESTION # 291

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