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Scrum Professional Scrum Product Owner II Sample Questions (Q67-Q72):

NEW QUESTION # 67

A Product Owner is needed for every:
(choose the best answer)

- A. Portfolio.
- B. All of the above.
- C. Product.
- D. Program.

Answer: C

Explanation:

The Product Owner is the sole person accountable for managing the Product Backlog and ensuring the value of the work the Scrum Team performs. The Product Owner is one person, not a committee. The Product Owner may represent the desires of a committee in the Product Backlog, but those wanting to change a Product Backlog item's priority must address the Product Owner¹. The Product Owner is responsible for the product and its outcome².

A product is a vehicle to deliver value. It has a clear boundary, known stakeholders, well-defined users or customers. A product

could be a physical product, a software product, a service, a project, or something else³. A product has a product vision, which is the overarching goal of the product, the reason for creating it, and the impact it should have on its customers and users⁴.

A portfolio is a collection of products or projects that are aligned with a strategic goal or an organizational unit⁵. A program is a group of related projects or products that are managed in a coordinated way to obtain benefits and control not available from managing them individually. A portfolio or a program may have a portfolio or program manager, who is responsible for overseeing the alignment, prioritization, and governance of the portfolio or program. However, these roles are not equivalent to the Product Owner role, as they do not have the same accountabilities and authorities as the Product Owner.

Therefore, the correct answer is that a Product Owner is needed for every product, not for every portfolio or program. References:

1: Scrum Guide 2: Understanding and Applying the Scrum Framework 3: Managing Products with Agility 4: [Product Vision] 5: [Portfolio] : [Program] : [Portfolio Management] : [Program Management]

NEW QUESTION # 68

You work for a large financial institution. Your products have many interdependencies: you have mobile, web, and ATM product interfaces to financial products like savings, checking, credit card, and investments. When any of these financial products change, the changes ripple throughout the mobile, web, and ATM clients, and maintaining consistency is challenging.

What should you do to reduce this problem? (choose the best answer)

- A. Appoint an overall Product Owner to oversee all the products.
- **B. Form products that are as independent as possible and let each product determine their own release plans, but ensure coordination.**
- C. Ensure that the PMO manages the inter-product dependencies.
- D. All of the above.
- E. Create a centralized, coordinated cross-product Development Plan to ensure consistency.

Answer: B

NEW QUESTION # 69

Which question does the Scrum Guide say the Developers must answer at the Daily Scrum?

- A. What work did I do yesterday to help the team achieve its goal?
- B. What work am I going to do today to help the team achieve its goal?
- **C. None of the above.**
- D. How many hours did I spend on the project yesterday?
- E. What impediments are in my way or in the way of the team?

Answer: C

Explanation:

Comprehensive and Detailed In-Depth Explanation:

In earlier versions of the Scrum Guide, the Daily Scrum was structured around three specific questions:

* What did I do yesterday?

* What will I do today?

* What impediments are blocking my progress?

However, the latest Scrum Guide (2020 and beyond) no longer prescribes these questions. Instead, it emphasizes that the Daily Scrum is an event for the Developers to inspect progress toward the Sprint Goal and adapt their plan as necessary.

Why the Answer is E (None of the Above):

* Scrum no longer mandates specific questions for the Daily Scrum.

* The focus is on progress toward the Sprint Goal, not on individual work tracking.

* Developers decide how they structure the discussion to improve collaboration and planning.

* Time spent (Option D) is not relevant to Scrum's empirical approach, which values outcomes over effort tracking.

Key Scrum Guide Principles Supporting This answer:

* "The Developers can select whatever structure and techniques they want, as long as their Daily Scrum focuses on progress toward the Sprint Goal and produces an actionable plan for the next day of work."

* "The Daily Scrum is not a status meeting; it is an event to inspect progress and adapt the Sprint Backlog as needed." Conclusion:

The Scrum Guide does not require specific questions at the Daily Scrum, making Option E ("None of the above") the correct answer.

NEW QUESTION # 70

You are a new Product Owner brought in to fix an existing product. The product is integral to the organization's long-term vision. When examining the issues you were able to learn that:

- The last three releases have had no positive impact on product value.
 - The costs to build and maintain a release is high compared to the revenue it generates. ie Product Cost Ratio.
 - The time from which the team starts working on a release to having it shipped to users is long. ie Time-to-Market.
- As the Product Owner, which strategy would you pursue? (choose the best answer)

- A. Suggest cancelling the product and focus on other opportunities as the Unrealized Value is low.
- **B. Improve the team's Ability to Innovate by identifying and eliminating the waste that is creating the high cost ratios and long release cycles.**
- C. Focus on identifying and delivering high-value features that will gain more customers and increase revenue.

Answer: B

NEW QUESTION # 71

In order to justify the price increase of a product, your primary objective should be to:
(choose the best answer)

- **A. Improve the value experienced by the customer.**
- B. Reduce the price for a period of time before increasing it above the original price.
- C. Add more features to make the product more attractive.
- D. Reduce the number of features to make the product easier to use.

Answer: A

Explanation:

According to the PSPO II resources, a product owner should optimize the value of the product and the work of the Scrum Team¹. One way to do this is to improve the value experienced by the customer, which is the perception and evaluation of the product by the customer². A price increase can be justified if the customer perceives that the product delivers more value than the cost³. This can be achieved by enhancing the product quality, functionality, usability, or design, or by providing additional benefits or services to the customer⁴. The other options are not effective ways to justify a price increase, as they may either reduce the value experienced by the customer, or increase the cost without increasing the value. References:

1: The Scrum Guide

2: User Experience

3: Value-Based Pricing

4: 8 Techniques to Justify a Price Increase

5: Justification for a Price Increase: Positioning For Success

NEW QUESTION # 72

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