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ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q453-Q458):

NEW QUESTION # 453

A CIO is concerned with the potential of vendor system failures that could cause a large amount of unintended system downtime. To determine how to prepare for this concern, what is MOST important for the CIO to review?

- A. Business impact analysis (BIA)
- B. Service-level metrics
- C. IT procurement policy
- D. IT balanced scorecard

Answer: A

Explanation:

A business impact analysis (BIA) is a process of predicting the organizational and financial impact of business disruptions, such as vendor system failures. A BIA can help the CIO to prepare for this concern by identifying the critical business processes, the potential effects of disruption, and the recovery requirements and strategies. A BIA can also help the CIO to prioritize the resources and actions needed to restore the normal operations as quickly as possible¹. A BIA is an essential component of business continuity planning (BCP) and disaster recovery planning (DRP)².

An IT balanced scorecard is a tool that measures and monitors the performance of IT in relation to the strategic goals and objectives of the organization. An IT balanced scorecard can help the CIO to evaluate the effectiveness and efficiency of IT, but it does not address the impact of business disruptions or the recovery plans.

Service-level metrics are indicators that measure and report the quality and availability of IT services delivered to the customers or users. Service-level metrics can help the CIO to track and improve the service delivery, but they do not assess the impact of

business disruptions or the recovery plans.

An IT procurement policy is a document that defines the rules and procedures for acquiring IT products and services from external vendors. An IT procurement policy can help the CIO to manage the vendor relationships, contracts, and risks, but it does not analyze the impact of business disruptions or the recovery plans. References: How To Conduct Business Impact Analysis in 8 Easy Steps. The Top 10 Vendor Risks & How to Manage Them. What is FMEA? Failure Mode & Effects Analysis. Definition of Business Impact Analysis (BIA). [IT Balanced Scorecard: Definition, Frameworks, Examples]. [Service Level Metrics: Definition, Types, Examples]. [IT Procurement Policy: Definition, Components, Examples].

NEW QUESTION # 454

Which of the following is the FIRST consideration for a CISO when implementing Zero Trust architecture?

- A. Refining relevant business goals.
- B. Defining security projects to address identified control gaps.
- C. Limiting the number of privileged accounts.
- D. Selecting a security framework that is relevant to the business.

Answer: A

Explanation:

Implementing a Zero Trust architecture requires alignment with business objectives to ensure that security measures support enterprise goals. The CGEIT Review Manual 8th Edition emphasizes that strategic initiatives, including security architectures, must start with a clear understanding of business goals to ensure relevance and value.

* Extract from CGEIT Review Manual 8th Edition (Domain 3: Risk Optimization): "Security initiatives, such as the adoption of new architectures like Zero Trust, must begin with an understanding of business goals and objectives. Refining relevant business goals ensures that security measures are aligned with enterprise priorities and deliver value." (Approximate reference: Domain 3, Section on Security Strategy Alignment) Refining relevant business goals (option A) ensures that the Zero Trust implementation focuses on protecting critical assets and processes that are most important to the business, setting the stage for subsequent technical and operational decisions.

* Why not the other options?

* B. Limiting the number of privileged accounts: This is a tactical measure within Zero Trust but not the first consideration, as it depends on understanding business priorities.

* C. Selecting a security framework that is relevant to the business: Framework selection follows the definition of business goals, as the framework must support those goals.

* D. Defining security projects to address identified control gaps: Projects are defined after identifying business goals and assessing current controls.

References:

ISACA CGEIT Review Manual 8th Edition, Domain 3: Risk Optimization, Section on Security Strategy and Alignment.

ISACA CGEIT Study Guide, Chapter on Security Governance.

NEW QUESTION # 455

An organization has decided to integrate IT risk with the enterprise risk management (ERM) framework. The FIRST step to enable this integration is to establish:

- A. a common risk organization.
- B. common risk mitigation strategies.
- C. common key risk indicators (KRIs).
- D. a common risk management taxonomy.

Answer: D

NEW QUESTION # 456

A project sponsor has circumvented the request for proposal (RFP) selection process. Which of the following is the MOST likely reason for this control gap?

- A. Inadequate board oversight
- B. Lack of a legal and regulatory review process
- C. Lack of accountability for policy adherence

- D. Inadequate stage-gate reviews

Answer: C

NEW QUESTION # 457

Which of the following should be done FIRST when designing an IT balanced scorecard?

- A. Analyze the business strategy.
- B. Communicate to stakeholders
- C. Review the IT resource plan.
- D. Develop key performance indicators (KPIs).

Answer: A

Explanation:

An IT balanced scorecard (BSC) is a tool that helps align IT goals and performance with the business strategy and vision. The first step in designing an IT BSC is to analyze the business strategy and understand its objectives, priorities, and challenges. This will help identify the key stakeholders, customers, and value propositions of the IT function, as well as the critical success factors and risks that affect IT performance. Analyzing the business strategy will also help define the scope and purpose of the IT BSC, and establish the linkages between the IT goals and the business goals. Analyzing the business strategy should be done before developing key performance indicators (KPIs), communicating to stakeholders, or reviewing the IT resource plan, as these steps depend on the clarity and alignment of the business strategy.

NEW QUESTION # 458

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