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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q291-Q296):

NEW QUESTION # 291

How can an agile team working on a new product ensure alignment with external stakeholders?

- A. Hold a kick-off meeting to assign roles and responsibilities.
- B. Ask the product owner to provide a detailed product specification document
- **C. Conduct story-mapping exercises to clarify deliverables and release priorities**
- D. Work with the scrum master and stakeholders to ensure agile principles are followed

Answer: C

NEW QUESTION # 292

The term last responsible moment refers to the moment at which:

- A. the iteration testing deadline arrives and code testing must stop.
- **B. failing to make a decision eliminates an important alternative.**
- C. release planning is complete and the first iteration planning starts.
- D. the implementation date is set and sponsor approval has been received.

Answer: B

NEW QUESTION # 293

A scrum team has eight developers, but only two are database engineers. During the last few retrospectives, the team identified that most sprint stories are dependent upon database engineers. This has created a bottleneck in completing stories. What should be proposed to the team?

- A. Plan fewer stories for the sprint to reduce the database engineers' workload.
- **B. Have other team developers attend training to learn database skills.**
- C. Ask the scrum master to work with the product owner to remove backlog stories that have database dependency.
- D. Monitor the retrospectives of two additional sprints before taking action.

Answer: B

NEW QUESTION # 294

An organization strives hard to accelerate value delivery by improving product design, development, and transition activities. What ways of working should the organization discontinue to become an effective player?

- A. Leverage continuous feedback from customers to seamlessly align delivery with requirements.
- B. Engage end users in user acceptance testing to ensure the product meets their expectations.
- **C. Define software functionality by relying on the developers' experience designing similar system**
- D. Educate end users and other stakeholders to understand desired outcomes through user stories.

Answer: C

Explanation:

Relying solely on the developers' experience with similar systems to define functionality can be limiting and potentially result in misaligned expectations with actual user needs. Effective Agile teams should focus on understanding and addressing the needs of end users, leveraging continuous feedback from customers, and engaging stakeholders directly. This ensures the product is built to meet real user expectations and can evolve as necessary based on user input. Instead of relying on previous experience, the team should be focused on co-creating value with customers through collaboration, feedback, and agile practices like user stories and regular testing.

NEW QUESTION # 295

Unable to meet a sprint's committed velocity, an agile team approaches the agile coach to define the next sprint's velocity. What should the agile coach advise?

- A. Use different estimation methods for stories and defects to meet the desired velocity.
- **B. Split each story into multiple stories to meet the desired velocity.**

- C. Set the velocity to the delivered story points of the last sprint.
- D. Re-estimate by assigning more story points to smaller stories to increase the velocity.

Answer: C

NEW QUESTION # 296

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