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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q179-

Q184):

NEW QUESTION # 179

To: Team Manager
From: Agile Project Lead
Subject: Re: Initiative status as of today

Hi Team Manager,

Here is the initiative information you requested for the monthly review.

Backlog

User Story Title	Estimate in Story Points	Minimum Viable Product (MVP)? Yes / No	Status
New log-in screen	6	Yes	Complete
Save passwords	4	yes	Complete
Defect fixing – triaged top 10	8	No	Not Started
Accessibility – color blind	4	Yes	Not Started
Increase security	21	Yes	Not Started
Shopping cart	7	No	Not Started
Accept credit card payments	5	No	Not Started
Accept bank drafts	9	No	Not Started
New sort order	3	No	Not Started
Add AI chatbot	5	Yes	Not Started

MVP Remaining Story



Risk Register

#	Title	Summary	Impact
1	Defect backlog size	Significant number of known defects exist, but not all will be addressed in the MVP	Defects prioritized with product owner and top 10 defects will be addressed. Remaining defects will be prioritized in future initiative.
2	Holiday Impact	Burn for April expected to decrease due to holiday schedule	Expected reduction of 1 story point of burn for sprints 4 through 6. Then return to

			normal burn.
3	Regulation Changes	Proposed government regulations might be enacted which would cause rework in the project.	Team chose to watch this risk and not take action at this time. Not likely to impact MVP.
4	Team Morale	Our project team feels that their value to the company is tied to the value of the initiative they are working on.	No impact to current velocity or initiative. Will need to monitor.

Thanks,
Agile Project Lead

The manager of the team is responsible for delivering a specific initiative within the organization. They are preparing for the monthly project review meeting, where they will present the current state of this initiative.

The agile project lead sends the manager the following email with the initiative's current status.

Which summaries are correct and will be presented during the monthly project review? (Refer to the email and exhibits to the Team Manager)

- A. MVP has 30 remaining story points; MVP will complete at the end of sprint 8; with no other deviations, the entire backlog will complete at the end of sprint 15.
- B. MVP has 25 remaining story points; MVP will complete at the end of sprint 9; with no other deviations, the entire backlog will complete at the end of sprint 16.
- C. MVP has 25 remaining story points; MVP will complete at the end of sprint 8; with no other deviations, the entire backlog will complete at the end of sprint 15.
- D. MVP has 30 remaining story points; MVP will complete at the end of sprint 9; with no other deviations, the entire backlog will complete at the end of sprint 16.

Answer: D

Explanation:

Step 1: Identifying Remaining MVP Story Points

From the backlog, the MVP-related stories that are not started include:

Accessibility - color blind (4 story points)

Increase security (21 story points)

Add AI chatbot (5 story points)

Total remaining MVP story points = $4 + 21 + 5 = 30$

Step 2: Projected Sprint Completion

MVP Completion: The risk register mentions a burn reduction for sprints 4–6 due to holiday schedules.

If the burn rate is consistent after sprint 6, the MVP will be completed by sprint 9.

The entire backlog is projected to complete by sprint 16 assuming no further deviations.

NEW QUESTION # 180

A scrum master is observing the daily coordination meeting of an agile development team. The scrum master realizes that one of the developers is confused about a business rule for the solution they are building.

How should the scrum master address this issue?

- A. Wait until the sprint review to explain how the product increment needs to be changed to be acceptable.
- B. Follow the appropriate channels by contacting the product owner and asking them to address the issue with the team.
- C. Speak up immediately during the daily coordination meeting and clarify the issue to avoid any further confusion.
- D. Take a few minutes to speak with the developer after the daily coordination meeting and provide clarification.

Answer: D

Explanation:

In this situation, the Scrum Master observes that the developer is confused about a business rule during the daily coordination meeting. The best approach is to address the issue directly with the developer after the meeting. This ensures that the developer receives the clarification they need without disrupting the flow of the meeting or drawing unnecessary attention to the issue during the daily standup.

NEW QUESTION # 181

A scrum team has eight developers, but only two are database engineers. During the last few retrospectives, the team identified that most sprint stories are dependent upon database engineers. This has created a bottleneck in completing stories.

What should be proposed to the team?

- A. Ask the scrum master to work with the product owner to remove backlog stories that have database dependency.
- **B. Have other team developers attend training to learn database skills.**
- C. Plan fewer stories for the sprint to reduce the database engineers' workload.
- D. Monitor the retrospectives of two additional sprints before taking action.

Answer: B

NEW QUESTION # 182

A development team and product owner disagree on a user story in the product backlog. What should the agile practitioner do?

- A. Have the development team follow the product owner's direction
- B. Openly challenge the product owner in an effort to poke holes in their approach
- C. Serve as a nonpartisan evaluator of each option, and provide direction to the development team and product owner
- **D. Facilitate a conversation about the user story between the development team and the product owner**

Answer: D

NEW QUESTION # 183

A project team member expresses frustration about the length of time it takes to make decisions for a complex project. Approvals need to happen at many levels in the company.

What should the team lead do to improve decision quality and reduce the time required to make decisions?

- **A. Make sure the project owner is fully embedded into the project team so that they are readily available to make quick decisions.**
- B. Ensure all decisions are routed as quickly as possible to the project sponsor and have the rules of engagement visibly posted.
- C. Establish collaborative behaviors among all members of the organization through a group decision-making process.
- D. Reduce the number of required approvals and expand the decision-control limits to the scrum master.

Answer: A

NEW QUESTION # 184

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