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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	• The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.
Topic 2	• Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.
Topic 3	• COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.

Topic 4	• Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
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ISACA COBIT Design and Implementation Certificate Sample Questions (Q25-Q30):

NEW QUESTION # 25

Which of the following situations is MOST likely the root cause for an enterprise lacking the required skills and competencies to execute an EGIT implementation program plan?

- A. The enterprise relies too heavily on the use of COBIT as its EG IT framework.
- B. Business staff are too often involved in IT processes that affect business processes and procedures.
- **C. Enterprise training does not include business and management skill development.**
- D. IT staff are too often focused on the achievement of business value.

Answer: C

Explanation:

The most likely root cause for an enterprise lacking the required skills and competencies to execute an EGIT (Enterprise Governance of IT) implementation program plan is that enterprise training does not include business and management skill development. Effective EGIT implementation requires a blend of technical, business, and management skills.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, APO07 (Managed Human

* Resources): This objective emphasizes the importance of developing skills and competencies, including business and management skills, for successful governance and management of enterprise IT.

* COBIT 2019 Implementation Guide, Chapter 3: This chapter outlines the need for comprehensive training programs that address not only technical skills but also business and management capabilities to ensure successful implementation of governance frameworks.

Without proper training that includes business and management skills, staff may be ill-prepared to handle the complexities of EGIT implementation, leading to skill gaps and competency issues.

NEW QUESTION # 26

At which stage of the governance system design flow are design factors translated into governance and management priorities?

- A. Understanding the enterprise strategy
- B. Concluding the governance system design
- **C. Refining the scope**
- D. Determining the initial scope

Answer: C

Explanation:

In the COBIT 2019 Governance System Design Workflow, design factors are essential elements that influence the tailoring and

implementation of a governance system. These design factors include elements such as enterprise strategy, goals, risk profile, compliance requirements, and more. The stage where these design factors are translated into specific governance and management priorities is during the "Refining the Scope" phase.

Detailed Explanation with References:

* Concluding the Governance System Design (Option A):

* This stage involves finalizing and approving the design of the governance system. By this point, the design factors have already been considered and translated into actionable priorities.

* Understanding the Enterprise Strategy (Option B):

* At this stage, the focus is on understanding the enterprise's strategic direction and objectives.

While it is crucial to gather this understanding to inform the governance system design, the actual translation of design factors into governance and management priorities occurs later.

* Determining the Initial Scope (Option C):

* This stage involves setting the preliminary boundaries and focus areas for the governance system.

It identifies the broad areas that need governance attention but does not yet translate specific design factors into detailed priorities.

* Refining the Scope (Option D):

* During this phase, the initial scope is refined based on a deeper analysis of the design factors. It is at this stage that the design factors are critically analyzed and translated into specific governance and management priorities. This phase ensures that the governance system is tailored to the unique needs of the enterprise and aligns with its strategic goals, risk profile, and other key considerations.

* According to the COBIT 2019 Design Guide, refining the scope involves using the identified design factors to make informed decisions about where to focus governance efforts and how to prioritize various governance and management activities. This ensures a targeted and effective governance system.

Conclusion: The correct answer is D. Refining the scope. In this phase, design factors are systematically translated into specific governance and management priorities, ensuring that the governance system is precisely aligned with the enterprise's needs and objectives.

References:

* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 27

After a bank experienced cyber attacks that severely impacted operations and raised questions from regulators, the board mandated the newly hired CIO to implement global best practices to mitigate this risk. The CIO is using COBIT 2019 to tailor the governance system and has identified high threat landscape as a critical design factor. Which of the following should the CIO identify NEXT?

- A. Technology personnel
- B. Risk management practices
- C. IT security solutions
- **D. Security-related processes**

Answer: D

Explanation:

After identifying a high threat landscape as a critical design factor, the CIO should next identify security-related processes. This step ensures that the governance system includes robust processes to manage and mitigate security risks.

In a high-threat landscape, focusing on security-related processes is essential to protect the enterprise's information assets and mitigate potential risks. These processes include incident management, vulnerability management, and access control, among others.

COBIT 2019 Framework References:

* COBIT 2019 Framework: Governance and Management Objectives, APO13 Managed Security:

This objective

NEW QUESTION # 28

Which of the following is a KEY consideration when determining the initial scope of a governance system?

- **A. Current I&T-related issues of the enterprise**
- B. The size of the enterprise
- C. The role of IT within the enterprise
- D. Compliance requirements faced by the enterprise

Answer: A

Explanation:

When determining the initial scope of a governance system, one of the key considerations is the current I&T-related issues of the enterprise. Understanding and addressing these issues ensures that the governance system is relevant and focused on the areas that need the most attention and improvement. This approach aligns with the practical and contextual nature of COBIT 2019, which emphasizes tailoring governance solutions to the specific needs and circumstances of the enterprise.

Detailed Explanation with References:

* Current I&T-Related Issues (Option D):

* COBIT 2019 stresses the importance of understanding the specific issues and challenges an enterprise is facing in its current I&T environment. These issues could include inefficiencies, security vulnerabilities, compliance gaps, misalignment with business objectives, or any other problems impacting the performance and value delivery of IT.

* Addressing these issues directly in the initial scope ensures that the governance system can provide immediate value by targeting the most critical areas. This focus helps in demonstrating early successes and building credibility for the governance initiative.

* According to the COBIT 2019 Implementation Guide, understanding current issues allows the organization to prioritize actions that will have the most significant impact on improving governance and management practices.

* Compliance Requirements (Option A):

* Compliance requirements are essential and need to be considered when designing a governance system, but they are part of a broader context rather than the key initial driver. They ensure that the governance system meets regulatory and legal standards but do not necessarily prioritize the most urgent internal issues.

* Size of the Enterprise (Option B):

* The size of the enterprise influences the complexity and scalability of the governance system but is not a primary consideration for the initial scope. The focus should be on specific needs and issues rather than just the size.

* Role of IT within the Enterprise (Option C):

* The strategic role of IT is crucial for determining the overall governance approach, but it is more about aligning IT with business goals rather than pinpointing specific initial issues to address. It informs the design but does not drive the immediate focus of the initial scope.

Conclusion: The correct answer is D. Current I&T-related issues of the enterprise. Focusing on these issues ensures that the governance system addresses the most pressing needs and delivers tangible improvements, which is a fundamental principle in the COBIT 2019 framework.

References:

* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 29

A CEO of a domestic enterprise plans to expand its operations globally. The CEO has selected enterprise goals using the COBIT goals cascade and has tasked the CIO with tailoring COBIT as required. After selecting the relevant alignment goals, which of the following should be the CIO's next priority?

- A. Organizational structure
- B. Management objectives
- C. Management activities
- **D. Design factors**

Answer: D

Explanation:

In the COBIT 2019 framework, after selecting the relevant alignment goals, the CIO's next priority should be identifying and understanding the design factors. Design factors are crucial as they influence the tailoring of the governance system to align with the specific needs and context of the enterprise.

The COBIT 2019 Design Guide emphasizes that design factors impact the governance and management objectives and help in customizing the COBIT framework. The selection and analysis of design factors ensure that the governance system is practical and relevant to the enterprise's environment.

Design Factors in COBIT 2019 include:

Enterprise Strategy: Different strategies (e.g., growth, innovation, cost leadership) require different governance approaches.

Enterprise Goals: Aligning IT-related goals with overall enterprise goals.

Risk Profile: Understanding the risk appetite and tolerance.

I&T-Related Issues: Identifying issues specific to information and technology.

Threat Landscape: Assessing external and internal threats.

Compliance Requirements: Meeting legal, regulatory, and contractual obligations.
 Role of IT: Determining IT's role in the enterprise (e.g., support, factory, turnaround, strategic).
 Sourcing Model: Whether IT services are in-house, outsourced, or a combination.
 IT Implementation Methods: Traditional, agile, or hybrid methods used in IT initiatives.
 Technology Adoption Strategy: How quickly the enterprise adopts new technologies.
 Enterprise Size: The size of the enterprise can affect governance and management practices.
 The process of tailoring COBIT involves:
 Analyzing Design Factors: Understanding and documenting the enterprise's design factors.
 Designing the Tailored Governance System: Based on the analyzed design factors, select and customize the governance and management objectives.
 COBIT 2019 Implementation Guide References:
 COBIT 2019 Framework: Introduction and Methodology, Chapter 4. This chapter provides an overview of the COBIT goals cascade and the importance of aligning enterprise goals with IT-related goals.
 COBIT 2019 Design Guide, Chapter 2. This chapter describes design factors in detail and their role in tailoring the governance system.
 COBIT 2019 Implementation Guide, Chapter 3. This chapter outlines the steps for implementing a tailored COBIT governance system, emphasizing the importance of understanding and leveraging design factors.
 Thus, the CIO should prioritize understanding the design factors to ensure the tailored COBIT governance system aligns with the enterprise's specific context and requirements. This approach ensures the governance system is both effective and efficient, addressing the unique challenges and opportunities of the enterprise.

NEW QUESTION # 30

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