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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q214-Q219):

NEW QUESTION # 214

Which one of the following metrics would be MOST suitable for helping to determine whether test analysis and design is complete?
SELECT ONE OPTION

- A. Number of testability defects found in the requirements.
- B. Number of test cases automated versus planned.
- C. Percentage of requirements linked to passed test cases.
- **D. Number of product risks covered by test conditions.**

Answer: D

NEW QUESTION # 215

While mining the defect database for patterns of problems in the last release, a Test Manager notices that many of the most damaging failures were caused by defects injected during the low-level design phase.
Which of the following actions will likely give this project the most effective solution to this problem? [3]

- A. Increased white-box coverage during system testing
- B. Formal inspections of the code modules affected by the last release
- **C. Mandatory reviews of all important design work products**
- D. Increased static analysis during the implementation phase

Answer: C

Explanation:

The most effective solution to this problem is to implement mandatory reviews of all important design work products. This is because reviews are a type of static testing technique that can detect and prevent defects early in the software development lifecycle, before they become more costly and difficult to fix. By reviewing the low-level design work products, such as detailed design specifications, the project team can ensure that they are consistent, complete, and correct, and that they meet the requirements and the quality standards. Reviews - ISTQB not-for-profit association References: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Reviews - ISTQB not-for-profit association

NEW QUESTION # 216

IEEE 1028 also defines "management review" as a type of review. What is the main purpose of a management review? 1 credit

- A. Align technical concepts during the design phase
- B. Establish a common understanding of requirements
- C. Provide independent evaluation of compliance to processes, regulations, standards etc.
- **D. To monitor progress, assess the status of a project, and make decisions about future actions**

Answer: D

NEW QUESTION # 217

You have directed one of your testers to construct a "smoke test" to execute against new builds prior to starting formal testing. This is an example of which software development lifecycle activity?

[1]

- A. Change and configuration management
- B. Technical support
- C. Project management
- D. Software development and maintenance

Answer: A

Explanation:

The correct answer is C. Change and configuration management. This is because a smoke test is a type of test that checks the basic functionality and stability of a new build before proceeding to more detailed testing. A smoke test is an example of change and configuration management, which is the activity of controlling and tracking the changes made to the software and its configuration items throughout the software development lifecycle. References: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Managing the Test Team - ISTQB not-for-profit association

NEW QUESTION # 218

You are the Test Manager of a four-person test team working for a small distribution company with a single warehouse. Your team has been working with a third party development team on a new inventory management system. The company expects this system to generate approximately one million dollars per annum in profits for the company. Early in the project, various risks were identified, and steps taken to mitigate those risks.

For example, you sent your test team for training on the new system, and upgraded the test environment.

There are still some lingering risks that have not been addressed, but they have been determined to have a low chance of occurring, with minimal impact if they do occur.

What would be the best option to mitigate these remaining risks? [3]

- A. Note the risks, and ignore them for now.
- B. Redo the project test plan to add additional testing for these risk items.
- C. Contract with the Risk Protection Insurance company to assume these risks at a cost of \$500,000 per annum.
- D. Create a cross-functional team to work to reduce the impact and likelihood of these risks coming to fruition.

Answer: D

Explanation:

Creating a cross-functional team to address the remaining risks is the best option, as it actively involves various stakeholders in the mitigation process. This approach allows for diverse perspectives and expertise to be applied to reduce both the likelihood of the risks occurring and their potential impact, without incurring excessive costs or ignoring the risks altogether.

References: The ISTQB Advanced Level Test Manager syllabus and related documents emphasize the importance of risk management throughout the testing process. It suggests that forming teams to address risks can be an effective strategy, as it leverages collective knowledge and resources to mitigate risks in a cost-effective manner

NEW QUESTION # 219

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