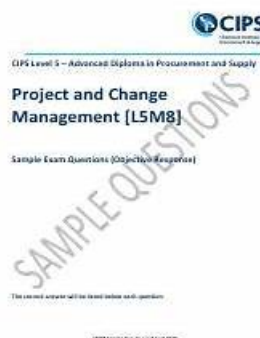


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CIPS Project and Change Management Sample Questions (Q50-Q55):

NEW QUESTION # 50

Which of the following is a benefit for an organisation of joining a consortium? Select TWO

- A. it requires no capital outlay
- B. it may result in additional risk of exposure to liability
- C. it creates a new legal entity, thus reducing risk for the organisation
- D. members are able to win bigger contracts that wouldn't otherwise have been available

Answer: A,D

Explanation:

A consortium (collaborative grouping without forming a new legal entity) can expand bidding capacity to access larger contracts and may involve low capital commitment relative to alternatives. Creating a new legal entity characterises a joint venture.

Reference: CIPS L5M8 Study Guide, p.36.

NEW QUESTION # 51

Which of the following is true of low-end tools of the project management software?

- A. they are referred to as an enterprise project management software
- B. their main advantage is that they have unlimited functionality
- C. they provide basic project management features
- D. they are designed for especially large projects with multiple users

Answer: C

NEW QUESTION # 52

At which stage of the project lifecycle is a kick-off meeting usually held and the project is assigned a budget?

- A. planning stage
- B. initiation stage
- C. design stage
- D. strategic stage

Answer: B

Explanation:

The initiation stage follows the strategic stage in the project lifecycle. Here, project approval is granted, the kick-off meeting occurs, and a budget is formally assigned. This ensures stakeholder alignment before detailed planning begins.

Reference: CIPS L5M8 Study Guide, p.18.

NEW QUESTION # 53

Project stakeholder management has resonances with project cost management and project time management.

- A. False
- B. True

Answer: A

NEW QUESTION # 54

Zoo Ltd uses Lean manufacturing techniques and Six Sigma in order to improve process efficiencies. What type of changes would you expect to see at this organisation?

- A. evolution
- B. revolution

- C. reconstruction
- D. adaptation(spelling corrected from "adaption")

Answer: D

Explanation:

Lean and Six Sigma typically drive incremental, continuous improvements to processes. L5M8 categorises this as adaptation-ongoing, small-scale changes rather than radical overhauls.

Reference: CIPS L5M8 Study Guide, p.93.

NEW QUESTION # 55

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