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## **ISTQB Certified Tester Advanced Level - Test Manager Sample Questions**

## (Q78-Q83):

### NEW QUESTION # 78

Which of the following is a characteristic of good testing in any life cycle model? 1 credit

- A. Some, but not all, development activities have corresponding test activities.
- **B. Each test level has test objectives specific to that level.**
- C. Analysis and design of tests begins as soon as development is completed.
- D. All document reviews involve the development team.

**Answer: B**

Explanation:

Explanation/Reference:

Explanation:

### NEW QUESTION # 79

Which of the following is an advantage of specifying test conditions at a detailed level?

- A. Can be used to leverage use cases for acceptance testing
- **B. Can be used to identify test coverage gaps**
- C. Saves time
- D. Improves maintainability and reduces ownership costs for the testware

**Answer: B**

Explanation:

The correct answer is A. Can be used to identify test coverage gaps. This is because test conditions are the items or events of a component or system that will be verified by one or more test cases. Specifying test conditions at a detailed level can help to identify test coverage gaps, which are the areas or aspects of the component or system that are not covered by the test conditions or test cases. By identifying test coverage gaps, the test team can ensure that the testing is complete and consistent with the test objectives and scope. Test Conditions - ISTQB not-for-profit association References: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Test Conditions - ISTQB not-for-profit association

### NEW QUESTION # 80

You are the manager of a test team. You inherited most of these people from a previous manager who promoted technical skills, particularly programming skills. As a result, your people are very strong in test automation skills, white box testing and complex test design techniques. You have just been told that you can hire five new people. You want the new people to complement the existing skill sets and you want to be sure the team will have a strong mutual respect.

Given the following options, who should you hire? [3]

- A. Hire customer support people who have experience with the customer interface.
- B. Hire all black box testers because you are severely lacking in that skill set.
- C. Hire college interns who can be trained by the existing people.
- **D. Hire a mix of people with strong testing and domain skills.**

**Answer: D**

Explanation:

The best option to hire new people for your test team is to hire a mix of people with strong testing and domain skills. This means that the new people have both the technical knowledge and the business understanding to test the software system effectively and efficiently. Hiring a mix of people with strong testing and domain skills can complement the existing skill sets of your test team, as well as enhance the team's diversity, creativity, and collaboration. Hiring a mix of people with strong testing and domain skills can also help the team to achieve a balance between white box and black box testing, and to cover different aspects and perspectives of the software system. How to Build a Software Testing TeamHow to Hire a Software Tester Reference:

How to Build a Software Testing Team - Testim.io

How to Hire a Software Tester - The Ultimate Guide

### NEW QUESTION # 81

The development manager is managing the review of the responses received from bidders, and has asked the in-house test manager to provide a review checklist for the test management aspects of the responses. Which of the following checkpoints would be appropriate? 2 credits

- A. The bidder's test policy should enforce that incident management fully conforms to IEEE 1044.
- **B. The bidder's project test plan depicts a phased implementation with later delivery dates to be confirmed and states that test deliverables will be developed using IEEE 829 as a guide.**
- C. The bidder's test plan shows that the application will be delivered for acceptance in six months time.
- D. The bidder's project strategy shows that the data content of all the test environments conforms to EU standards.

**Answer: B**

### NEW QUESTION # 82

Which of the following are primary activities in conducting product risk analysis? [1]

- A. Risk identification, risk testing
- B. Risk testing, risk management
- C. Risk management, risk assessment
- **D. Risk identification, risk assessment**

**Answer: D**

Explanation:

Product risk analysis is the process of identifying and assessing the product risks that may affect the quality or functionality of the software under test<sup>1</sup>. Product risk analysis involves two primary activities: risk identification and risk assessment. Risk identification is the activity of finding, naming, and describing the risks that might affect the software under test<sup>2</sup>. Risk assessment is the activity of estimating the impact and probability of occurrence (likelihood) of the identified risks, and prioritizing them based on these factors<sup>3</sup>. Therefore, option B is the correct answer. Option A is incorrect because risk testing and risk management are not primary activities of product risk analysis, but rather activities that follow or use the results of product risk analysis. Risk testing is the activity of designing, implementing, and executing tests based on the product risk levels to reduce the level of product risks and inform stakeholders of their status<sup>4</sup>. Risk management is the activity of planning, monitoring, and controlling the risks and the risk mitigation actions in the software project<sup>5</sup>. Option C is incorrect because risk identification and risk testing are not primary activities of product risk analysis, but rather activities that are part of product risk analysis and risk-based testing respectively. Option D is incorrect because risk management and risk assessment are not primary activities of product risk analysis, but rather activities that are part of risk management and product risk analysis respectively. Reference: 1: ISTQB Glossary, Product Risk Analysis 2: ISTQB Glossary, Risk Identification 3: ISTQB Glossary, Risk Assessment 4: ISTQB Glossary, Risk-Based Testing 5: ISTQB Glossary, Risk Management : Product Risk Analysis (PRA) | TMap : Risk-Based Testing | ISTQB Glossary : Risk Analysis | ISTQB Glossary

### NEW QUESTION # 83

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