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The PSPO-II certification is recognized globally as a mark of excellence in Product Ownership, demonstrating that the certified Product Owner has the skills and knowledge needed to drive product development and delivery in a complex and challenging environment. Professional Scrum Product Owner II certification is offered by Scrum.org, a leading provider of Scrum training and certification, and is widely regarded as one of the most rigorous and comprehensive certifications for Product Owners in the industry. Overall, the PSPO-II certification exam is a critical step for Product Owners looking to advance their careers and demonstrate their expertise in the Scrum framework.

Scrum PSPO-II (Professional Scrum Product Owner II) Certification Exam is a certification course designed for experienced Product Owners who are looking to enhance their skills and knowledge in Scrum Product Ownership. Professional Scrum Product Owner II certification is offered by Scrum.org, a leading global organization that provides professional Scrum training and certification to individuals and organizations. The Scrum PSPO-II certification is the second level of certification for Product Owners after the PSPO-I certification.

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Scrum Professional Scrum Product Owner II Sample Questions (Q79-Q84):

NEW QUESTION # 79

Which of the following are characteristics of a Product Goal?
(choose all that apply)

- A. It enhances focus.
- B. It forms a contract with the business, allowing change to be better managed.
- C. It communicates the target future state of the product.
- D. It has the approval of all stakeholders.
- E. It provides a long-term objective for the Scrum Team to plan against.
- F. It is a commitment contained in the Product Backlog.

Answer: A,C,E,F

Explanation:

A Product Goal is a summary statement of the desired outcome or value that the product should deliver. It communicates the target future state of the product, which is aligned with the product vision and strategy. It enhances focus by providing a clear direction and purpose for the Scrum Team and the stakeholders. It is a commitment contained in the Product Backlog, which means that it is transparent, visible, and understood by everyone involved in the product development. It provides a long-term objective for the Scrum Team to plan against, which helps them to prioritize and refine the Product Backlog items and to craft the Sprint Goals. Option D is not correct because the Product Goal does not need to have the approval of all stakeholders. The Product Owner is accountable for the value of the product and the Product Backlog, and therefore has the authority to define and communicate the Product Goal. The Product Owner may collaborate with the stakeholders to discover and validate their needs and expectations, but does not need to seek their consensus or permission for the Product Goal.

Option F is not correct because the Product Goal is not a contract with the business, but rather a flexible and adaptable guide for the product development. The Product Goal is not fixed and immutable, but rather emergent and dynamic. It can be changed or updated as the product evolves and the market conditions change. The Product Goal does not limit or constrain the changes that may occur during the product development, but rather enables and supports them. Reference:

Professional Scrum Product Owner II Assessment

Understanding and Applying the Scrum Framework

Managing Products with Agility

Scrum Guide 2020 Update - Introducing the Product Goal

The Product Goal explained

NEW QUESTION # 80

What might indicate to a Product Owner that they need to work more with the Scrum Team?
(choose the best answer)

- A. The acceptance criteria for the Product Backlog items do not appear to be complete.
- B. They are not working full time with the Scrum Team.
- C. People frequently leave the Scrum Team.
- D. The Increment presented at the Sprint Review does not reflect their expectations.

Answer: D

Explanation:

Explanation

* Option D is the best answer because it indicates that the Product Owner and the Scrum Team are not aligned on the vision, goals, and value of the product. The Product Owner is responsible for maximizing the value of the product and the work of the Scrum Team¹. To do so, the Product Owner needs to work closely with the Scrum Team, communicate the product vision, provide clear and valuable Product Backlog items, collaborate on the Sprint Goal, and inspect and adapt the product based on feedback²³. If the Increment presented at the Sprint Review does not reflect the Product Owner's expectations, it means that there is a gap between what the Product Owner wants and what the Scrum Team delivers.

This gap can lead to waste, rework, dissatisfaction, and missed opportunities. The Product Owner should work more with the Scrum Team to ensure that they have a shared understanding of the product and its value proposition, and that they deliver Increments that meet the Definition of Done and the acceptance criteria⁴⁵.

* Option A is not the best answer because it does not necessarily imply that the Product Owner needs to work more with the Scrum Team. People may leave the Scrum Team for various reasons, such as personal, professional, or organizational factors. While the Product Owner should care about the well-being and motivation of the Scrum Team members, and try to foster a positive and collaborative environment, the Product Owner is not accountable for the people management or the team composition¹. The Scrum Master is more likely to address the issues that cause people to leave the Scrum Team, such as impediments, conflicts, or dysfunctions.

* Option B is not the best answer because it does not necessarily imply that the Product Owner needs to work more with the Scrum Team. The Product Owner is expected to spend enough time with the Scrum Team to provide them with the necessary guidance and feedback². However, the Product Owner also has other responsibilities, such as engaging with stakeholders, customers, and users, managing the Product Backlog, validating the product value, and aligning the product strategy with the business goals¹². The Product Owner does not need to work full time with the Scrum Team, as long as they are available and accessible when needed, and they empower the Scrum Team to make decisions and self-organize .

* Option C is not the best answer because it does not necessarily imply that the Product Owner needs to work more with the Scrum Team. The acceptance criteria for the Product Backlog items are the conditions that must be met for the items to be considered done and valuable. The Product Owner is accountable for defining and communicating the acceptance criteria to the Scrum Team¹. However, the Product Owner can also collaborate with the Scrum Team and the stakeholders to refine and clarify the acceptance criteria, and to ensure that they are aligned with the Definition of Done and the Sprint Goal .

The acceptance criteria for the Product Backlog items may not appear to be complete at the beginning of the Sprint, but they can be refined and updated throughout the Sprint, as long as they do not change the scope or the value of the items. The Product Owner should work with the Scrum Team to ensure that the acceptance criteria are clear, testable, and valuable, but they do not need to work more with the Scrum Team just because the acceptance criteria are not complete at a certain point in time.

References:

- * 1: Product Owner Accountabilities
- * 2: Product Backlog Management
- * 3: Product Value
- * 4: Product Vision
- * 5: Sprint Review
- * : Scrum Master Accountabilities
- * : Stakeholders & Customers
- * : Business Strategy
- * : Definition of Done
- * : Product Backlog Refinement
- * : Sprint Planning
- * : Sprint Backlog

NEW QUESTION # 81

Under what circumstances does an organization need an empirical approach to solving a problem? (choose the best answer)

- A. When business risk is high
- B. When technical risk is high
- C. When the market is changing rapidly
- D. All of the above
- E. When working with new and unproven technology

Answer: D

NEW QUESTION # 82

Towards the end of the Sprint Planning, the Developers are NOT able to confidently forecast Product Backlog items for the Sprint. However, as the Product Owner, you are able to clearly define the business objective you hope to achieve in the Sprint.

Which would be the best two approaches? (choose the best two answers)

- A. The Developers forecasts the most likely Product Backlog items to meet the business objective and create a Sprint Backlog based on a likely initial design and plan. Once the time-box for the Sprint Planning meeting is over, they start implementation and continue to analyze, decompose, and create additional functionality during the Sprint.
- B. Allow the Developers members as much time as needed to review the Product Backlog items and reconvene when they are confident enough to make a forecast for the Sprint.
- C. If all agree they can extend the Sprint Planning until the Developers can forecast enough Product Backlog items before starting the implementation.
- D. They discuss in the upcoming Sprint Retrospective why this happened and what changes will make it less likely to occur again.

Answer: A,D

NEW QUESTION # 83

The current productivity of one Scrum Team is high. Mike, the new Product Owner, projected that there would be a delay in Increment delivery. Mike decided to add one more Scrum Team to improve productivity.

What will be the immediate impact on the productivity of the original Scrum Team? (choose the best answer)

- A. The productivity remains unchanged.
- B. The productivity decreases.
- C. The productivity increases.

Answer: B

NEW QUESTION # 84

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