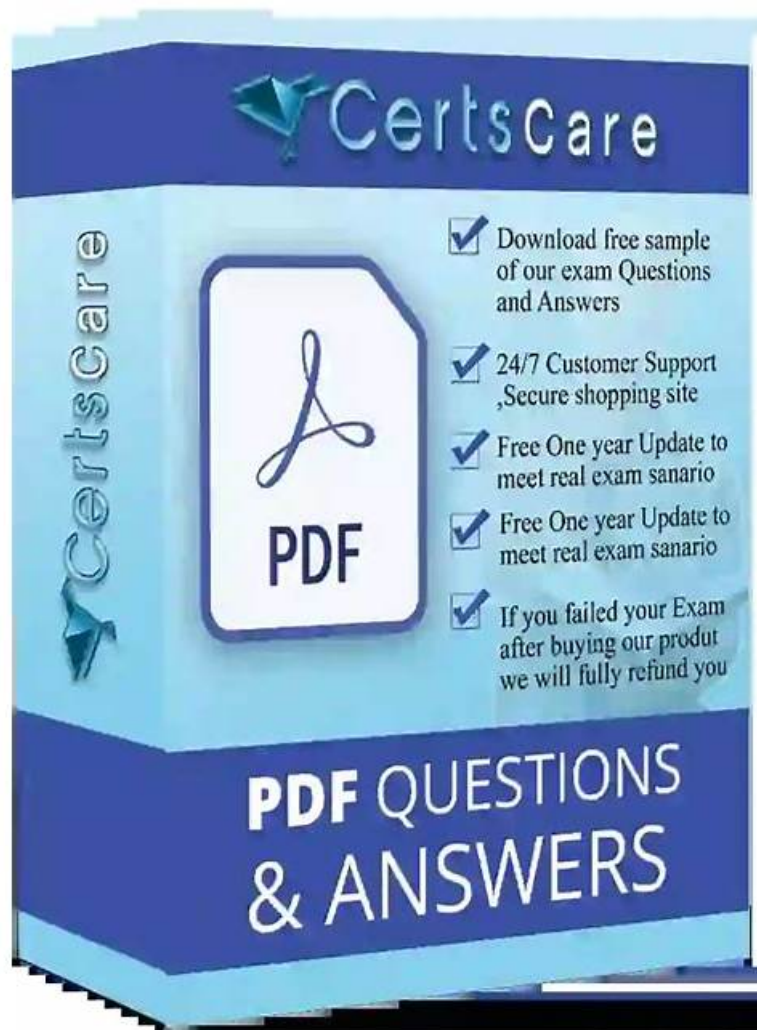


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Peoplecert Certified Agile Service Manager V2.1 Sample Questions (Q15-Q20):

NEW QUESTION # 15

A team is working on a Sprint. A stakeholder requests that additional work be added to the Sprint Backlog. Who can approve or reject that request?

- **A. The Product Owner**
- B. The Agile Practice Owner
- C. The Team
- D. The Agile Service Manager

Answer: A

Explanation:

In Scrum, the Product Owner has the authority to manage the Product Backlog, including accepting or rejecting changes to the Sprint Backlog.

A . Incorrect. The team is responsible for delivering the work but does not control changes to the Sprint Backlog.

B . Incorrect. The Agile Service Manager is not a role in Scrum and does not make decisions about the Sprint Backlog.

C . Incorrect. The Agile Practice Owner is not a Scrum role.

D . Correct. The Product Owner ensures the Sprint Backlog aligns with the Sprint Goal and business priorities.

Reference:

Scrum Guide 2020: The role of the Product Owner

NEW QUESTION # 16

What is a microprocess?

- A. Interrelated activities that take specific inputs and produce specific outputs
- **B. A distinct activity that can be defined, designed, implemented, and managed independently**
- C. A set of activities for delivering an IT service
- D. All the activities from a customer request to a delivered product or service

Answer: B

Explanation:

A microprocess is a smaller, distinct activity within a larger process that can be managed independently. It contributes to the overall process's goals but operates autonomously.

A . Incorrect. This describes a broader process, not a microprocess.

B . Correct. A microprocess is an independently manageable activity that can be defined, designed, and implemented without requiring extensive integration.

C . Incorrect. This describes a value stream, not a microprocess.

D . Incorrect. This describes an IT service process, not a microprocess.

Reference:

Agile and ITIL materials on service processes and their subdivisions.

NEW QUESTION # 17

Which of the following are NOT included in a Sprint Review?

- A. Discuss what went well
- B. Review the current state of the Practice Backlog
- C. Discuss challenges faced
- **D. Discuss what we will do differently next time**

Answer: D

Explanation:

The Sprint Review focuses on inspecting the increment and adapting the backlog, not on identifying improvement actions for the team.

- A . Correct. Discussions on successes are part of the Sprint Review.
- B . Correct. Challenges faced during the Sprint are addressed in the Sprint Review.
- C . Incorrect. Reflection on what to do differently is a key focus of the Sprint Retrospective, not the Sprint Review.
- D . Correct. Reviewing the state of the backlog is a central activity in the Sprint Review.

Reference:

Scrum Guide 2020: Sprint Review and Retrospective distinctions.

NEW QUESTION # 18

Which is NOT one of the underlying principles of the Agile Manifesto?

- A. Working software is the primary measure of progress
- **B. Deliver working software daily**
- C. The highest priority is to satisfy the customer
- D. Simplicity-the art of maximizing the amount of work not done-is essential

Answer: B

Explanation:

The Agile Manifesto outlines 12 principles, and while delivering value frequently is one of them, "delivering working software daily" is not explicitly stated. Let's evaluate the options:

- A . Correct. The Agile Manifesto states that "working software is the primary measure of progress."
- B . Incorrect. The principle states, "Deliver working software frequently, from a couple of weeks to a couple of months," but it does not specify daily delivery. This makes "daily" incorrect.
- C . Correct. Satisfying the customer through early and continuous delivery is the highest priority in Agile.
- D . Correct. Simplicity, or minimizing unnecessary work, is one of the core principles in Agile.

Reference:

Agile Manifesto: agilemanifesto.org

Principle 3: "Deliver working software frequently..."

Principle 10: "Simplicity-the art of maximizing the amount of work not done-is essential."

NEW QUESTION # 19

An organization is currently managing some very complex projects and is struggling to keep team members properly focused so they deliver results on time. Which of the following could BEST help the teams focus on immediate needs and get more done?

- A. DevOps
- B. Lean
- C. ITIL
- **D. Scrum**

Answer: D

Explanation:

Scrum provides a framework for managing complex work by breaking it into manageable Sprints, fostering team collaboration, and delivering incremental results.

- A . Incorrect. While Lean optimizes processes and removes waste, Scrum provides a structured framework to manage focus in complex projects.
- B . Incorrect. DevOps improves collaboration between development and operations but does not provide specific mechanisms for managing focus in complex projects.
- C . Incorrect. ITIL focuses on service management rather than iterative project delivery.
- D . Correct. Scrum's iterative and incremental approach helps teams focus on immediate priorities and deliver value regularly.

Reference:

Scrum Guide 2020

Agile Practices for Complex Project Management

NEW QUESTION # 20

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